

Business in Germany?

Landesbanken
Girozentralen
Sparkassen

FINANCIAL TIMES

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Travis & Arnold

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CONTINENTAL SELLING PRICES: AUSTRIA Sch.13; BELGIUM F.33; DENMARK K.3; FRANCE F.2.50; GERMANY DM.1.70; ITALY L.40; NETHERLANDS F.1.75; NORWAY K.3; PORTUGAL Ec.17.50; SPAIN P.33; SWEDEN K.3.75; SWITZERLAND F.1.70.

NEWS SUMMARY

GENERAL

Fukuda to be Japan's Premier

Mr. Takeo Fukuda is certain to be chosen as president of Japan's ruling Liberal Democratic Party today, in succession to Mr. Takeo Miki, who is also Prime Minister. Mr. Fukuda will thus become the party's choice to succeed Mr. Miki as Premier.

Mr. Fukuda has already begun selecting the party's new senior officials. He will be named Prime Minister tomorrow and may announce his Cabinet line-up later the same day.

Porn squad five jailed

Five members of Scotland Yard's porn squad were jailed at the Old Bailey for between four and ten years for plotting to take bribes from pornography dealers. Mr. Justice Mansfield said the scale of bribery involved was "quite staggering". He told the five: "I fear that the damage you have done, may be with us for a long time."

New Sunday bid

Associated Newspapers, unsuccessful recently in its efforts to acquire The Observer, plans to launch a new national Sunday newspaper within the next two years aimed at the middle ground of the market and probably a tabloid form. Back Page

Jail chief stabbed

Mr. William Driscoll, Governor of Liverpool Prison, was stabbed four times while releasing a civilian worker held hostage by a prisoner. The Governor's heavy overcoat absorbed some of the blows and he was not seriously hurt.

Equal benefits

The Common Market Commission has proposed the end of sex discrimination in awarding social security benefits if the EEC Council agrees, member governments would implement the plan within four years.

Holiday truce

The Provisional IRA is to operate a 72-hour truce from Christmas Eve to Boxing Day, but will apparently make no formal announcement. In Maghera, Co. Londonderry, a part-time policeman was killed in a car-bomb. A bomb in Belfast badly damaged two shops. Page 9

Amin about-turn

Uganda is to allow in another 6,000 skilled Pakistanis to work under contract in a move to repair some of the economic disruption which has arisen since President Amin expelled 40,000 British Asians in 1972.

People . . .

Lord Lucan's gambling chips, embossed with his coronet, were sold for £400 at Christie's to a Spanish antique dealer.

. . . and places

Fennell moorland: Eight people were injured, three seriously, in thick fog on the M62 near the Yorkshire-Lancashire border.

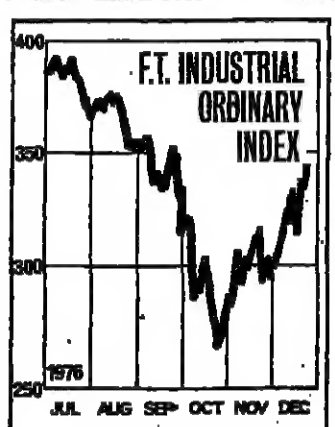
Delhi: England won the First Test against India by an innings and 26 runs. Page 2

BUSINESS

Sterling up ½c; equities firm

STERLING gained 0.55c to \$1.6860; its weighted depreciation narrowed to 44.6 (44.7) per cent. The dollar narrowed to 1.22 (1.28). The Australian dollar was revalued for the fourth time in as many trading days, cutting back the effective devaluation of 17.5 per cent. on November 29 to 13.5 per cent. Page 6

EQUITIES were firm, though demand was moderate. The FT 30-share index rose 6.7 to 344.5.



while the All-Share gained 1.7 per cent. to 147.39.

LONG-DATED GILTS ran out of steam following the surprise announcement of a new long tap and gains were pared to 1. Shorters were unaffected and recorded fresh rises.

GOLD was unchanged at \$1331.

WALL STREET was up 1.50 at 885.95 near the close.

BANK of Jamaica has halted foreign exchange dealings in the island's currency due to "a serious depletion in reserves."

State order for Marathon

SHIPBUILDING and engineering unions plan to put strong pressure on the Government to repeat yesterday's decision to finance a drilling rig at Marathon at other yards facing redundancies. Back Page. Blue Star Line ordered two container ships thought to be worth up to £25m. from Swan Hunter. Page 9

MR. PIERRE LARDINOIS

outgoing EEC Commissioner for Agriculture, warned that the Common Agriculture Policy could collapse by the summer. Page 4

PATENTS BILL

will give the TUC a new role in the fixing of rates of awards for employed inventors when it reaches the Statute Book, probably in the spring. Back and Page 14

BRITAIN

is exercising its right to postpone payment of U.S. and Canadian postwar loans of about £104m. due before the New Year. The Group of Ten agreed to make the funds available for the IMF to grant the \$3.9bn. loan to the U.K. Back Page

COMPANIES

DUNFORD & ELLIOTT's share price jumped 5p to 45p when the Board forecast a 5.5p dividend for 1977 (5.46p gross) as part of its defence against the £39m. bid from Johnson & Firth Brown. Page 17 and Lex

BOC INTERNATIONAL

pre-tax profit in the fourth quarter rose to £21.6m. (£11.6m.). Page 16 and Lex

ASSOCIATED DAIRIES

first-half pre-tax profit rose to £9.56m. (£5.57m.) on increase turnover of £196m. (£140m.). Page 16 and Lex

EGAM

Italy's State-controlled minerals agency, is reported to have debts of £570m. (£625m.) and many companies within the group face bankruptcy unless new loans can be secured rapidly. Page 18

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISERS	
Treasury 9 1/2p 1989	564 1/2
Allen (W. G.)	34 1/2
Allied Retailers	78 1/2
Associated Dairies	188 1/2
Associated Fisheries	38 1/2
ASSEC	147 1/2
Barclays Bank	243 1/2
Bibby (J.)	103 1/2
Blackwood Hodge	82 1/2
Bonass Webb	121 1/2
Boots	121 1/2
Caplan Profile	35 1/2
Deans (J. H.)	35 1/2
Dunford and Elliott	45 1/2
Freebans (London)	302 1/2
Furness Withy	173 1/2
GUS "A"	436 1/2
Hawker Siddeley	326 1/2
ICI	326 1/2

FALLS	
LOFAS	414 1/2
Lucas Inds.	293 1/2
Office and Elect.	57 1/2
Pauls and Winton	78 1/2
Pearson Longman	99 1/2
Pegler-Hattersley	143 1/2
Pilkington	263 1/2
Pride and Clarke	102 1/2
Redland	84 1/2
Sainsbury (J.)	127 1/2
Tarmac	118 1/2
Tunnel B	142 1/2
United Newspapers	190 1/2
Zenith Carb. A	83 1/2
BP	770 1/2
Shell Transport	452 1/2
Southern India Tea	48 1/2
W.G.I.	75 1/2
Worth (Bond)	18 1/2
Randfontein	224 1/2

Shore plans probe into Windscale re-processing plant

BY DAVID FISHLOCK, SCIENCE EDITOR

Britain's brightest prospect for overseas nuclear business suffered a sharp setback yesterday when Mr. Peter Shore, the Environment Secretary, gave only qualified approval for the proposed £65m. investment at the Windscale factory in Cumbria of British Nuclear Fuels.

Mr. Shore's decision follows a vigorous campaign by opponents of nuclear energy to obstruct BNFL's investment plans for Windscale, its reprocessing factory, on the grounds that they would lead to increasing quantities of plutonium and radioactive wastes.

Both are byproducts of the reprocessing of all nuclear fuels. Windscale's existing Magnox reprocessing capacity is up to 2,500 tonnes a year, the plutonium and wastes from which are being stored within the factory.

Mr. Shore said in a Commons statement that if the company re-submitted its plans in three separate parts, it would probably approve two parts without delay—that concerned with the reprocessing of metallic uranium fuel from Britain's Magnox nuclear stations, and with the management of highly radioactive wastes.

But he would call a public inquiry into plans for a new chemical plant to reprocess oxide fuel, the kind used in a new generation of U.K. reactors but much more widely in reactors overseas.

The company said last night that while a quick inquiry would not preclude the signing of overseas contracts, it was worried about the damage the Government's decision would do.

THORP, an estimated £350m. investment, is seen as a chemical facility the width of a football pitch and about three times the length. Its primary purpose is recycling spent nuclear fuel from Britain's second-generation nuclear stations, the first of which came into service this year.

But the slow rate of build-up of nuclear capacity from the new generation of stations means that even by the 1980s the domestic requirement will be no greater than 300 tonnes of fuel for reprocessing a year, whereas the economic size of THORP is about 1,000-1,500 tonnes annual capacity.

Overseas contracts afford Britain a opportunity of building a part of economic size at the outset, and of having it funded largely by overseas customers since the contracts under negotiation called for a 40 per cent down payment towards the cost of construction.

Sir John Hill, chairman of BNFL, said last night that the problem for the company now was whether or not to continue its negotiations for overseas contracts. Windscale was already storing about 230 tonnes of overseas oxide fuel, and expected to receive more next year.

The new contracts were not going to collapse in the next month or so, as a result of Mr. Shore's decision, but Sir John believed that the overseas customers would need to decide sometime within the next year—some sooner than others—whether to send their fuel to Britain, or whether to make alternative arrangements, such as long-term storage of the highly radioactive fuel.

Parliament, Page 12
Editorial comment, Page 14

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At the same time, the continuing acute shortages in the money market brought a late scramble for funds. The cost of overnight interbank loans jumped to exceptional levels reported at up to 500 per cent in places, and some dealers felt the authorities might have to take further special action to relieve the shortages.

In spite of these pressures the market was still expecting a fall of 1 per cent to 1 1/2 per cent in the Bank of England's minimum lending rate to-morrow. The Bank again gave a clear signal to the market that it should be unhappy to see more than a slight fall in rates.

The new Government stock will replace the previous long-dated tap stock which ran out on Tuesday. The announcement came more quickly than some dealers had expected, and given the large size of the issue dampened the market in late dealings.

Nevertheless, the market remained strong through most of the day, and it is thought that the present short-dated tap stock could also run out shortly. After being as much as 1 point up, long-dated stocks closed with rises of up to 1/2 with the Financial Times Government Securities Index rising 0.16 to 59.92.

The new stock is a further tranche of Treasury 15 1/2 per cent 1986, being issued at 99 per cent to yield 15.40 per cent flat and 15.62 per cent to redemption. With applications on Friday next week, it will provide the authorities with a means of controlling the market.

The strong gilt-edged sales have been one of the factors contributing to the shortage in the money market. The issue brings the total of new issues since September 24 to £5.45bn. On Tuesday Mr. Denis Healey, Chancellor of the Exchequer, reported that net sales in the past three months had totalled £4bn.

The shortage of money in the market also affected sterling late yesterday, helping to push the rate up by 55 points to \$1.6860 with its effective depreciation from December 1971 levels narrowing from 44.7 to 44.6 per cent. Economic Viewpoint Page 15

£ in New York

	Dec. 21	Previous
Spot	\$1.6860-6235	\$1.6833-6813
1 month	1.68-1.68 1/2	1.68-1.68 1/2
3 months	1.68-1.68 1/2	1.68-1.68 1/2
12 months	1.68-1.68 1/2	1.68-1.68 1/2

Very high

The CBI says that it is the producers of consumer goods who show an especially buoyant intake of orders, both export and total.

The results also show a very high proportion of companies, at 78 per cent, expecting an increase in average prices at which domestic orders are booked.

The CBI's accompanying economic situation report contains a summary of the picture in other qualified countries, pointing to the international similarity of inflation on the value of orders recent trends in Europe.

Department's Inquiry. They received a letter earlier this month from Mr. Kenneth Sharp, an accountant who had left the firm in 1976 went overseas, and the firm already had 20 applications for transfers abroad in 1977.

The inquiry follows the disclosure that a major inter-departmental investigation of industrial management problems in Britain is being conducted in Whitehall. A preliminary report of the working party conducting the inquiry comments that the better British managers are increasingly likely to seek employment abroad, where the rewards are greater.

The extent of emigration among accountants seems to vary from firm to firm and may depend on the closeness of the U.K. firm to its international associate offices.

At Arthur Young McClelland

Moore, Mr. Brian Waters, a partner, said that 15 of the 78 qualified accountants who had left the firm in 1976 went overseas, and the firm already had 20 applications for transfers abroad in 1977.

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At

LOMBARD

Where big business cannot cope

BY ANTHONY HARRIS

THE DISCOVERY, much publicised this week, that Britain is still an expensive country for tourists, despite the precipitous fall in sterling, will not have surprised anyone who does much business travel. British hotels of the kind used by the businessman and the better-bested tourist are abominably expensive; and so, often, are meals out. On the other hand those who use a little ingenuity will also know that better value is to be had if you look for it in farmhouses, family-run guesthouses, Indian, Chinese and some Italian and Greek restaurants, pub food and so on.

Family control

The real trouble is that you have to search for good value in England, while in such countries as France and Austria it is pretty easy to find; and this in turn reflects another fact. There is a much stronger tradition of family-run hotel and restaurant businesses in many European countries than there is here. In France, you are in the hands of the *patriot*; in England, more often than not, of the manager. This is the reason why the hotel chain, the tied house, not to mention the chain store and the oil-company-owned garage, and even of the multiple tailor and dispensing chemist. Only hairdressing still seems to be dominated by individuals.

The reasons for this state of affairs are a mixture of history and taxation—and particularly taxation. The high rates of income-tax in Britain, combined with a high standard of middle-class honesty, has meant that the only effective way in which a family business can reap the benefits of success is to sell his business for relatively lightly-taxed capital. Since controls on capital movements have ensured that British investors are eagerly seeking sources of U.K. income, the market has long been full of eager buyers and willing sellers.

History now seems to be taking some sort of revenge; for it has proved increasingly in recent years that the supposed economies of large-scale organisation in multiple business, which are largely an illusion or worse. A chain grocer can certainly achieve economies in buying; but only a few companies such as Marks and Spencer and the John Lewis partnership seem to have solved the problem of supplying some substitute for the incentive felt in a family business. Solid or sloppy management, the burdensome yet little-discussed problem of staff pilferage, and

the lack of flexibility which goes with chain organisation seem more than to outweigh any promised economies.

If it is true that personal motivation and the personal touch provide a small operator with valuable advantages in retailing, it is even more obvious in catering and hotel-keeping. Indeed, the personal business ought to be so competitive that it is hard to explain why the chains have grown.

The reason here, I fancy, is to be found not so much in the cooking of the food; in other words, in standards. Taking pot luck in France is a hopeful adventure; in this country it has in the past been an exercise in masochism. The horrors of English hotel and cafe food have created a market for anything standardised, however mediocre. Equally, standards of comfort in guest houses can vary wildly, as any experienced traveller can testify. Here the consistent refusal of our own authorities to imitate the excellent French, Spanish—indeed, the general Continental European—system of officially defined and enforced standards of provision has for long been the enemy of small enterprise. A proper hotel inspection system would, of course, take away one big trading advantage of the chains, and so it would not be universally popular; but it would enable the enterprising small man to gain a foothold. Until that happens, Mr. Egon Ronay, the motoring organisations and the consumer movement provide a rather selective substitute.

Mass catering

Cooking standards are not enforceable in this way; but to judge by the very eatable food provided by most publicans as a matter of family enterprise, this really is becoming a problem of the past. For mass catering the ingenious American compromise, the franchise operation, which enables a family group to provide a standardised product, is proving highly successful. Things are looking up, in short, but for how long? Only, I am afraid, until the present generation of entrepreneurs want to sell up and retire, or go home. Until we have a tax reform which does not discriminate against income, we will not get the family business sector where the aim of the *patriot* is to hand over a going concern to his son, rather than turn his achievement into money capital. That is one of the strongest arguments for tax reform.

CRICKET/FIRST TEST BY HENRY CALTHORPE

Lever's fine debut

DELHI, Dec. 22

IT IS A long time since English cricket has had the encouragement of such a fine start to a Test series, a start which enabled England to win the first match of the series against India by an innings and 26 runs.

The last three wickets all fell this morning to one of the new players, John Lever, who in what was his first Test match took a total of ten wickets for 70 runs.

The party will move on to Calcutta tomorrow where they will spend a cheerful and happy Christmas. The last time the entire side spent Christmas abroad was two years ago in Melbourne after they had already received two comprehensive beatings at the hands of Thomson and Lillee. Good cheer was noticeably absent on that occasion.

Several heroes

The match was quickly tidied up this morning with the second new ball. First, Lever had Venkat caught behind down the legside as he tried to glance a short ball which came across him.

Two balls later, Bedi drove hopefully at a ball of full length which knocked his middle stump two yards towards Knott and, after another four overs, Lever hit Chandra's off stump and that was that.

There have been several heroes in this match. When England batted, Amis steered them from a score of 65-4 when the Indian spinners were looking dangerous, to 381.

He himself batted for eleven and-a-half hours and 179 runs which was a remarkable effort in concentration, especially as he was never in quite his best form.

and he played his innings with a chest infection coming on. When he left the field soon after India had begun their first innings it was with a temperature of 101.

Knott, batting as well as he can ever, played as if he was an important innings and Lever, who has approached his first Test match as though it was his 40th, set to work on the Indian batsmen.

He destroyed India's first innings with 7-46 while in the second innings Underwood and Greig worked relentlessly away at the main batting before Lever completed the job.

Lever's performance will probably stand in the record books for some years as the best bowling by an Englishman in his first Test match, but even so his figures give no idea of how they were achieved.

In half-an-hour on Saturday evening he found himself able to swing the ball as he has never been able to before.

Not only did he win this match after Amis had made victory possible, but he also gained new dimension as a bowler and will be a constant threat to the Indians and anyone else from now on.

For all that, perhaps the most impressive part of the English performance was the wonderfully high standard of fielding and throwing which they maintained throughout and which was a reflection of the great spirit there is within the Test cricket, who many people thought should be dropped as England's captain after last summer's defeat by the West Indies, has been magnificent in looking after and encouraging his players and has succeeded in

communicating his own tremendous enthusiasm.

Much of the credit for what has happened must go to him and to Ken Barrington, the manager, for he too has worked extremely hard, both administratively where he has taken as much as he can off the shoulders of the captain and in the way he has supplied advice about the cricket.

The players have a great respect for him, as is only natural for one who was himself such a fine player and who has been through it all.

The effect of their joint efforts has been to make this not so much a victory for the individuals who played the major roles as a victory for the whole party.

Winning the first Test by such a big margin is no guarantee that they will win the series, but India now know that they have a problem on their hands.

Their famous spinners were thwarted just when it looked as if they might win the match and their batting has proved inadequate.

Five days of test cricket in Eden Gardens, Calcutta, in front of a crowd of 80,000 is going to be a testing experience in the New Year and later, in Madras, where India has recently had a good record.



England's John Lever (left), Derek Randall and Keith Fletcher after India's decisive defeat in the first Test.

APPOINTMENTS

Main board executive posts at Lloyds Bank

Mr. A. J. Davis, a deputy chief executive of LLOYDS BANK, and Mr. N. W. Jones, deputy group chief executive, have been appointed to the Board.

Miss Irene Rubin, a managing director of REA BROTHERS since 1953, has reached retirement age and will relinquish her appointment on December 31, but will remain a director. From January 1 Mr. J. Bratt becomes joint assistant group manager Mr. M. C. R. Booth, Mr. J. S. G. Lennan, Mr. J. C. Walker, Mr. R. F. Whitman, assistant managers; and Mr. W. L. G. Bates and Mr. S. R. F. Gartshore, holders of promotion.

Mr. Richard Culham, formerly vice-president U.K. and managing director of BOOK GRAPHICS INCORPORATED, of Watford, has been acquired by SANYTE INTERNATIONAL, has been appointed to the Board of Sanyte. Mr. Culham remains director in charge of the Watford plant and Mr. Row Castle continues as production manager of Book Graphics.

Mr. J. M. Allan has been appointed to the Board of CEMIST BROTHERS and Mr. G. M. Wilson has resigned.

Mr. Kenneth Spurlock has been appointed chairman of Wales and the Marches Telecommunications Board of the POST OFFICE from January 1 in place of Mr. Harry Davies who is to retire.

Mr. David Bowick, chief executive (railways), has been appointed vice-chairman of the BRITISH RAILWAYS BOARD. Four senior railway managers, Mr. I. M. Campbell, Mr. R. R. Reid, Mr. J. G. Uggahart and Mr. C. A. H. have joined the Board. Mr. E. E. Lawrence has been re-appointed on a part-time basis.

and will continue as an executive vice-chairman. Appointed as a non-executive member is Mr. Michael Pomeroy, a Reader in Economics at Cambridge University, and until recently deputy chief economic adviser at the Treasury.

From December 31, Mr. E. S. Scott, Mr. C. J. Wynd and Mr. R. R. Alexander are leaving the partnership of COHEN DE SMITT GREENER DREYFUS, stockbrokers, Mr. Wynd will remain associated with the firm and will become an associate member of the new firm EDEGON DE SMITT on January 1. Mr. Scott and Mr. Alexander are joint directors of NORTHCOOTE AND CO., stockbrokers, as associate members from January 1.

Mr. K. L. Coullie has become secretary of the CHINA, HONG KONG AND JAPAN ASSOCIATION on the retirement of Mr. E. S. Bush.

Following the recent management changes at CHARLES BAKER CITY, Mr. Simon Cullen will become the director responsible for international development and Mr. Richard Poles will be in charge of U.K. operations and new business development from January 3.

Dr. R. B. Arnold has taken over as director of the ASSOCIATION OF THE BRITISH PHARMACEUTICAL INDUSTRY on the retirement of Mr. E. S. Teesdale.

Mr. A. E. Jones will be retiring from the Board of LEYLAND PAINT AND WALLPAPER on December 31, but will continue in office as president.

Mr. R. E. Holland, chairman of Aviation and General Insurance, and Mr. G. Bowdler, chairman of the British Insurance Association, have joined the Board of AIR-CLAIMS GROUP in succession to

Mr. A. C. Beckett and Mr. W. C. Harte. Mr. Bowler has been elected deputy chairman.

Mr. D. J. Wild has been appointed associate director of F. BOLTON INTERNATIONAL from January 1.

Mr. Charles Futeerman has been appointed to the Board of MILLER-WEBSTER from January 1.

Dr. Malcolm Race has been appointed personnel director of the NEWCASTLE BREWERIES and becomes a member of its Board from January 1.

Mr. William Pepper, president of Burgess-Manning Europe in the U.K., has been appointed vice-president of the parent company BURGESS INDUSTRIES INC., of the U.S.

Mr. G. N. Stone has been appointed director-general of the South Eastern Region of the CENTRAL ELECTRICITY GENERATING BOARD from January 1. He succeeds Mr. W. J. Prior who was appointed a member of the Electricity Council earlier this year.

Mr. Peter Earl, director of public relations for Standard Telephones and Cables, has become president of the INSTITUTE OF PUBLIC RELATIONS.

Mr. James I. M. Gill has been appointed vice-president of FIRST WISCONSIN NATIONAL BANK OF MILWAUKEE and continues as operations manager, London branch.

Mr. J. M. Nicholls is to become general manager, and Mr. A. Faulkner, deputy general manager, from January 1 of ARTAGEN PROPERTIES, a subsidiary of Sun Life Assurance Society.

ENTERTAINMENT GUIDE

OPERA & BALLET	THEATRES	THEATRES
COLLEGE (01-336 7161) ENGLISH NATIONAL OPERA Tonight 7.30 La Traviata. No perfor- mance tomorrow. GRAND GARDEN 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. COGNAC THE ROYAL OPERA 24.106. COGNAC CLAUDE 24.106. 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EUROPEAN NEWS

EEC avoids targets for 1977 monetary growth

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT

BRUSSELS, Nov. 22.

EEC FINANCE Ministers today approved a broad set of guidelines governing national economic policies to be pursued by the nine next year, but decided against a proposal that they should lay down specific targets for monetary growth. This decision was attributed by officials to a general feeling that current uncertainties about the outlook for the world economy, and the expected rise in oil prices, made it difficult to make any firm projections on the course of monetary policy in 1977.

It was also decided today that the 1977 inflation target of 11 per cent, recommended for the U.K. in the draft, would be dropped from the final version of the guidelines, presumably because it no longer appears attainable. But estimates putting next year's public sector borrowing requirement at £9bn, and the growth rate at 3 per cent, have been allowed to stand.

Meanwhile, further evidence that the U.K. is warming to the so-called "Duisenberg Plan" for limiting fluctuations of non-Snake EEC currencies has emerged in a speech made over the week-end by Dr. David Owen, Minister of State at the Foreign Office. Describing the Duisenberg approach as "the most promising line yet put forward for progress in this difficult area," Dr. Owen compares it favourably with previous attempts by the EEC to achieve economic and monetary union. However, he makes it clear that, in the U.K., the useful immediate step would be the establishment of some special facility to deal with the sterling balances. "I believe now that there could be a role for the Community, with other countries, to play in tackling the problem of the reserve role of sterling," he said.

Meanwhile, the Finance Ministers provisionally approved plans today for a new \$500m.

EEC borrowing on the European market. It would bear a floating interest rate initially, but would be consolidated later into a fixed-rate loan. Most of the money is intended to displace a \$450m. loan to Italy which the U.K. has asked to be repaid by December 9. But the Ministers have agreed to await the outcome of Italy's current negotiations with the IMF, before giving final approval to the operation at their next meeting on December 20. According to Dr. Hans Apel, the West German Finance Minister, it was generally agreed that Italy's reserves were sufficient to cover repayment of the \$450m. If the proceeds of the planned EEC borrowing were not immediately available.

Reuter adds: EEC Finance Ministers began a two-day meeting here today resolved to hammer out a package of reforms for the European dairy industry, even if it means sitting all night. EEC officials said,

Public sector strikes in Italy

BY ANTHONY ROBINSON

ROME, Nov. 22.

AN ESTIMATED two million public sector workers in Government ministries, local and regional government, post and telegraph workers, hospital, school and university staff are due to strike tomorrow for 24 hours in support of their claims for a new labour contract with higher pay and improved conditions of work.

Airports, which have been badly affected by other strikes over the last week, will close for two hours between seven and nine in the morning, while railway workers will strike from 11 a.m. to 1 p.m. and engineering workers hold a one-hour token sympathy strike. Skeleton emergency services will be maintained by the hospitals.

This agitation in the public sector could not come at a worse time for the Government, which has made it clear that it cannot finance further pay rises although it is prepared for discussion on ways of improving productivity throughout this vast sector.

The Government's intention to stand firm is also related to its overall strategy of trying to reduce labour costs and the public sector deficit. Parliament is currently discussing the Government's 5,000bn. lire austerity package of higher taxes and tariffs which is both deflationary and inflationary in nature. Higher petrol taxes, for example, account for nearly half of the 3.4 per cent. rise in retail prices in October.

Against this inflationary background the Government has just proposed an amendment to its earlier proposals to block the automatic cost of living wage index for incomes of over 6m. lire. It now proposes instead a wage and salary freeze on such incomes and a 50 per cent. freeze on salaries between 6 and 8m. lire. The unions accepted the original proposal in principle but refused to accept the wage freeze.

The Government is due to meet Trade Union Confederation leaders tomorrow to discuss its latest proposals but it now seems likely that the problem will be handed over for discussion as part of the more general talks on productivity and labour costs. These negotiations are now taking place between the unions and employers' federation, Confindustria. The next meeting is scheduled for Thursday.

Meanwhile Prime Minister Andreotti and Christian Democrat Party Secretary Benigno Zaccagnini have both come under fire from both right and left wings, in different ways, criticism what they see as the Government's excessively close relations with the Communist Party, whose abstention is essential for the Government's survival, while the Left wing in particular has criticised the severity of the Government's austerity package.

Cordial welcome to Brezhnev in Romania

By Paul Lendvai

VIENNA, Nov. 22.

THE EXTREMELY cordial, lavish and noisy reception accorded to Mr. Leonid Brezhnev today in Bucharest, and the unreserved public praise in the Soviet and Romanian media suggest that the two sides reached agreement, before the opening of formal talks today, on measures to improve relations.

Romania, hitherto criticised as deviating from Soviet-bloc unity, was reported today as willing to make what the Romanian newspaper called "a valuable contribution to the consolidation of cohesion and co-operation of the socialist countries and of the world communist movement."

The forthcoming talks should show whether the Romanians are now also willing to make substantial political concessions. So far, they have sent no troops to participate in Pact manoeuvres in other states; nor have they allowed foreign troops to stage manoeuvres on Romanian territory.

The Romanians have also been pressing for a rotation of the post of Warsaw Pact chief of staff among the various countries. The recent appointment of a Soviet general as chief of staff confirms that the USSR is firmly opposed to decentralisation of supreme decision-making. However, Mr. Brezhnev is keen to revive the structure of the Pact, unlike its Nato counterpart, the Pact's political consultative committee has convened infrequently, instead of meeting twice yearly as originally stipulated.

A couple of hours before Mr. Brezhnev's arrival, the Romanian President, Mr. Nicolae Ceausescu, pointedly received the U.S. Secretary of Commerce, Mr. Elliott Richardson, who yesterday signed a ten-year U.S.-Romanian economic agreement. Such symbolic gestures and the usual leaks from the Romanian side to Western journalists cannot change the fact, however, that Romania's bargaining position, both in the political and economic fields, has become considerably weaker regarding the Soviet Union.

OECD forecasts U.K. growth rate to rise from 1% to 2%

BY ROBERT MAUTHNER

PARIS, Nov. 22.

THE U.K.'s economic growth rate is expected to rise in 1977 to at least 2 per cent. from 1 per cent. this year in spite of an overall slowdown in the industrialised world's expansion, according to the latest forecasts of the OECD Secretariat.

The forecasts, which could still be revised before the end of the year, when they are due to be incorporated in the Organisation's six-monthly Economic Outlook, were submitted by the Secretariat today to the OECD Economic Policy Committee, made up of high Treasury officials and Central bankers from the member countries.

The British representatives, it was understood, were in broad agreement with the Organisation's predictions for the U.K., while American officials, too, had no quarrel with the forecast that U.S. growth next year would be down to about 5 per cent. in real terms from more than 6 per cent. in 1976.

The Secretariat's forecasts for West Germany and France, on the other hand, were questioned by senior officials from these two countries, who considered that they were much too low.

West Germany is officially expecting an increase of about 3 per cent. in GNP next year, while the OECD point-forecast is down from the 1976 figure of 4.5 per cent. to 3.5 per cent. in 1977, as against 5 per cent. in the current year. And the most disquieting aspect of all the projections is that the decline next year will be progressive, with growth in the second half of 1977 sharply down on the first half. In most of the member countries.

Notwithstanding the expected general slowdown in economic growth the OECD is predicting only a very moderate reduction in the area rate of inflation, which is expected to decline, at the very most, by between one-half and one percentage point from its 1976 level at 7.5 to 8 per cent.

CSU beckoned back to the fold

BY NICHOLAS COLCHESTER

BONN, Nov. 22.

THE LEADERSHIP of the Christian Democratic Union, West Germany's conservative party, demanded today that its breakaway Right-wing, the Bavarian Christian Socialist Union headed by Franz Josef Strauss, give a "statutory and binding assurance" that it would rejoin the conservative union. Failing this, the CDU said, it would widen the area of its activities into Bavaria.

Asked what reaction was expected to this ultimatum, a spokesman of the CDU confided: "We expect none and are interested in none." The gulf between the former allies was

clear in the fact that this decision was made known to the CSU only through the news agencies. It was through this medium that the CDU leader, Herr Helmut Kohl, first heard last Friday of the surprise decision of CSU MPs to break away from the CDU in Federal Parliament.

The presidium of the CDU was asked by a unanimous CDU leadership to prepare contingency plans for the CDU's entry into Bavaria. These should then be ready for a decision by the whole party when it meets for a congress at the beginning of March.

The tone of the CDU's decision suggests that the party has recovered from its initial shock, has found the air cleared in some respects by the CSU's move, and is now ready to take a tough line and face up to the consequences.

The atmosphere within the CSU is very different. It is as though a bomb has exploded, does not want or understand the baby to which last Friday's meeting gave birth. The party leadership in Munich, which claimed at first that the declaration of independence by a majority of CSU MPs did not need to be cleared by the party as a whole, to-night appeared to be clanking down on this.

FDP disrupts nuclear plans

BY ADRIAN DICKS

BONN, Nov. 22.

THE WEST GERMAN coalition Government's ambitious plans to build up the contribution of nuclear power to the country's

future energy supply appear to be in some disarray following the vote by the Free Democratic Party conference in Frankfurt over the weekend to put strict conditions on new reactor construction.

In itself, the FDP vote has no binding effect on the Government, or even on the four senior ministers who will continue to represent their party in Herr Helmut Schmidt's coalition Cabinet. As the two partners move into the final stages of negotiations over their policy programme for the next four years, the FDP leaders have insisted on a free hand.

However, they cannot ignore the strong feelings expressed in Frankfurt while the vote itself was a sharp rebuff to the FDP leadership as a whole and to Herr Friedrichs in particular. He had unexpectedly argued the case for the nuclear programme, pointing out that, though the latest projections for energy demand in 1985 are 10 per cent. below previous forecasts, there is likely to be a shortfall of about 20 per cent. because of technical delays in constructing new nuclear stations.

Herr Friedrichs also warned that "environmentalists would find an increased number of nuclear power stations, no matter how many they pleaded, that the anti-nuclear lobby would endanger the long-term objective of a steady 5 per cent. plus rate of growth."

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EUROPEAN NEWS

SOVIET TOURISM

One-way traffic

BY DAVID LASCELLES, EAST EUROPE CORRESPONDENT

NEW FIGURES for tourism have appeared, should give a clearer picture of their post-Helsinki efforts.

Then there is the problem of money and the rising cost of travel in the West. For a country with the Soviet Union's balance of payments difficulties, this is clearly a worry, though they issue them in a matter of days. Although western governments deny undue delays, they are vulnerable on this point, especially since the Helsinki Agreement obliged them to speed things up.

The British case is that visas are invariably issued within 14 days. But they stress that since Russian tourists, on the other hand, travel abroad as a privilege, often granted for good work and therefore at state expense. They invariably move about in tightly-knit groups, and only have such hard currency as they are given. Individual travel abroad, particularly to the West, is rare and immensely expensive.

This attitude towards foreign travel does not have its roots in Bolshevism. Russians have historically looked upon the act of leaving their country as alien, treacherous even.

In view of the security risks involved, it is still remarkable that the Russians decided to build up a tourist industry. But it is now a major feature of the economy, handled by what must be the world's largest tourist agency, Intourist, with its headquarters in a grandiose period building close to Red Square.

Tourism is thought to earn the Soviet Union some \$200m. a year in hard currency, only a small part of which is ploughed back into the industry, since most of the cost of running it can be borne in roubles.

However, with the 1980 Olympics in view, a large development programme has started which will involve much security vetting must be done at the visa application stage, and this takes time. The recent "visa war" with Russia is dismissed as an invention by the media. Statistics do not, of course, tell the whole story. Western tourists who visit the Soviet Union can be predicted the arrivals from the West will double.

VISITORS TO AND FROM PRINCIPAL WESTERN COUNTRIES IN 1975

	Visits to the USSR	Journeys from the USSR
Finland	612.1	88.7
West Germany	117.2	57.6
U.S.A.	96.7	13.7
France	73.1	40.2
Britain	58.4	36.5
Italy	48.9	39.7
Japan	47.8	93.2
Sweden	40.9	32.4
Switzerland	16.1	7.5
Total	1,113.2	403.5

SOVIET TOURISM STATISTICS

	1973	1975
Arrivals		
— from socialist countries	2.9	3.7
— from the West	1.0	2.1
— from Third World	0.3	1.2
Departures		
— to socialist countries	2.1	2.5
— to the West	1.2	1.5
— to the Third World	0.5	0.5

It has often been argued in the West that if the Russians were genuinely interested in sending people abroad, they could use some of their enormous earnings from incoming tourists to do it. And finally, there is the problem of visas. The Russians claim it can take up to a month to obtain a western visa, while do so without permission from the West will double.

Danish oil lorry strike

BY HILARY BARNES

COPENHAGEN, Nov. 22

MARK is threatened with a complete traffic stoppage as a result of unofficial strike action by oil lorry drivers. The strike, which has disrupted milk supplies, is expected to spread all over the country.

The strikes, which are over pay demands, stem from the Government's incomes policy for 1977 and 1978, which aims to keep incomes from rising by more than 6 per cent a year. The key to the success of this policy is the collective wage bargaining for new two-year agreements, which are due for conclusion in the spring. The unofficial strike action is intended to pre-empt the incomes policy by obtaining substantial wage increases before it takes effect.

Spanish referendum date

MADRID, Nov. 22

A NATIONAL referendum in Spain on political reform will be held on December 15, and will simply ask voters whether they approve of the Government's plan for a freely elected Parliament, the official television service reported tonight. Interior Minister, Sr. Rodolfo Martin Villa, was to explain to-morrow the details of the referendum.

Roger Matthews adds: Five members of the Spanish Communist Party were arrested in Madrid to-day as the organisation stepped up its pressure to be legalised with a week-long programme of meetings, coupled with a drive to attract new members. For the first time since the end of the Civil War, party workers were given membership cards, an open offer to the

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the combination of maximum efficiency for traffic with the maximum comfort for passengers.

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4 When you pass immigration there are no queues. You'll find your baggage waiting for you for a change. Another advantage of TWA's own terminal is that TWA controls unloading.

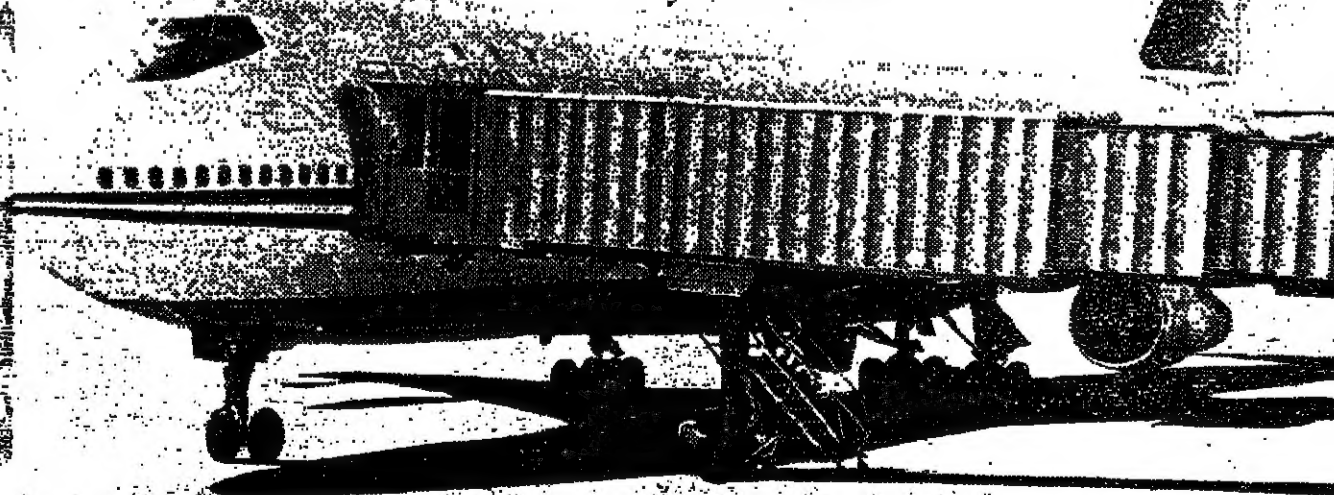
5 Exclusive customs channels for TWA passengers. There are no lines here, no queues, no waiting.

7 Going on some where, a few parcels and customs you can check in for a TWA connecting flight from right here in the same building. Again, another advantage of TWA's own terminal.

8 Going into town, there are plenty of cabs and buses outside New York. At this point you will have walked less than 100 yards since leaving the plane.

No.1 across the Atlantic

TWA

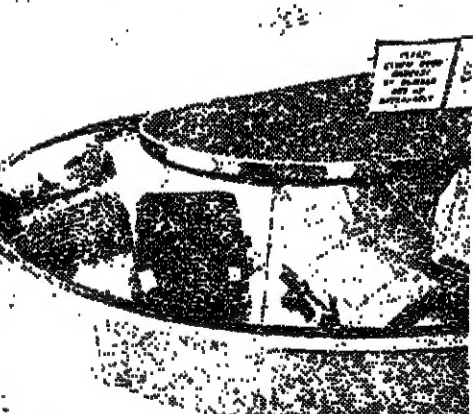


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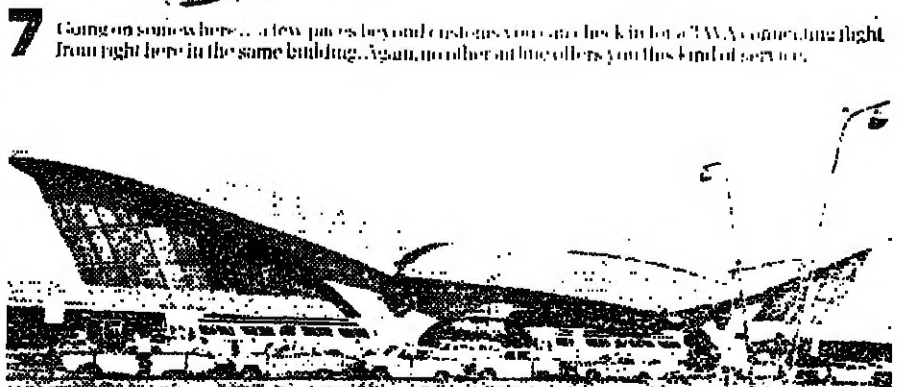
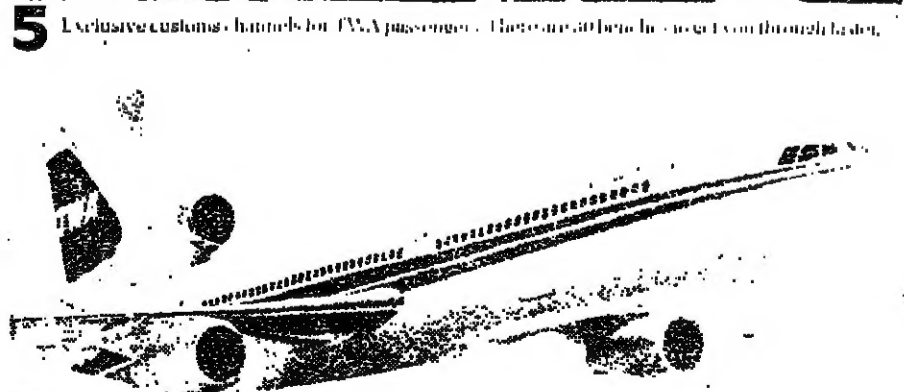


Inside the terminal you get straight onto the escalator down to the International Arrivals area which is exclusive to TWA passengers. Other airlines have to use this big advantage.

3 You pass through immigration faster because no other airline uses the terminal.



6 Through to the main hall on the moving pavement. Your baggage ribs and/or conveyer belt alongside and once again, will be waiting for you.



AMERICAN NEWS

Carter and Simon in talks on NY financial crisis

BY JAY PALMER

JIMMY CARTER may soon be called upon to live up to his recent election pledge that he will not tell New York City to "drop dead."

New York City Mayor Abraham Beame this morning said that the President-elect had promised to discuss this city's renewed financial crisis at his planned meeting to-day with Treasury Secretary William Simon.

One particularly critical point of discussion is likely to be the Treasury's legal obligation not to advance any further Federal Government aid to New York "unless there continues to be a reasonable chance of repayment."

At the moment the regular Federal Aid to New York's municipal treasury is

the only thing standing in the way of bankruptcy as New York has already drawn \$1.3bn. of the total \$2.3bn. It is due to receive this fiscal year.

This latest city crisis was sparked off last Friday when the New York State Appeals Court ruled that the city's late 1975 moratorium on capital repayment and interest of debt was "unconstitutional."

The ruling was clearly made on the basis of state law, leaving little or no grounds for appeal to the U.S. Supreme Court.

The debt moratorium crucial to New York City's last desperate attempt to end its recurrent fiscal crises. It basically affected a total of over \$5bn. of outstanding short-term city debt. About \$1.6bn. of this was held by small

investors, the remainder by large institutions.

To-day Mayor Beame pledged that any solution to this latest crisis would not involve either higher city taxes or any drastic cut in city services. This was interpreted to mean that the city will either attempt to persuade banks and pension funds to buy the debt for long-term holding or try to get massive new bouts of federal aid.

The extent to which Mr. Carter will be willing to increase aid to the city remains in doubt. Although elected partly on the basis of his promised commitment to financially hard-pressed urban areas, Mr. Carter will clearly remain aware that helping New York would leave him open to requests from many other troubled cities.

World Bank loan policies criticised

By Jurek Martin

WASHINGTON, Nov. 22. THE OUTGOING Japanese director of the World Bank has unburdened himself of a sharp critique of the organisation's lending philosophies and practical achievements.

The "farewell statement" of Mr. Taro Hori on the surface resembles some of the criticisms launched at Mr. Robert McNamara's stewardship of the World Bank by U.S. officials.

Mr. Hori has been Japanese executive director for the last 31 years. He stressed that he cared very much for the institution but was concerned about its current status and future direction.

In particular, he questioned the soundness of some of its financial practices, implying that there was too great an emphasis on loan volume and not enough on the quality.

This is very much what the American Treasury under Mr. William Simon has been maintaining for some time.

Mr. Hori praised Mr. McNamara for having been in the vanguard of those who had identified population control as being a critical problem for the developing world, but questioned whether the bank had done enough to get the message across and practically implemented.

On a more philosophical note, he also wondered whether the bank's staff, largely peopled by experts from the major industrialised Western nations, fully understood the psychological problems of the emerging recipient nations.

Ford cabinet members brief President-elect

BY JUREK MARTIN, U.S. EDITOR

CABINET members of the Ford Administration crossed the road from the White House this morning to brief Mr. Jimmy Carter, the President-elect on their various responsibilities.

Later this afternoon Mr. Carter is due to meet President Ford in the White House, the first meeting between the two men since their climactic televised debate a month ago.

Little of substance emerged from the morning's round of meetings at Blair House, the official Government residence often used to house visiting Heads of State. Mr. James Lynn, the Budget Director, said that Mr. Carter had not given any indication of what he was going to do with the budget.

"Frankly," Mr. Lynn added, "I thought at this point he would do so."

Mr. Carter also talked to Mr. Donald Rumsfeld, the Defence Secretary, and members of the National Security Agency and later to-day will see both Mr. Simon, the Treasury Secretary, and Dr. Arthur Burns, chairman of the Fed.

The confrontation with Dr. Burns is unlikely to be as sharp as appeared likely only two weeks ago, when Dr. Burns, perhaps spurred by Mr. Carter's campaign criticisms of him, delivered a homily before a Congressional Committee on the dangers of fiscal irresponsibility. Since then, Dr. Burns has been bending over backwards to deny that he was issuing a warning to Mr. Carter. The Fed's lowering of the discount rate last Friday may even be seen by some of Mr. Carter's advisers as an earnest of Dr. Burns' promise to be co-operative with the new Administration as possible.

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Ford cabinet members brief President-elect

BY JUREK MARTIN, U.S. EDITOR

CABINET members of the Ford Administration crossed the road from the White House this morning to brief Mr. Jimmy Carter, the President-elect on their various responsibilities.

Later this afternoon Mr. Carter is due to meet President Ford in the White House, the first meeting between the two men since their climactic televised debate a month ago.

Little of substance emerged from the morning's round of meetings at Blair House, the official Government residence often used to house visiting Heads of State. Mr. James Lynn, the Budget Director, said that Mr. Carter had not given any indication of what he was going to do with the budget.

"Frankly," Mr. Lynn added, "I thought at this point he would do so."

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In his third and last article, David White, Brazil Correspondent, describes travels in the hinterland of that country.

Pages from an Amazon diary

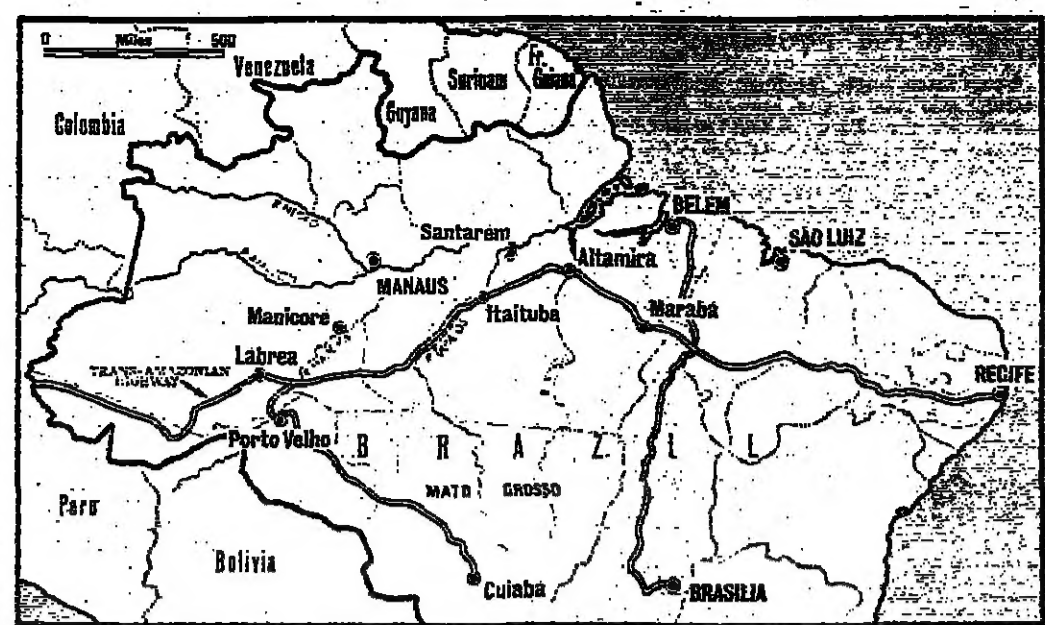
FROM PORTO VELHO, 80 miles from the Bolivian border, to Manaus in the heart of Brazilian Amazonia takes four days down river and another eight for anyone who wants to come back. The only way of finding a passage is by clambering down the mud bank of the Madeira River and asking from boat to boat. Officially, you can find out from the harbourmaster's office in town, but on Monday nobody there knew which boats might be sailing that week, and on Wednesday there was nobody there at all.

The harbour at Porto Velho is an enclave of wooden shacks and strong-smelling food stalls, an entrenched community with its back turned on the bustling growth of the town. Behind the town, with its sprawling one-storey houses laid out along rectilinear streets, runs a road to Mato Grosso and on into southern Brazil. From there, stubble-chinned farmers with broad-brimmed straw hats and "rs." their children's European ancestry, pile in by the truckload in search of cheap land, swelling the squalid townships on the roadside.

The river people are different—smaller and darker, with the straight black hair of coboloids, the part-Indian backwoodsman—and they keep themselves to themselves. By reputation, the port is not a good place to go at night.

River travel is cheap—the journey to Manaus cost £15 first class, which means the small upper deck, including food. But the wooden boats are often overloaded and operate in dubious legality. The only registered passenger line in the Amazon, Enansa, runs between Manaus and the ocean port of Belém, with two boats. It used to have five, but two were wrecked and a third sold for scrap. The rest of the world's largest river network is run by freelance boatmen. The service is competitive, often the only way to buy food and medicine to outlying settlements.

The river route from Porto Velho was once meant to be an export corridor for Bolivia. In 1907 Brazil started building a railway from here 230 miles through the jungle, in a desert region of Acre at a cost of one life for every 55 yards of track. The railway is now disused, and its No. 12 engine, "Colonel Church," built in Philadelphia, stands guard outside the officers' club of the 5th Engineering Battalion. The Cidade de Borba claimed



to have room for 50 passengers, squeezed in rows of hammocks with men on one side, women on the other (you have to take your own hammock, and a blanket: the open air gets pretty cold at night). There was as much food as anybody wanted, which after a few days on a uniform diet of fish, rice, beans, and toasted manioc flour was not much; and a magnificent shower, consisting of a stoppered pipe attached to the roof. This was during the two months of the year when it hardly rains.

As far as Manaus, 200 miles downstream, we zig-zagged between tiny riverside settlements, loading and unloading passengers with baskets of manioc, fish or fruit, carried down the slippery bank or paddled out in leaky canoes. The boatman took payment in goods as readily as cash—bananas, slabs of fish, and on one occasion a pair of turtles. By day it became monotonous; the only amusement being gin rummy, played for dirty cruzado notes on the engine hatch. This was a picture of the racial melting-pot Brazil boasts of being, and sometimes fails to be: in a group of four, black mechanic, two half-Indian crew, of whom one was obviously negro, and a white merchant from Monicore, who appeared to be losing.

At Manicore, on a cliff above a bend in the river, with one main street, an enormous church and a dingy schoolhouse, it is a change of boat: not the one that was expected, but it did the rest of the journey in double-quick time. Into the "river-sea" of the Amazon, which, at a portly 14

mph, has another 1,000 miles to go before it reaches the ocean, and the black waters of the Rio Negro, running alongside the mud-brown Amazon like an interchangeable typewriter ribbon. And then at Manaus in the shape of its floating harbour, packed with boats and swarming with the familiar black arapucas, rather dopey scavenger birds, we were finally welcomed by a reminder of late-Victorian England. But the turn-of-the-century ironwork fancifulness of Manaus, capital of Brazil's short-lived rubber boom, is gradually being overshadowed by tall, modern blocks.

Life on the Amazon and its tributaries is declining as towns grow and new roads advance. Ten years ago there was a far better boat service on the rivers than there is now—and many argue a better transport system. But places like Manaus were completely inaccessible by land. In the last six years, the road-building programme has cut almost 9,000 miles through the Amazon. The famous Transamazonian Highway, which will stretch over 3,000 miles, is completed most of the way to Lábrea, north of Porto Velho, although work on the second east-west route, the Northern Perimeter Road, on the other side of the Amazon, is all but paralysed.

Higher-priority routes have been opened up to bring the Amazon in touch with the developed south. But road travel in the last six years, the road-building programme has cut almost 9,000 miles through the Amazon. The famous Transamazonian Highway, which will stretch over 3,000 miles, is completed most of the way to Lábrea, north of Porto Velho, although work on the second east-west route, the Northern Perimeter Road, on the other side of the Amazon, is all but paralysed.

PLO plans to open office in Washington

BY DAVID BELL

WASHINGTON, Nov. 22.

THE PALESTINE Liberation Organisation is planning to open an office in Washington shortly in a move which underscores one of the most difficult foreign policy problems facing the incoming Carter Administration. Although the PLO has been severely weakened in the past few months by the fighting in Lebanon, Mr. Carter's foreign policy aides fully appreciate that there is not likely to be any progress towards a settlement unless some way can be found of accommodating the Palestinians.

But they recognise that Mr. Carter made much of his commitment to Israel during the election campaign and that the Israelis appear as adamant as ever that they will not talk to the Palestinians as long as they persist in their demands about the existence of the state of Israel. They concede that it will require considerable diplomatic skill to find a compromise.

The PLO's decision to open a new office in Washington with a burst of Arab activity which has made Israeli diplomats here very suspicious and is apparently designed to influence the incoming Administration. A number of Senators and Congressmen have seen President Sadat in Cairo in recent weeks and all have in intermittent suggestions that Dr. Kissinger did have highly secret talks with the PLO, but these have never been confirmed. A PLO spokesman said to-day that his organisation has made no overtures to the new senator of Arab extraction, for administration.

instance: spent an hour with President Sadat and also saw King Khalid of Saudi Arabia. He said in an interview on Friday that the Arabs were still determined not to go to Geneva without the Palestinians but that they might be prepared to compromise and go as one omnibus delegation. This might blunt Israeli objections to talks with the Palestinians as a separate bloc.

Mr. Abourezk said that the moderates appeared very much in the ascendancy at the moment and that Mr. Sadat had told him that the new Carter Administration has about six to eight months to come up with a workable new initiative. He said that the Arabs were apparently still sticking to their view that the Israelis should give up territory occupied since the 1967 war but that the precise details of this, and every other demand, were open to negotiation.

Palestinian sources in both New York and Washington say that they have no reason to believe that the new administration will be any more friendly towards the PLO than the outgoing one, which banned all official contacts. There have been recent suggestions that Dr. Kissinger did have highly secret talks with the PLO, but these have never been confirmed. A PLO spokesman said to-day that his organisation has made no overtures to the new senator of Arab extraction, for administration.

Poll date for Jamaica

BY CANUTE JAMES

MONTEGO BAY, Nov. 22.

GENERAL ELECTIONS are to be held on December 15, Jamaican Prime Minister Michael Manley announced here last night.

The Prime Minister told 120,000 crowd in this North coast tourist resort, that nomination day will be November 28, and that Parliament will be prorogued to-morrow after a special sitting.

It is expected that this sitting will appoint new constituencies and electoral boundaries, bringing to 60 the number of seats in the new Parliament, an increase of seven seats.

The ruling Peoples National Party (PNP) now has 35 seats in Parliament, with the opposition Jamaica Labour Party (JLP) having 15. There are two independent members and one seat is vacant.

In announcing the elections, the Prime Minister said that if crime and violence which re-elected, the PNP intended to continue programmes under months of this year.

Just over 800,000 voters of a total population of 2.2m. will be voting in the elections.

Earlier yesterday, the Prime Minister presented his party's election manifesto, which aimed at bolstering the island's economy.

The JLP, led by a former Finance Minister, Edward Seaga, is campaigning under the banner of "nationalism". The opposition party has not, however, yet presented its manifesto to explain the principles of its philosophy. However, a spokesman for the party said last night that the JLP was ready for the election.

The elections have been called just ten weeks before the end of the PNP's five-year term in office. They will also be held under the state of public emergency which was declared here in mid-June to allow the security forces to fight a wave of organised crime and violence which re-elected, the PNP intended to

OVERSEAS NEWS

Israel steps up patrols along Lebanon border

BY L. DANIEL

TEL AVIV, Nov. 22.

WITH UNITS of Syrian troops moving to within a few miles of Israeli territory, the Israeli Army has stepped up its patrols along the Lebanese border. It was reported this afternoon by the military correspondent of Israel radio.

At the same time, it is stressed by military sources here that these measures do not indicate any intention on the part of Israel to occupy part of Lebanese territory, but that the steps are

meant solely to prevent either the Syrians or an inter-Arab force from approaching the border.

Defence Minister Peres warned yesterday that while Israel had never objected to the presence of the Lebanese Army on the frontier, it could not view with equanimity Syrian forces being stationed in their stead.

The Syrians already have three divisions—around 30,000 men—as well as several hundred tanks

in Lebanon. But so far as is known here, they have not transferred any aircraft or any anti-aircraft missile batteries to Lebanese soil. The deployment of the Syrian troops in Lebanon indicates that the Syrian forces intend to carry out a policing operation only. However, the Israeli General Staff does not ignore the possibility of a sudden manoeuvre of aircraft and missile batteries being sent in as reinforcements which would represent a direct threat to Israel, added the broadcast.

Television crews which this morning toured the Western part of the Israel-Lebanon border (where the terrain permits a clear view of what goes on inside Lebanese territory) reported nothing unusual on either side of the border.

Hints of elections for Singapore

BY OUR OWN CORRESPONDENT SINGAPORE, Nov. 22.

SINGAPORE'S ruling political party, the People's Action Party (PAP), has begun dropping hints of an imminent general election. It has already started naming its new candidates for the elections and has promised to make an announcement on this matter after this week. So far no dates have been indicated but there is general speculation that they might be held some time next month or early next year.

Under Singapore's constitution, elections are held every five years and the present parliament expires officially in September next year.

In the forthcoming elections there will be 49 seats at stake and there is little doubt that the PAP which has ruled Singapore

since 1959 will be returned to power.

But the indications this time are that there will be tough fights if the opposition parties live up to their claim that they will be contesting all 49 seats.

Several opposition political parties planning to contest the polls have already entered into an electoral pact to field only one opposition candidate in each constituency to avoid splitting votes.

Whether the opposition parties which collectively captured slightly more than 30 per cent of the votes in the last elections despite not winning any seat will for the first time in many years be heard again in parliament is left to be seen.

Egypt gets \$250m. loan

By Our Own Correspondent CAIRO, Nov. 22.

A \$250m. loan to Egypt to offset a portion of its 1976 balance of payments deficit is being arranged by Chase Manhattan Bank of New York.

Though the loan will not nearly offset Egypt's anticipated deficit this year of \$3.25bn., it will make up for the actual cash arrears Egypt is expected to incur by the year end. Currently Egypt is approximately \$360m. overdue in its payments.

For several years Egypt has been paying high interest rates on short term loans to cover balance of payments deficits. The Chase loan is a small but significant step towards refinancing with medium term loans.

U.K. aid team goes to Beirut

By Our Foreign Staff

THE FIRST regular Middle East Airlines flight between London and Beirut, for four months left Heathrow airport on Monday carrying vital vaccines, a party of four from the "Save the Children Fund" and the British Ambassador, Mr. Peter Wilson. The flight, which was the first since the outbreak of the Lebanese civil war, was a relief to the thousands of children in need of treatment. They plan to be in Beirut for more than six months.

The team took out large quantities of anti-plague vaccines, blankets and anti-biotics to help the 140,000 refugees who include 40,000 children in need of treatment. They plan to be in Beirut for more than six months.

Pakistan opposition

BY IQBAL MIRZA KARACHI, Nov. 22.

IN OPPOSITION parties, the longest group of opposition in Pakistan, have emerged so far, have issued a clear announcement of the date for future elections (about delay at a joint meeting in Islamabad).

In a resolution released at a press conference given by the president of the National Democratic Party, Mr. Sardar Sherbaz Mazar, the six parties announced their decision to formulate a joint programme to resolve "serious political, economic, social and administrative problems in the country" which they claimed had resulted from the "shortsighted policies of the ruling party."

During his recent tour of Sindh Province Prime Minister Zulfikar Ali Bhutto had referred to the election but he "could not say when the elections would be

held." He had also made it clear that his tour was not for seeking votes.

But whenever the elections would be held, Mr. Bhutto said, "victory would be of the people."

Last week the bill to provide for the conduct of elections to the national assembly and the provincial assemblies, providing deterrents against corrupt practices, was introduced in the National Assembly.

The six opposition parties have demanded the removal of restrictions on political activity, the dissolution of special courts and tribunals, and the release of political detainees. Mr. Sardar Mazar said the opposition parties' participation in the elections will depend on the restoration of "civild conditions"—ensuring that the elections will be free and fair.

Australian shipyard in danger

BY KENNETH RANDALL

CANBERRA, Nov. 22.

AUSTRALIA'S biggest shipbuilding undertaking, the Newcastle Dockyard, owned by the Government of New South Wales, expected to begin closing-down operations by the end of this year.

This follows the decision of the Dockyard employees to-day to reject a rescue plan proposed by the Federal Government requiring guarantees against strikes and agreement to limit wage increases. In return, the Federal Government had said it was prepared to order two ships on the dockyard for its Australian National Line fleet, subsidised to the extent of about \$20m. (about \$20.3m.) by itself and the NSW Government.

The dockyard workers rejected the proposals overwhelmingly at a mass meeting this morning, saying they went on strike for the rest

of the day after a protest march through the centre of Newcastle. Closure of the Newcastle Dockyard would leave Whyalla, South Australia, yards of the Broken Hill Proprietary Company as the only major facility for building large ships in Australia. But Whyalla also faces closure after completion of present orders.

The demise of an Australian shipbuilding industry was not unexpected after the Industries Assistance Commission report in September showed that the Newcastle and Whyalla yards would need a substantial increase in their present 35 per cent rate of subsidy for large ships.

The enormous impact of closures on the two communities affected (it is estimated that up to 80 per cent of the Whyalla work-force would be affected directly or indirectly) nevertheless

prompted a series of political negotiations between the Government and the dockyard workers, leading to the Federal Government offer earlier this month. The Transport Minister, Mr. Peter Nixon, and the Prime Minister, Mr. Malcolm Fraser, saw the Newcastle situation as offering the opportunity for introducing a dramatic change in industrial bargaining. They proposed a contract limiting any wage rises, while the National Line ships were under construction, to those awarded by the industrial tribunals, and prohibiting any change in working conditions that would involve additional cost.

The final straw for the unions, however, was a requirement that they pay cash damages for any losses caused by late delivery, or increased costs resulting from breaches of the contract.

Closer Iran-U.S. ties are worrying Russia. Robert Graham reports

Moscow steps up pressure against the Shah

THE SOVIET Union has well-known ways of making a diplomatic point or indirectly expressing displeasure. Those familiar with these habits—increased radio propaganda, to direct comments expressed through the East European satellite countries and treatment of visitors—have recently detected signs indicating Soviet disapproval of Iran.

The tone of broadcasts beamed at Iran from Bulgaria by Radio Palkelran, traditionally used by the Soviet Union as a means of indirect comment, has become more hostile. A new radio station started up earlier this summer in Libya is beaming what is seen to be Soviet-inspired propaganda hostile to the Shah. A Soviet-friendly "speeches by Libya and the People's Democratic Republic of Yemen at the Non-Aligned Summit in Colombo in August.

In the game of diplomatic manners, the cool reception given to the Iranian Premier, Mr. Abbas Hovieda, when he visited Moscow recently has been interpreted as a form of rebuff. (Possibly this had something to do with the fact that he had visited Mongolia first.) But the same was true of a subsequent visit to the Soviet Union by the Finance Minister, Mr. Hushang Ansari. Moreover, the Chinese, ever quick to attack Moscow, were careful to give the Shah's twin sister, Princess Ashraf, an important reception when she visited China in July, giving her much the same treatment as the hawkish former U.S. Defence Secretary, Mr. James Schlesinger.

Attitude

In broad terms, it seems that the Soviet Union is coming round to a new—and more hostile—interpretation of Iran's relationship with the U.S. This

has been prompted by the Shah's commitment to purchase large quantities of sophisticated American military equipment.

An outsider may well wonder why there should be a change in attitude at the present time when the Shah has always sought to ally himself closely with the U.S. But the situation is not quite so simple. From 1953 onwards through to the early Seventies the Shah made a conscious effort to improve relations with the Soviet Union. He embarked on a series of substantial agreements on economic co-operation including the construction of Iran's first modern steel complex at Isfahan and the sale of gas to the Soviet Union. The Shah during this period seemed intent on displaying his independence towards Washington—without in any way loosening his ties—by acquiring Soviet military hardware as part payment for the gas sold.

The 1973 oil price rise permitted the Shah a new freedom of manoeuvre. It allowed him to buy the most sophisticated hardware from any source. Thus fortified he had less need to feel apprehensive about incurring Soviet disapproval as a result of the closer embrace with the U.S. that began with the visit of the former President Nixon in 1972.

This more open identification with the U.S. was evident two years ago when the Shah decided to purchase the F-14 armed with Phoenix missiles—a direct challenge to the Soviet MIG-23 which has regularly flown over Iran on reconnaissance sorties over the past few years.

If the evidence has been there for two years or so, it is puzzling why the Soviet Union should have been slow to reassess the situation. The moment when Soviet displeasure became noticeable three months ago provides some clue, however. It coincided roughly with the moment when the full extent of the Shah's arms procurement intentions were publicised. Then, too, the U.S. Senate Subcommittee published its report on U.S. arms sales to Iran, revealing the extent to which the Americans had become involved in Iran on the ground. The report predicted a possible presence of 60,000 Americans in Iran by 1980, most of whom would be defence or defence-related personnel. In other words Iran could have within her boundaries far more Americans performing such a role than either Turkey or

would make the Americans most reluctant to shift facilities from there.

Nevertheless, the Soviets are reported to be more concerned still by Iran's demand for—and U.S. acquiescence in the supply of—a highly complex and sophisticated monitoring system by satellite. This will enable Iran to carry out extensive surveillance of the Gulf as well as the southern part of the Soviet Union where some of the most sensitive pieces of Soviet technology exist—rocket testing and

circles—that the assassination of three senior Rockwell executives in Tehran on August 28 was not a mere anti-U.S. protest by urban guerrillas. Rather it was an indirect way of Moscow making a point about Iran.

This theory may be far-fetched. It is significant nonetheless that the story is being circulated here. It is also relevant that in documents which security forces are alleged to have uncovered in guerrilla hideouts there has been evidence of contacts with what the Press called a "certain East European country"—an oblique reference to the Soviet Union, according to informed sources.

The main puzzle lies in what precisely are the Soviets trying to achieve. Is it simply shadow boxing? Do they believe they can influence the Shah through such indirect pressure? Is this the beginning of a campaign of hostility similar to that of the 1950s?

SHAH Mohammed Reza Pahlavi says Iran is spending billions of dollars on modern weapons because it is worried about a military assistance pact between neighbouring Iraq and the Soviet Union.

In an interview with the New York-based Mideast Report, the Shah also said he would back a proposal for a 15 per cent increase in the world price of oil when ministers of the Organization of Petroleum Exporting

Countries meet next month at Qatar.

The Shah said Western fears that such an increase would wreck the global economic balance were exaggerated. "When we increased the oil price in 1973 four-fold, the effect on American inflation was one half of one per cent, 1.5 per cent in Europe, so 15 per cent now is just a fraction in one quarter of one per cent. It could be just a fraction," he said.

Greece who, after all, are NATO members.

More generally, the Soviets are believed to be seriously concerned at the prospect of the U.S. using Iran for its own military purposes. In particular they are said to be perturbed by the current Washington reassessment of American bases in Turkey. The Soviets fear that some sensitive American surveillance activities have already been moved to Iranian territory in view of the uncertainty over the future use of Turkish bases. This is denied officially here but, if true, would be unlikely to be confirmed. As it is, Turkey is reliably understood to enjoy certain special technical advantages in terms of siting which

armaments development factories. It is also designed for electronic eavesdropping, presumably the interception of high level messages.

The system is being installed by Rockwell International and is known as the "Ilex" project. The first phase, costing \$700m., is now said to be operational (its overall cost is around \$850m.). Obviously it is designed for Iran's own use but Moscow perhaps not erroneously believes the high degree of U.S. technical assistance in the project allows the American, so increasing their surveillance capability of a previously "difficult" area. This has prompted the theory—strongly canvassed in Iranian intelligence

Displeasure

The safest conclusion is that the Soviet Union is reluctantly accepting the closer Iran-U.S. relationship but will not hesitate to express its displeasure and, through indirect means, continue to seek to limit American influence. This said, Moscow is probably too cautious to throw away the prospects of substantial commercial co-operation or indeed to cut itself off from a valuable form of energy supplies. Iran is now contracted to supply the Soviet Union under a new deal beginning 1981 with 13.7bn. cubic metres of natural gas a year for use in southern industrial areas, and in turn the Soviet Union will supply an equivalent amount to West Germany, France and Austria. As for Iran, it seemed significant that it decided to return the Russian pilot of a light aircraft who last month flew across the border and asked for asylum.

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WORLD TRADE NEWS

More talks on Japanese car imports 'in January'

BY CHARLES SMITH

TOKYO, Nov. 22.

JAPANESE AND British motor manufacturers will meet in London, almost certainly in January, to discuss U.K. market prospects for 1977, the executive managing director of Nissan Motor, Mr. Masataka Okuma, revealed today.

The meeting, between the Japan Automobile Manufacturers Association (JAMA) and the Society of Motor Manufacturers and Traders, will be the third of its kind since Japan's rising car exports began to cause trouble in Britain in 1975.

The purpose, although neither side would dream of spelling it out, will be to try to ensure that Japan's sales to the U.K. next year remain within what both sides consider reasonable bounds. JAMA first met the SMMT in London last December and a further meeting was held in Tokyo last July. JAMA forecast after the earlier meetings that there would be "no conspicuous change" in Japan's share of the U.K. market.

The forecast has proved broadly correct, but there has been a minor increase in Japan's U.K. market share—from 8.3 per cent. of registrations in

1975 to 9.7 per cent. during the first ten months of 1976. This increase was pointed out to the mission from the Keidanren (Japanese equivalent of the CBI) which visited London and Brussels last month. One of the EEC's demands in current negotiations with Japan is that the Japanese share of the U.K. car market should revert to its earlier level.

Japanese motor manufacturers strenuously deny that they are collaborating with one another to regulate the industry's U.K. market performance. (This would be illegal under Japan's anti-monopoly law without the formation of an officially-approved export cartel.)

However, Mr. Okuma forecast today that the industry's U.K. market share would probably fall before the end of this year, and that next year's performance would remain more or less unchanged. Japanese exporters have raised their prices in the U.K. considerably this year (in Nissan's case by as much as 50 per cent.). It is officially expected that U.K. sales will be limited by further price increases in 1977.

Japanese exporters seem reasonably confident that steps like these will prevent a showdown. They say, however, that if a crisis has to come, they would prefer it to take the form of Britain imposing unilateral restrictions on Japanese car imports rather than the Japanese industry resorting to a legally-recognised export cartel. The latter course would invite demands for similar car imports from the U.S. or other car-importing nations.

South African power project delayed

BY RICHARD ROULE

JOHANNESBURG, Nov. 22.

THE SOUTH AFRICAN Electricity Supply Commission (ESCOM) which has been planning an investment of R3bn. in new power generating capacity over the next six years, has announced that it is to postpone construction of its proposed Ilanga power station until after 1977.

Originally, tenders were to be called for some time during next year, but ESCOM says that its latest load forecast indicates a somewhat lower expected growth rate than in previous years.

It has none the less left the position open for review during 1977 in case demand estimates pick up again.

Planned installed capacity at Ilanga is 3,600 MW, and the cost of the project at estimated 1977 price levels has been put at R1bn. This compares with the estimated cost of the other two 3,600 MW stations now under construction, Duvha and Matla, at about R800m. each.

Both these latter are coal-fired stations, exploiting the extensive low-grade coalfields of the Eastern Transvaal, and Ilanga is planned to take roughly the same form, perhaps allowing for greater beneficiation of the coal intake to improve production of a coking coal fraction.

The postponement follows last week's decision by ISCOR, the state steel group, to postpone its semi plant at Saldanha Bay, for which the reason advanced was shortage of capital, both locally and internationally.

The Ilanga postponement could have repercussions on firms such as GEC, which was awarded valuable contracts at Duvha amounting to more than R100m. ESCOM reiterated in its statement on Ilanga that its plans for the Koeberg nuclear power station in the Western Cape have not been affected, and this project, for which tenders have been awarded and finance arranged, will proceed in accordance with schedule.

U.K. home appliance exports up

By Max Wilkinson, Industrial Staff

BRITISH exports of domestic appliances increased by 23 per cent. in 1976 compared with the previous year, says the industry's trade association in its annual report published yesterday.

The Association of Manufacturers of Domestic Electrical Appliances (AMDEA) warns, however, that the increase in money terms does not take account of inflation.

The figures for the year ended September 1976, also show that imports of white goods rose by 14 per cent. compared with the previous 12 months. The total home market for goods covered by the association increased by only 1 per cent. in money terms, to £462m., representing a fall in real terms of some 25 per cent. in the first half of 1976.

The total exports of £90.2m. are described by the association as "satisfactory" but in spite of the increase, they were still below the level of imports, which were running at £159.6m.

The association says it is important that the home market should not be economically depressed while the industry is struggling for recovery. It calls on the Government to abolish the additional value added tax levied on electrical appliances.

Venezuela links oil to development aid

BY HUGH O'SHAUGHNESSY

VENEZUELA, the world's third largest oil exporter, is to use the leverage it enjoys through its membership of Opec and its influence on oil prices to push for concessions for the developing countries at the international conference on economic co-operation which is drawing to a close in Paris.

Dr. Reinaldo Figueiredo, head of Venezuela's Foreign Trade Institute and a senior member of the Party which is accompanying President Carlos Andrés Pérez on his current official visit to Britain, said that while his country was not seeking a confrontation with the industrialised countries in Paris, Venezuela's stance on the international oil price level to be fixed at next month's Opec meeting at Qatar would depend on the result of the North-South dialogue.

Dr. Figueiredo pointed out that the possibilities of trade with Britain, a country with which Venezuela had always had close historical links, were very great.

The Venezuelan Five Year Plan for instance envisages the raising of steel production from the present level of 1m. tonnes a year to 5m. by 1980 and thereafter to 15m. tonnes by 1985. Power production in the Guayana region should jump from 1m. kW now to 8m. kW by 1985.

The Venezuelan official was keen to emphasise that as a whole Latin America represented a market for capital goods and manufactures larger than Japan and three-quarters the size of the U.S. Mr. Figueiredo rejected the idea that Chile's departure from the situation Andean Pact had caused any crisis in that grouping.

A \$40m. credit agreement has been signed between Lloyds Bank International and the Corporación Venezolana de Fomento (CVF) for the purchase of U.K. capital plant, equipment and related services to the total value of \$50m.

Contracts to be covered by the credit will have a minimum value of £125,000 and may be placed with U.K. suppliers by Venezuelan companies associated with or approved by the CVF and will be guaranteed by them.

Australia extends fishing agreement with Japan

BY KENNETH RANDALL

CANBERRA, Nov. 22.

AUSTRALIA HAS cooled down, at least for the time being, its Japanese elections next month threatened reprisals against Japan for the proposed sharp reductions in Japanese meat import quotas for the first half of next year.

Last week, in the wake of Japan's announcement that the current half-year import quota of 45,000 tonnes would be cut to 20,000 tonnes in the first half of 1977, the Australian Minister for Primary Industry, Mr. Ian Sinclair, threatened not to renew the Japan-Australia fishing agreement which expires next Saturday.

To-day, however, Mr. Sinclair said the Government had agreed to extend the agreement to January 31 to enable both Governments to conclude long-line negotiations on new port access arrangements.

Official sources in Canberra, however, leave no doubt that the about 10 per cent. of Japan's short-term extension is designed to shishimi (raw fish) market.

U.S. wool tariffs appeal

BY RHYTS DAVID

BRITAIN'S wool textile manufacturers are urging clothing producers in the U.S. to appeal to their Congressional representatives for a reduction in the very high levels of tariff on imports of wool fabrics.

At a Press conference in New York yesterday Mr. Philip Brook, chairman of the National Wool Textile Export Corporation, claimed the tariff, which can add as much as 50 per cent. to the cost of British fabric before it reaches customers in the U.S., was now obsolete because of the

disappearance of the specialised wool fabric producers in the U.S. The tariff, too, was threatening the future of the U.S. clothing industry which was unable to obtain the fabric it required from domestic sources.

The corporation has sent an open letter to more than 400 leading clothing manufacturers and retailers in the U.S., pointing out that the current ad valorem duty of 45 per cent. on the average woven cloth imported into the U.S. compares with a figure of only 15 per cent. for the EEC and 12 per cent. for Japan.

£1.9bn. Libyan expenditure

By Godfrey Grima

MALTA, Nov. 22.

LIBYA WILL spend £1.9bn. (\$1.9bn.) next year on development according to a decision taken by the country's General People's Congress.

The services sector, including housing, security services, the municipalities, transport and communications, marine transport and trade will absorb 34.5 per cent. of Libya's development budget at 513m. dinars (\$643m.). Another 29 per cent. will go to the industrial sector which in 1977 will absorb 424m. dinars.

U.S. route change stands

BY OUR NEW YORK STAFF

Nov. 22.

THE KEY international route swap made in March 1976 between Pan American and Trans World Airlines, the two largest international carriers in the U.S., is now due to stay in effect until March 1978.

The Civil Aeronautics Board's decision, still subject to Presidential approval, goes against a Washington Appeals Court which ruled last July that such a swap was improperly approved in the first place.

Both the two airlines and the CAB point to the fact that the swap is largely responsible for improving the financial results of the two major carriers, and it is even argued that both could have faced serious difficulty without the switch.

based on the fact that the CAB did not follow required procedures in clearing the change of routes, including a full investigation and public hearing.

The route swap is apparently not likely to become permanent, however, as the CAB has rejected a suggestion to that effect made by the Transportation Department.

The Appeals Court's ruling was

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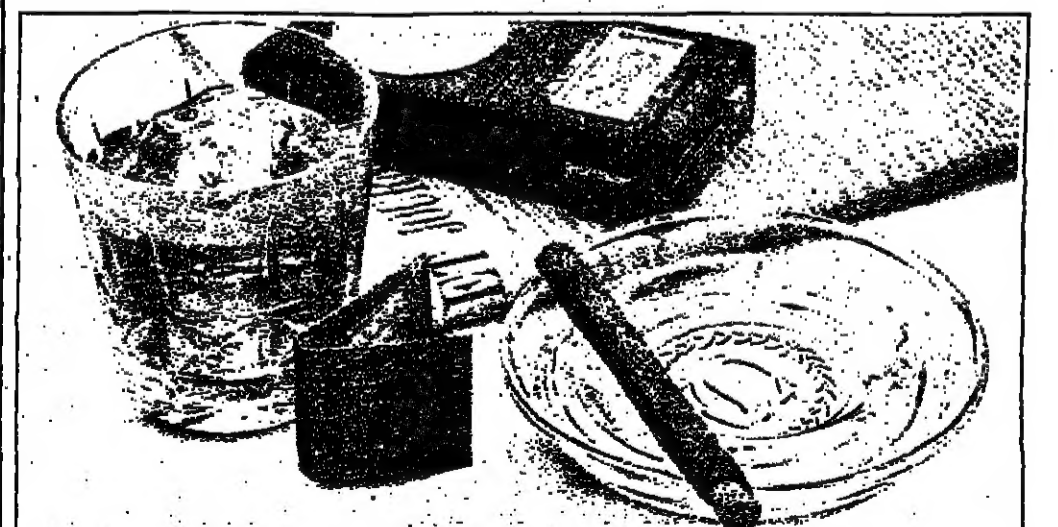
Newell Dunford to build Qatar plant

Newell Dunford Engineering has won a £2.4m. contract to supply a complete lime calcination plant to Qatar. The plant will be built at Umm Bab for the Qatar National Cement Company and the consultants for the project are Henry Pooley Atkins of Epsom.

Barclays ban

The Kuwait Government banned dealings with Barclays Bank under an order published here. The banning of Barclays was recommended by a conference of the Arab Boycott of Israel offices in Baghdad on November 1.

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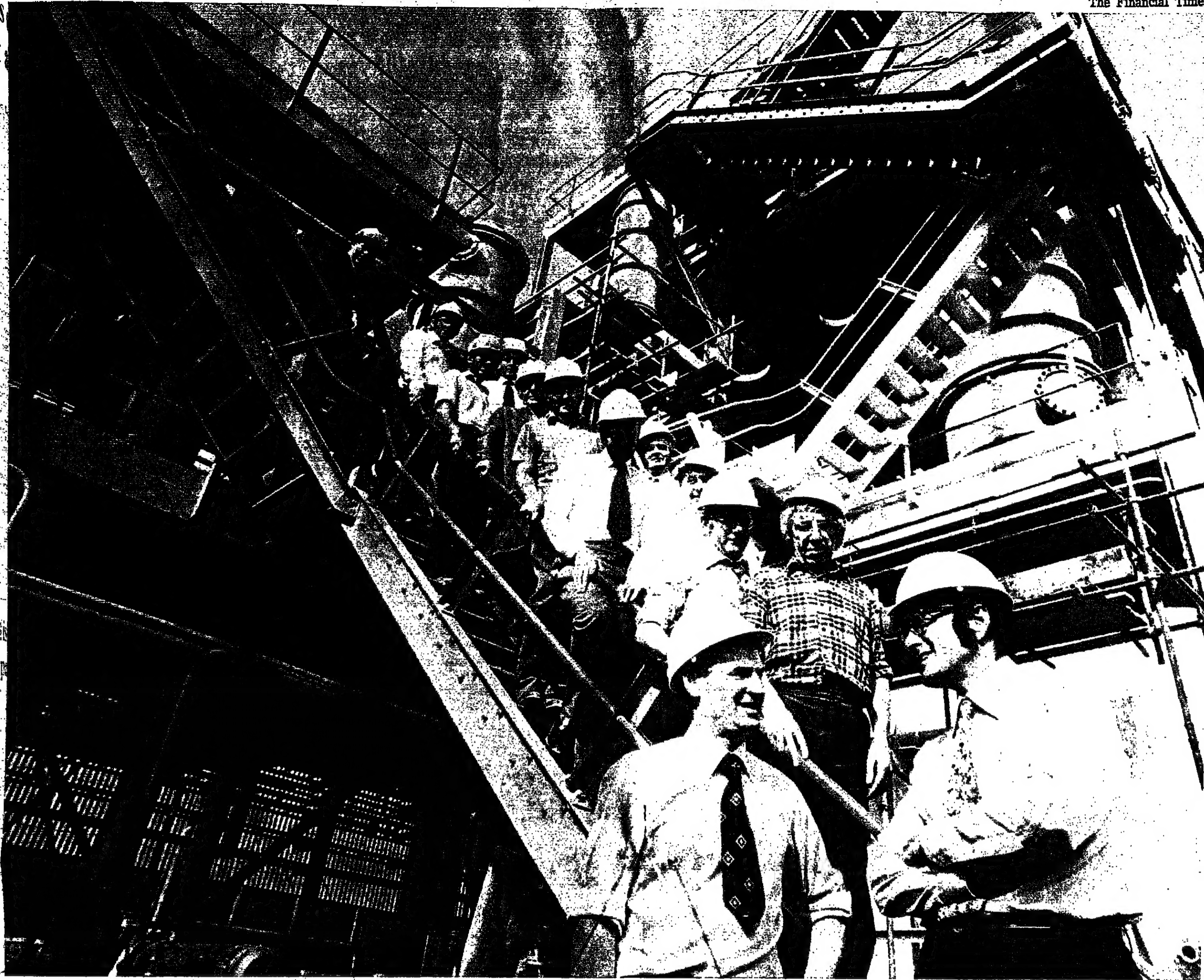
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Ralph Hodge and Robert Heller with some of the men who have helped plan the new plant and will work there.

'If the profits aren't there to invest, then there isn't going to be any recovery in this country.'

Ralph Hodge, ICI.

This year ICI is putting £450 million back into the business. How is the money put to work? And who benefits? To give you an insight, Robert Heller, Editor of "Management Today", questions the man responsible for spending some of it—Ralph Hodge, Director of the Chlor-alkali Group at ICI's Mond Division in Cheshire.



Ralph Hodge—£16 million to spend on creating wealth.

Robert Heller: Here's a brand new plant going up to make four times as much chlorine as the one it replaces. Has the demand increased enough to justify it?

Ralph Hodge: We judged there would be an upturn in the economy in 1977, and we'll be ready to meet the demand. Chlorine is used in a lot more places than swimming pools. It goes to make plastics, dry cleaning fluids, dyes...

Heller: It's costing £16 million. That's a lot to risk on an economic forecast.

Hodge: There were other things to consider, too. Preserving jobs, improving the process, making sure we are competitive. There's definitely a quickening of the pace at which ICI is investing.

Heller: When did this project start?

Hodge: We put forward a very well-defined specification to the ICI main board in mid-1975. We got authorisation within two months.

Heller: Very short time compared with what happens in the public sector.

Hodge: Speed is absolutely vital if you're to maintain the momentum of a project. When it was approved, we already had over 100 people working on the plans.

Heller: Once you'd been given the go-ahead, what would have been the traditional way of putting it into practice? Appoint a boss, I suppose.

Hodge: For this particular project, we decided to take a bold and experimental step in a new direction. We wanted to seek complete involvement—of everyone who would plan, build, and work in the plant. Now the core of these people—we call them the Core Group—managers, shop stewards, engineers, work out between them what they need. Including how many will work here, and what they'll be paid within the ICI structure.

Heller: So the Core Group rules?

Hodge: Not exactly. Remember, this is an experiment. All their decisions are referred to a group of people like myself and full-time union officials.

Heller: While all this is going on, the technical matters are in the hands of the technical experts?

Hodge: All the experts are wide open to comments by the people who will work the plant.

We've made a full-scale model of the very heart of the plant—the chlorine cell—and it's been crawled over and under and examined by process workers and maintenance men. They'll question whether a valve should be a foot higher or a foot lower. In the past, if mistakes were made, people would have to go back afterwards getting it right.

Heller: Isn't this a cumbersome and more costly way of doing it?

Hodge: It takes time now, but we believe this will be counteracted by getting it right, and by avoiding the snags that can delay new plants being put into operation. And we're also ensuring that all those involved with the plant have a better place in which to work, and one to which they have contributed.



"What we're doing here, British industry has to do many times over."

Heller: Who's going to benefit when this plant comes on stream?

Hodge: Investments like this generate wealth, and start off a whole chain reaction of benefits. First of all the local community, because this provides a continuance, even a small expansion in employment. Then the customer, because unless someone like ICI makes enough chlorine here, Britain would have to import. And for ICI itself it should be profitable.

Heller: What is your main stimulus, motivation, ambition in constructing this project?

Hodge: To improve our business is our main motivation. And good working relationships will help us to succeed. I do genuinely believe that far too much time and energy is taken up in confrontation between management and unions. Here we are trying to break new ground, to go down a path together.

Heller: Do you think that workers and trade union officials can share your interest in creating new resources out of old, in making profits and producing very large sums of money that won't be going to workers but into something very amorphous called ICI?

Hodge: I think people are gradually accepting that there isn't a Mr. ICI somewhere pocketing bags of gold; that profits are needed to go back into the business and keep it going. And if profits aren't there to invest, then there isn't going to be any recovery in the UK.

Ideas in action



HOME NEWS

Defects in GLC houses will cost £30m. to correct

BY DONALD MACLEAN

THE Greater London Council (GLC) has today announced that it will spend £30m. to correct defects in its housing stock. The report appeared in the GLC's annual report, which also states that the council has spent £1.5m. on repairs to its housing stock in the last 12 months.

To make matters worse, because of government constraints on local spending, problems will arise over carrying out remedial work. The GLC's annual report also states that the council has spent £1.5m. on repairs to its housing stock in the last 12 months.

It is most unusual for a council to criticise its own work in this way, and the document has caused intense annoyance among the officers.

Cunard to spend £25m. building up Saudi trade

BY JOHN WYLES, SHIPPING CORRESPONDENT

CUNARD STEAM SHIP is to invest well over £25m. in the next four to five years around building up a new Arab road haulage operation linked to an expanded container shipping service to Saudi Arabia.

This big expansion of activities in the Middle East, which began yesterday, comes only six months after the first chartered container vessel sailed carrying the banner of the newly formed Cunard Arabian Middle East Line.

Mr. Ken Crawford, managing director of Cunard Arabians, who is also responsible for the new subsidiary, said yesterday that this service to Jeddah had proved so trouble-free and future demand was so buoyant that the company had decided to charter two more special container ships.

In addition, Cunard expected to be seeking shipyard tenders late next year for two container ships of its own, costing around £17m.

Introduction of the vessels would be timed to coincide with completion of container handling facilities at Jeddah.

Mr. Crawford disclosed that Cunard is negotiating a £2m. joint venture with Saudi Arabian interests to set up a road haulage operation in Saudi Arabia.

The British company had already spent £500,000 on 18 trucks and 45 trailers and was hiring 25 drivers on 12-month contracts.

More than 1,500 people had applied for the vacancies when they were advertised.

Cunard has opted to go into road haulage in Saudi Arabia partly out of necessity, since the freight distribution in the country is highly underdeveloped.

It will enable the shipping company to offer an integrated service and is a mark of its determination to stay in a highly competitive trade.

Mr. Crawford said yesterday that with one ship, Cunard Arabians was carrying about 15 per cent of the trade into Jeddah.

It was hoped that over two years this would rise to 25 per cent, after the introduction of the second vessel next February and the third next June.

Shortage of cargo handling facilities at Jeddah has also drawn Cunard into spending around £300,000 on dockside equipment. Mr. Crawford conceded that more than £5m. a year was being spent over the next year or two on consolidating Cunard's position in the Jeddah trade.

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ing approval of expenditure to put right defects in recent developments. It was not thought satisfactory by Mr. Judge.

Among the recommendations of the succeeding members' report is one that at least £2m. should be put aside in 1977-78 for remedying major technical problems and a programme for action based on priorities.

There should also be "sympathetic" consideration on compensation to tenants who have suffered real inconvenience over lengthy periods, due wholly or mainly to building and design defects.

The Department of the Environment should be asked to accept that greater account be taken of cost-in-use in giving financial approval to schemes.

Other recommendations include one that local authorities should consider with the Department of the Environment the possibility of exchanging information on the performance of private contractors and architects and outside consultants.

Officers, it is said, should justify the placing of contracts with undertakings in these fields if their performance has been unsatisfactory previously.

In addition, there should be a collective responsibility on officers to ensure that major building and design defects are brought to the attention of the housing committee—and the responsibility for ensuring that such a feed back of information takes place should rest with the controller of housing.

The GLC's right to call in an early stage in all cases where the contractor for a particular scheme denies or contests liability, where there is good reason to believe that the source identified, or the remedy is not obvious, should be written into contracts.

Mr. Simpson was giving the Secretary of the Society for the Extension of the Arts Bossm lecture on extending individual choice in housing.

He said that, in line with the introduction of new forms of tenure—such as the various styles of co-operative and co-ownership—a new financial framework would be required.

It is hoped that this will soon be forthcoming and will be able to command a political consensus.

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Mr. Edward Heath conducting the London Symphony Orchestra during the rehearsal for last night's concert at Grosvenor House, London.

Embassy king size to be relaunched

BY STUART ALEXANDER

W. D. AND H. O. WILLS is to relaunch the king size version of Embassy filter cigarettes and, contrary to the present trend, will keep coupons as a sales incentive.

Originally launched as Embassy Kings in 1970, the cigarette failed to attract a public which, when it decided to buy larger cigarettes, looked for a different image.

With the recent large swing to king size as price differentials dwindle, Wills has decided to try again with a slightly different blend, though still Virginia, and a modified pack which will be cheaper to produce.

The cost of saving will allow an initial launch price of 48p against a recommended retail price of 48p, which means that Wills will sell its king size at the same price as, and in competition with, standard size Embassy filters.

Among Wills' competitors, Rothmans has dropped all coupons, Benson and Hedges has dropped coupons from king size Silk Cut, and John Player (Wills' sister company in the Imperial Group) has launched new king size without coupons while offering some of the smaller brands at

cheaper prices without coupons. But Wills feels that the best way of encouraging customers to do so within the family and, therefore, retain coupons.

As well as a national newspaper campaign, Wills will back up initial advertising with incentives to the retailers which will give them a 25p rebate for every thousand ordered, eight weeks to pay and a gift of 500 cigarettes for in-store displays.

Wills recognises that the effort comes at a difficult time for the trade which is coping with a price war during which the king size sector's share of the market has jumped from 8 per cent to over 16 per cent.

And there is the added incentive of the Christmas trade, with the introductory prices offering a bigger gift for the same price.

Wills has not disclosed how long the 2p a pack price cut will be kept up, but it will operate for at least four weeks.

It hopes to harden brand loyalty, the Embassy range accounts for 27 per cent of cigarettes sold in the U.K. at a time when competition, notably Imperial Group stablemate John Player, has been poaching some of the smaller brands at

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Forties field oil output halted by pipe fracture

BY RAY DAFTER, ENERGY CORRESPONDENT

OIL PRODUCTION from British Petroleum's Forties field halted yesterday after an oil pump discharge pipe fractured.

Production from two platforms was later resumed as engineers investigated the cause of the annual accident. A production rate of about 200,000 barrels a day was being maintained last night, whereas, with existing development wells, output could reach 330,000 barrels a day.

The accident happened on Sunday night as the production platforms were being pumped by 28-inch pipes. No one was injured and a daylight air-sea search yesterday confirmed there had been no pollution.

The drainage system on the affected structure—Platform Charlie—had collected all the spillage from the broken pipe by the time production from the field was halted as a precaution.

BP said the pipe had broken because of mechanical failure. The cause was being examined and it was not known how long the platform would be out of action.

The inquiries will be watched with interest by other companies in the offshore industry. When minor corrosion was discovered on one of the Forties riser pipes this summer, the Department of Energy alerted other companies to re-examine their production systems. The corrosion was found to be an isolated incident.

Unless there is a serious delay in production from "Platform Charlie," the overall level of output from Forties this year should not be affected. BP pointed out that the group was expected to produce 1.5 million barrels in 1977, the field's production should average 1.5 million barrels a day, equivalent to about a quarter of Britain's oil requirements.

The journal says that as Carlsberg and U.S. Gulf refiners have stopped buying this has hit both African and North Sea oil prices. Roshan has consequently dropped his, along with African crude falling by some 5 to 10 cents per barrel to around \$13.50.

Spot prices for Arabian oil fell on the oil market, the oil price fell by 10 cents to \$12.25 at the height of the day but has since fallen to \$12. Even so, says Petroleum Intelligence Weekly, the price is still some 50 cents above normal levels.

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HOME NEWS

Unilever chief urges inflation accounting soon

BY MICHAEL LAFFERTY

ACCOUNTANCY professionals urged again yesterday to implement a simple and generally acceptable system of inflation accounting as soon as possible. This latest call came from Mr. David Orr, chairman of Unilever, the Anglo-Dutch group, who is accounting for the group's profits from food products in the next six months to the end of the year. Mr. Orr said that Unilever was not concerned that the proposal to introduce a system of inflation accounting would be bogged down in "endless argument". At times we feel that the inflation accountants are more concerned with their professional status than with the needs of industry, he said. Orr said that the inflation accountants were more concerned with their professional status than with the needs of industry, he said. Orr said that the inflation accountants were more concerned with their professional status than with the needs of industry, he said.

dom-laden

In the meantime inflation in the U.K. has reached levels which even the most dooming forecasts were not anticipating. The committee was elated. One would have thought that the turn of events would have eased the urgency for some form of inflation accounting to be implemented. But no. We find that the Morpeth Committee's proposals, which are to be published in the form of a draft at the end of this year, are themselves intended to provide a fertile ground for prolonged public debate. It had been hoped that the merits of the proposals would be clear to all. Instead the signs were of areas of profound disagreement. The debate carried on at a rapid tempo, much time and money would be wasted by the time the proposals were implemented. The meantime historic cost units continued to give a

Slater hearing on extradition by day

By Margaret Reid

FINANCIALS Mr. Jim Slater and Mr. Richard Tilling will appear at a preliminary hearing in the next stage of the proceedings on the Singapore Government's application for extradition. Mr. Slater, former chairman of Slater Walker Securities, and his one-time colleague, Mr. Tilling, were remanded on £45,000 bail each at Bow Street on October 28. They appeared at a preliminary hearing following allegations in Singapore of conspiracy and other offences connected with Haw Par Brothers International, the Singapore company in which Slater Walker formerly had a large interest.

Short Brothers reconstruction writes off £5m. in State loans

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

GOVERNMENT is writing off £5m. in State loans to Short Brothers and Harland, the Belfast aircraft manufacturer, as a result of the reconstruction of the company. The Northern Ireland Department of Commerce will hold 10 per cent of the capital of the reconstructed company, which will be owned by the Government, the Department of Industry and the Receiver of Rolls-Royce Limited. The U.K. Government held 49 per cent of the company, while Harland and the Receiver of Rolls-Royce Limited each held 15 per cent.

Out of proportion
Such a capital debt was out of all proportion to the company's authorised share capital of £2.5m. As a result of the changes, the gearing and capital structure were now realistic and commercial. The major shareholder would

SNP works out finance policy for independence

BY RAY PERMAN, SCOTTISH CORRESPONDENT

SCOTTISH National Party announced its banking policy yesterday, including the introduction of a new currency, the Scottish pound, and the establishment of a new bank, the Scottish Bank, to issue the currency. The party's spokesman, Mr. Douglas Crawford, said that the party's policy was to establish a new bank, the Scottish Bank, to issue the currency. The party's spokesman, Mr. Douglas Crawford, said that the party's policy was to establish a new bank, the Scottish Bank, to issue the currency.

MHART

ARTERLY
DENDS
CLARED

COMMON STOCK

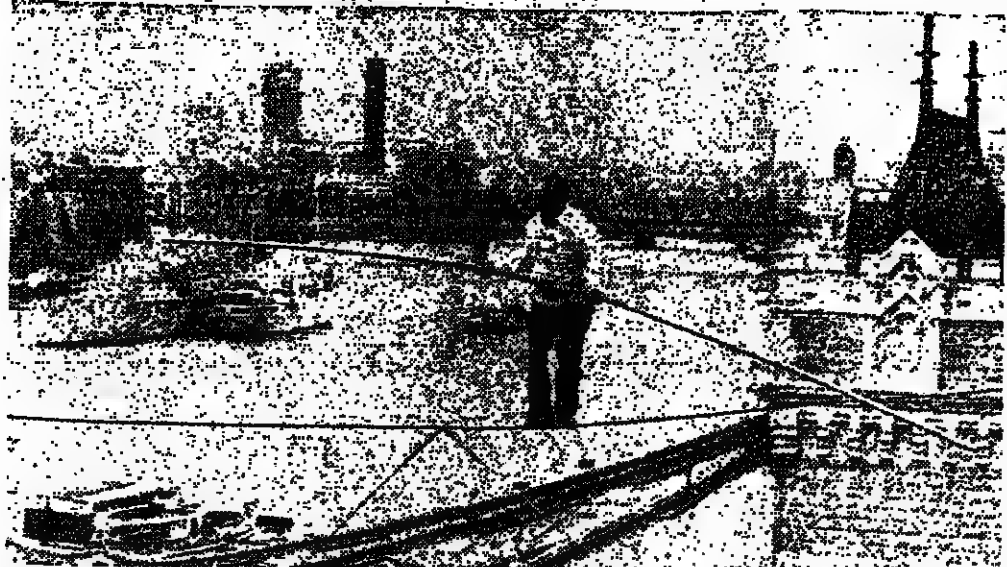
Share—11/18/76 5.45/share
Dividend—12/17/76
Date—12/6/76
Represents a 12c. or a 30%
price in quarterly dividend.

INVERTIBLE PREFERRED STOCK

Share—11/18/76 5.52/share
Dividend—1/20/77
Date—12/6/76

MART CORPORATION

Box 2730, Hartford, CT



Sampling the high life in London yesterday, 71-year-old wire-walker Karl Wallenda takes a breathtaking walk more than 100 feet above the ground near Tower Bridge. Mr. Wallenda is one of the judges of the Circus World Championships being staged at Clapham Common from to-day.

Building orders in September drop by £57m. to £505m.

BY IAN HARGREAVES, INDUSTRIAL STAFF

THERE WAS a further sharp fall last month in the value of orders placed with building contractors. Provisional figures yesterday from the Department of the Environment show orders worth £505m. at current prices, against £562m. the previous month, and tend to confirm the industry's own gloomy predictions that 1977 looks like being a year of up-relieved recession.

Expressed in constant price terms, total new orders in July, September, 1978, were 15 per cent down on the previous three months, and 4 per cent lower than a year before. In council housing, new orders were down 18 per cent on the April-June period and 14 per cent down on the corresponding quarter of 1977. The estimated value of orders in September was £291m., £11m. more than in August. The value of new orders in the private sector increased by £8m. in September from £110m. the previous month. But in the whole three months to the end of September there was a fall of 12 per cent on the April-June period and an increase of 13 per cent on a year before. New orders in public works last quarter showed an even

more marked fall—down 22 per cent on the second quarter of this year and 24 per cent on July-September, 1978. At current prices, there was a £24m. decline to £157m. A steadily deepening trend is still in evidence for most types of public building contracts, and in one area—universities—there were no orders in September. The only area to show a significant upturn was offices, garages, shops and factories, where contracts valued at £29m. were placed, a figure nearer to the totals recorded in June and July. In the private industrial sector, orders placed in September were slightly higher than in August, up £8m. to £66m. At constant prices, orders for private industrial buildings were down 15 per cent on the previous quarter and up 13 per cent on the third quarter of last year.

Taxi surcharge

LONDON taxi fares, increased in July, 1978, are to be subject to a surcharge of 10p a journey from December 13. It was announced yesterday. Home Office authorisation for the surcharge was expected following taxi-operators' requests for higher fares to help combat rising costs.

Accidents in pits increased in 1975

Financial Times Reporter

THE NUMBER of fatal and serious accidents in underground and opencast coal mines rose sharply in 1978. Figures issued to-day by the Health and Safety Executive show. Sixty-four miners were killed and 588 seriously injured compared with 48 and 487 in 1974. Underground transport accidents accounted for 34 per cent of all reportable accidents and 35 per cent of deaths. Transport was the greatest single cause of accidents and responsible for 40 per cent of deaths underground. Twice as many killed in the year compared with 1974 was a matter of real concern, particularly in view of the increasing effort at reducing transport accidents, says Mr. James Carver, the chief inspector of mines and quarries. The advances in face technology had not been extended to transport operations elsewhere. A committee examining ways of improving vehicle safety and system design was expected to report before the end of the year.

The number of accidents due to landslips at the face had also risen, a reversal of recent trends, which Mr. Carver describes as "disappointing". As an immediate remedy, he says, a more searching and "disciplined" approach should be made before deciding to position men beyond the front row of props. In the longer term wider use of broader hydraulically-operated forepoles and adoption of immediate forward support systems should help cut these accidents. The most serious accident in 1975 was the explosion at Haughton Main Colliery, when five men were killed and one seriously injured. The recommendations after the inquiry were accepted by the industry. Health and Safety: Mines and Quarries 1975. HMSO £1.75

The Royal Navy

The Merchant Navy

The Royal Marines

Our Fishermen

Their disabled

Their pensioners

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Their children

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Rosie appears by kind permission of Mary Chipperfield.

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using a sledgehammer to crack a nut. And an expensive sledgehammer at that.

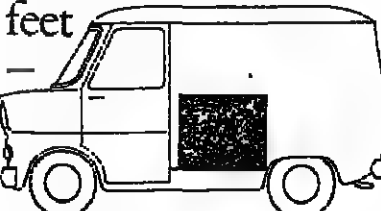
Because compared with the Mini's economy in both purchase price and running costs, any other van is bound to come off worse.

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From Leyland Cars. With Supercover.
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Why use a sledgehammer to crack a nut?

Plastics companies study plan

By Rhys David

The Department of Industry is to finance a one-year study to improve the efficiency of plastics processing companies.

The project, which will be carried out in South Wales by Mr. Derek Robbins, formerly an executive with Fothergill and Harvey, will examine the performance of companies in plastics processing, the future plans and technical or other problems.

A total of 4,000 to 5,000 companies in Britain are engaged in plastics processing, with sales in 1974 of about £1.5bn. Two major reports on the industry from the National Economic Development Office, however, suggest there is considerable room for improving efficiency.

Mr. Robbins, who will approach companies in South Wales for co-operation, will examine ways of improving general management and technical skills, developing new markets and exploiting existing ones, and raising productivity and profitability.

South Wales has about 60 companies in the field and contains a representative sample of processors by size and by processes carried out. An injection moulding training centre has recently been opened in Cardiff by the Plastics and Processing Industry Training Board.

M62 completed

THE FINAL section of the M62 Lancashire-Yorkshire motorway will open to traffic on Saturday with the completion of the 31 miles of westbound carriageway between Farbeck Interchange and Bowring Park Interchange on Merseyside.

Quentin Guiridham on the fortunes of the Burton Group

Burton's Boardroom change

THE BURTON GROUP, the largest tailoring and menswear operation in Britain, is in the waning point of a long decline. It will declare a loss for the year and there are doubts about the viability. The share price has slumped so low as to force the group to ask shareholders to meet the executives' share incentive scheme.

It has now decided on a management reshuffle, which promotes Mr. Cyril Spencer to managing director after more than a year as a deputy. Mr. Raymond Burton, who had been chairman since 1969, is now to become sole director. Mr. Raymond Burton, 50, of the family which controls the group, has been appointed chairman though he will keep his seat on the Board.

It is not the first Boardroom change of recent years, though changes and departures have reached this high in the management before. Many will see it as a measure to restore the group's fortunes, with both institutions and brokers J. & A. Selinger & Co. criticised the group's recent policies.

Hot summer

Whether or not yesterday's changes mark a radical change in these policies, Burton will not easily escape from its story. For two decades now it has suffered from being a tailor tied into manufacturing, equally being seen by many as a property empire which opened to trade. The hot summer was the last straw which tipped the group toward, not into, losses—suit sales in Britain fell by 400,000 to 3.4m, the first half of the year. But problems of Burton go back much further.

The strength of Burton's property assets, and the doubtful privilege of being the top company in a declining menswear market, are both the creations of the founder, Sir Montague Burton, a brilliant innovator in his day, but also a man conservative enough to like having telephones in his tops.

In some senses, the whole of the group's history, since he led of a heart attack in 1932, buying out one of the early

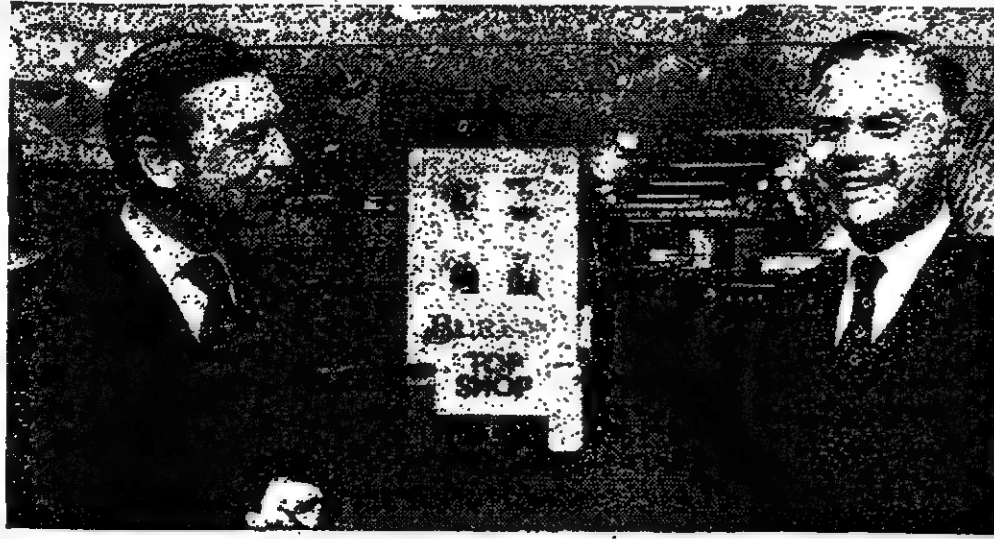
rivals, Jackson the Tailor, paying £3m, and acquiring new management in the shape of the founder's sons, Lionel and Sydney Jacobson.

The problems they faced were of a changing fashion to ready-to-wear suits. The made-to-measure market peaked in the 1950s and the company, or at least the Burton family which still controlled it through a two-class structure, was by the 1960s believing that the group was short of management, particularly retail management. Burton appeared to be rooted by its old-fashioned image in a market moving toward Carnaby Street, and progressively the company's manufac-

Back to square one, Lionel losses last year, its new Top Shop, selling clothes for younger women, produced good profits. While some of these diversifications had been an attempt to utilise the prime high street sites to better advantage, the group also attempted to capitalise directly on its property by floating off some of its interests into a separate quoted company, Montague Burton Property Investments, in 1972. It was a good time to sell property shares to the public but a bad one to acquire further developments, on which the new company spent £18.6m. This year the group bought the shares back at the same price they had

climbed from 19 per cent. in 1973 to 27 per cent. in 1975. Burton had to join in the importing to maintain a challenge to the discounters in the market. Like UDS and GUS it closed manufacturing plant at home. Now, with the fall of sterling and some import restrictions, it is arguable that the Hepworth policy of holding and improving its manufacturing capacity is the one which will pay off.

Rice has tackled the extremely complex problems of Burton's image and potential in the menswear market with a series of management measures which included integrating the business with its own manufacturing and administrative services in 1974-75 and a stronger co-ordination of the two arms of Burton and Jackson.



Mr. Raymond Burton (left) and Mr. Ladislav Rice (right) now respectively president and sole chairman of Burton Group.

turing capacity has suffered against the flow-line techniques adopted by the Swedes and other sophisticated producers.

In 1964 there were talks, which came to nothing, with another of the old rivals, the Lyons family which had sold their Alexandre chain to United Drapery Stores but had been retained to manage the larger group. When, in 1967, the family did agree terms with UDS, one stated reason for the merger was the need of UDS's top management.

The UDS offer for the group, then still called Montague Burton, was worth £56m, and would have created an organisation with assets of £180m. But the Monopolies Commission killed the merger. The reasons given included the serious reduction in the retailing competition which existed between the two groups.

Cyril Spencer, is something of both, his family's business being the Evans Outsize subsidiary.

Until 1973, the new strategy was based on expanding and diversifying, with the idea of reducing the dependence on men's wear. This led to the acquisition of Evans Outsize, the Ryman office supplies business (both in 1971), and Greens Leisure Centres (1973). In addition, the group launched a chain of children's wear shops called Orange Hand, and Jackson the Tailor launched Break-out Stores, also aimed at the younger market.

The success of these new developments has been mixed. Office and leisure retailing last year produced losses of \$0.9m, and Greens has recently been sold to Debenhams. Orange Hand was closed after losses. While the womenswear flagship Peter Robinson continued to make

issued them, bringing back to the group net tangible assets of £30m.

The root of the problem remains, however, the menswear operation. After substantial rises in profits in 1971-73, the last three years have been affected by the national decline in the sales of suits. All manufacturers' deliveries totalled 8.1m suits in 1973, but 1974 and 1975 showed only 7.5m each and the value of the market increased with inflation, from £114.5m in 1973 to £127m in 1975 (before the inevitable dip in this year's total) the growing level of imports has been the significant factor for Burton's manufacturing side (last year showing a loss of £0.7m). Imports, in quantity terms, have risen from only 7 per cent. in 1971 to 23 per cent. in 1973 and 35 per cent. last year. In value terms they have

He remains chairman of the group known as the chairman's Board which controls company policy. He also states that the desirability of not combining the very different roles of chairman and managing director "formed a background to discussions before the changes and that while his joint chairmanship with Mr. Raymond Burton had been harmonious, it was not intended as a long-term arrangement.

So there remains some doubt about where power within the group now lies, though Mr. Spencer is clearly the day-to-day manager. The change in Mr. Rice's status will inevitably (particularly by critics in the City) be seen against the background of seven difficult years which have culminated in an expected loss, to be announced in mid-December, which could run as high as £3m-£5m.

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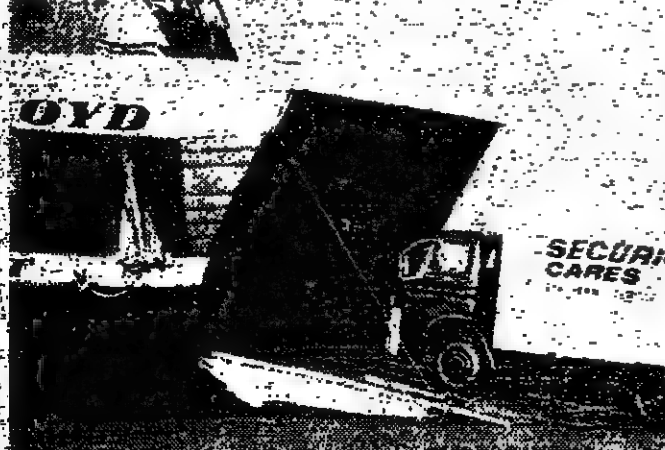
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Why aren't factories working flat out to bring foreign currency rolling in? Why isn't our balance of payments being tipped the other way?

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There are problems, of course.

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Apart from handing out advice, the most frequent way we help is with a loan or credit facilities. This enables a company to build up stocks or re-tool to meet foreign orders.

In some cases we finance the foreign buyers in the first place. Lending them the money to buy British goods.

But by far the most crucial part of any transaction is protecting both the buyer and the seller from currency fluctuations. Essential when exchange rates are up and down like a yo-yo, as they are now.

Advice on currency exchange, overseas markets, contracts or export guarantees can all be obtained through your local Barclays Bank Manager.

The phrase "Export or die" may have been coined in the 60's, but it's never been as true as it is today.

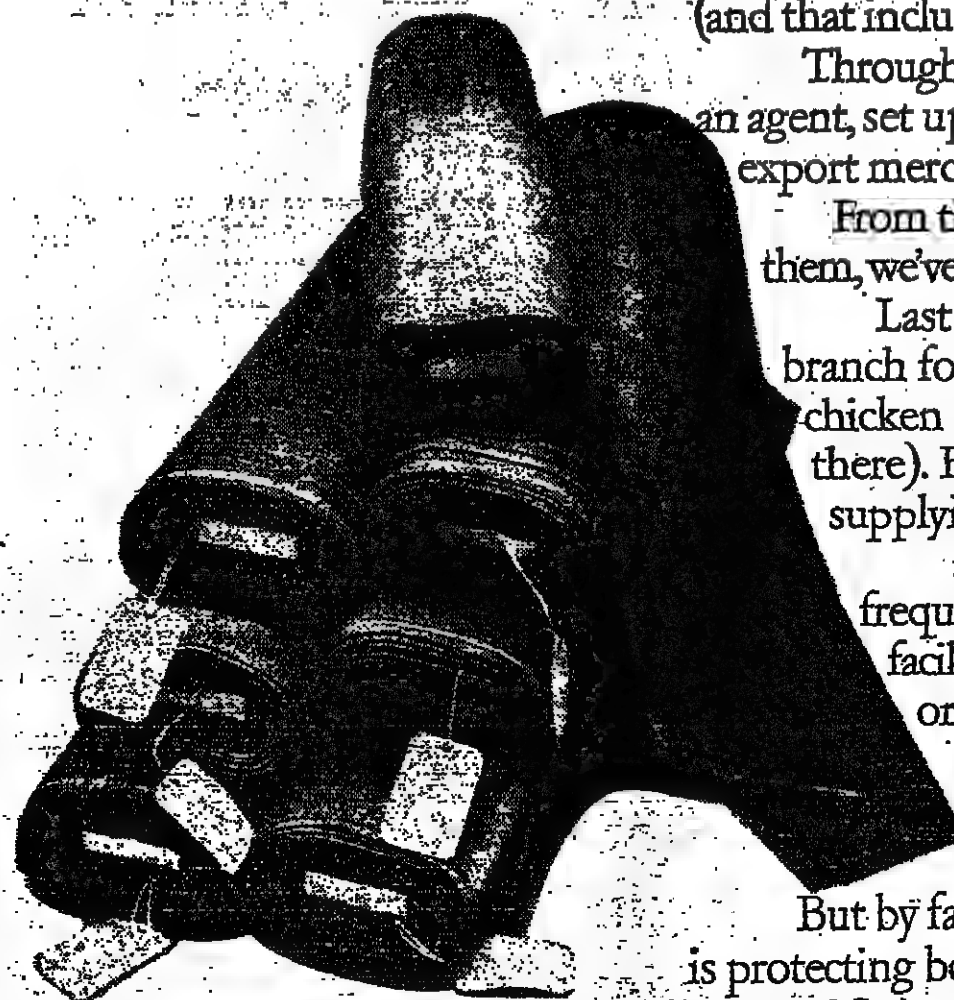
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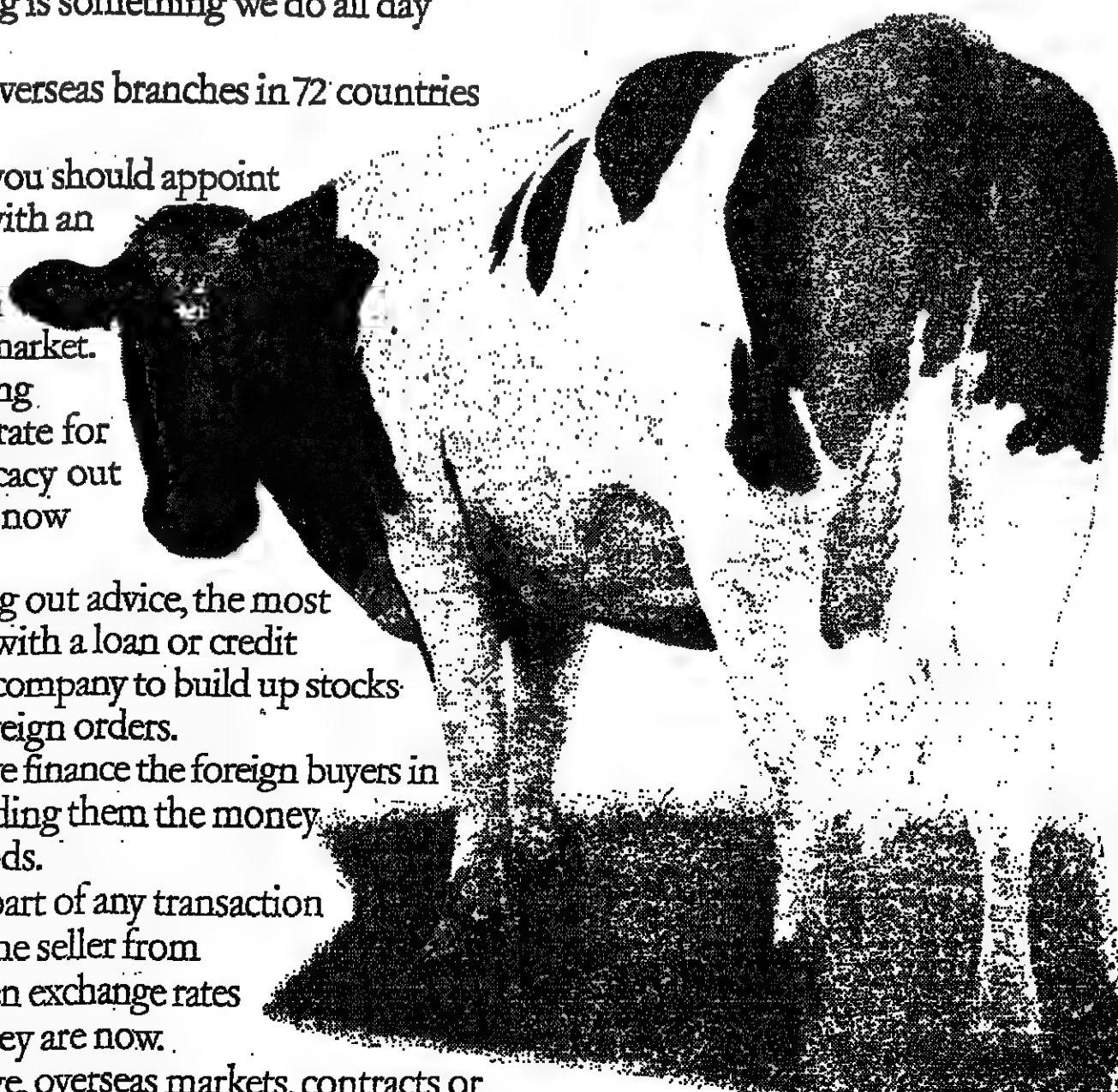
Astraks Ltd, a family firm selling simulated fur coats in 30 countries, needed short term finance. We eased cash flow and gave guarantees cover up to £400,000.



Machines that are building Rio de Janeiro's underground system come from a firm in North Yorkshire. We made the introduction and drew up payment terms.



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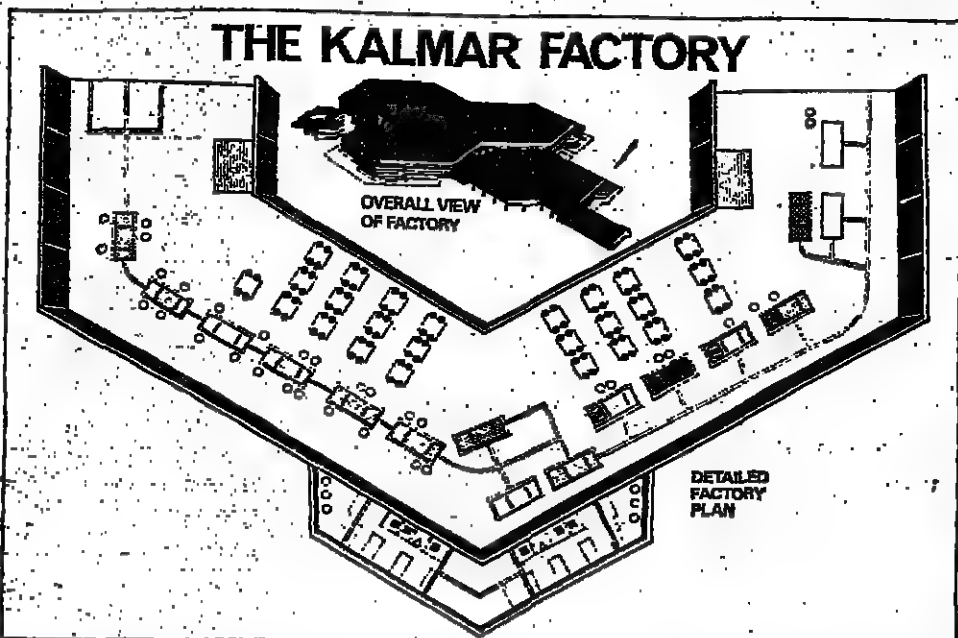
The Spanish are paying high prices for British heifers. We speed up, and guarantee payments from their buyers to our farmers.

The Management Page

EDITED BY JOHN ELLIOTT

JOHN ELLIOTT visits Sweden and discloses the first independent report on new car techniques which are to be modified for use in America

Qualified success for Volvo assembly



Volvo's Kalmar factory was specially designed for group assembly and, as shown in the overall view above, is made up of a series of hexagonal areas. This enables each external side of the hexagons to become an individual workshop area with its own entrance, changing-room, sauna and tea room. Cars are assembled on computer-controlled trolleys (right) which run through the workshops. They are guided by electro-magnetic tracks in the floor. Each workshop specialises in one part of a car and has a team of about 20 people who plan their work and choose one of two basic layouts. They can either work



In a team area where cars progress through a number of different assembly stations, stopping at each one for different processes to be completed (shown on the left of the detailed plan). Or there is an alternative (on the right) called dock assembly which allows more flexibility. Here the car trolleys move into sidings and all the processes due to be completed in that workshop are done by a small single group. In both cases the teams develop their own job rotation arrangements and there is a buffer zone between each team for storing cars.

of the style of a man's working life, which means that industrial democracy, in union terms, should be built from the shop floor upwards to involve and motivate both managers and workers. The employers, however, prefer phrases like improving the working environment and job reform to the more radical term "industrial democracy." But despite these differences there has been considerable co-operation in Sweden on the subject of shop-floor reforms and the unions there are far more interested in the subject than their U.K. counterparts.

Now unions and employers are considering how to improve the working life not only of shop-floor workers, but of supervisors and management. New rules have to be found for foremen and extensive manager retraining is needed to adapt to the changes in shop-floor working life. Generally, foremen are reduced in numbers and become co-ordinators between the work groups with each group being co-ordinated internally by a team leader who has organisational responsibilities but no official managerial authority.

Having pushed some supervisory functions down from the foremen to the working groups, Volvo is therefore now considering delegating some other managerial jobs to the foremen—for example, giving them some responsibilities for purchasing and safety. Some employers would also like to give foremen some sort of financial responsibilities such as wage budgeting and they link this with ideas they are now developing for smaller factories—a luxury that they recognise they can enjoy more easily in their thinly populated country than elsewhere.

The working environment experiments in Sweden are therefore far from over and both the social and the technological aspects of what Volvo and other companies have been developing will slowly find their way in various forms into the motor and other factories of different countries. What Volvo has yet to do is to make its figures balance in its own Kalmar plant.

OR SEVERAL years companies around the world have been experimenting with ways of removing the drudgery and freedom from factory life and specially from the horrors of the motor industry's production lines. In the forefront of these experiments have been methods developed in Sweden by Saab and Volvo to eliminate the assembly track by enabling engines and complete cars to be built in the more relaxed atmosphere of small groups of workers.

Because these two companies have low rates of production compared with the big motor manufacturers and because they have had the encouraging national environment of Sweden which to work, they have been dismissed as irrelevant to the problems of Europe's large-scale factories. U.S. workers have visited and have said they prefer a less demanding boredom of a Detroit assembly line to a more intellectually challenging life in a group assembly system. In the U.K., Mr. Alec Alder, Rover's former senior engineering director, and now managing director of Alfred Herbert's Coventry factories, has missed multi-assembly groups "not on" for large car factories. There is however some provision for the monotony of the workers demand at Leyland's new Rover factory at Solihull.

Initial hopes

Now an independent report has been prepared on the most advanced of Volvo's experiments by Sweden's main trade union organisations—the SAF and LO. This report has not yet been published in England but shows that the group assembly experiment has been reasonably successful, although its results have not matched those of all of Volvo's initial hopes. The report deals with Volvo's

car assembly factory at Kalmar and its main critical finding is that the company's reported 10 per cent extra investment cost of abandoning the traditional assembly line has not been offset by savings. In addition, the quality of the cars has not been as good as had been hoped and more expensive rectification work has therefore been necessary. The rate of assembling the cars is about the same as in Volvo's more traditional assembly line factories and the net result is that overall efficiency is about the same as elsewhere. Generally the workers have enjoyed the extra freedom they have gained to run their own working lives instead of having them dictated by a relentless assembly line and an aggressive foreman. But they have had some grumbles about the way computers have been used.

In addition, Volvo's major aim of reducing chronic absenteeism and turnover among its workforces has only been partially successful, although money has been saved by reducing the amount of supervisory and back-up staff. Volvo has also found it easier to make changes to its car designs.

The Volvo experiment at Kalmar, and a similar exercise at a new engine plant in Skövde, has three main ingredients. First, the assembly process is split up into areas of group working. Second, within these areas there is considerable freedom for workers to rotate jobs, design and change the layout of their working area, and vary the pace of their work and frequency of their rest times. Third, Volvo has designed a system of computer-controlled mechanical trolleys which replace the traditional assembly track and run round the factory at variable speeds on a prescribed route set by an electro-magnetic strip buried in the factory floor.

A fourth ingredient which Volvo has now abandoned is to design the factory on an unusual ground plan—as was done at Kalmar—to make it easier to break it up into small identifiable workshop areas. Volvo now believes it can create the small workshop atmosphere within traditional rectangular-type factory shapes although, like many other Swedish and Norwegian companies, it prefers small buildings to big factories.

Work quality

Now, following the Kalmar study, it is reassessing its ideas and is trying to make its assembly workers more responsible for the quality of their work, which may mean making its working groups more independent of each other. One of Volvo's problems up to now is that its trolley system means that it has not completely abandoned the production line concept of moving a car during assembly from one group of workers to another. This dependence of one group on another is thought to reduce the interest that each has in the quality of its work—a problem that can be lessened by the more purist approach where a complete car

Trolleys

The assembly process begins in the upper of the factory's two levels where the body is placed on an assembly trolley and is then moved from one work group to another. The workers individually control the speed at which the trolleys move forward and can build up a stock by working quickly so as to leave time for informal rests. But they do not have complete individual freedom here because the groups rely on each other to keep the flow of trolleys moving at an overall rate negotiated by the unions based on work study times. Nevertheless, the system is far more informal than a traditional, constantly moving assembly track and the work is also done in a stationary position in steady of a moving position.

Volvo's new report, recently published in Sweden, explains this system and concludes: "The Kalmar plant is better than a conventional car assembly plant. It is better to work in and from the point of view of efficiency, it is at least as good as Volvo's conventional car factories. . . . The quality on the Kalmar cars is as good as those from other Volvo plants. But it had been hoped that this quality target would have been achieved with less adjustment work than has been the case."

Dealing with the worker's influence on his job, the report says: "There are more opportunities for employees to influence their work situation at Kalmar than is usual in car assembly factories. This is specially true of the division of work between group members, the arrangement of tasks in the assembly area, and working ahead for extra rest times. It is made possible by the larger

work cycles, the delegation of various decisions on working methods to the employees, the buffers of cars that can be built up between working groups, and the trolley system which fixes the rhythm of the work less rigidly than on a conventional assembly line. This does not mean, however, that there is unlimited freedom of movement and action at Kalmar. On the contrary, the production system contains a regular framework which sets where and how the work is done and Volvo has an agreement with its unions on the quantity of work to be done at the plant."

On the problem of trying to improve the quality of the cars, the report notes that one of the unrealised ambitions at Kalmar is that "quality should be built in during assembly and not adjusted in afterwards." But it also finds that "nearly all assembly workers expressed themselves as willing and able to accept responsibility for the quality of their work within the team. They feel that the existence of defects is due primarily to the fact that they do not always manage to check their own work."

The net result of all this is that, after six to eight years of research and experimentation, Volvo—among other less well-known Scandinavian companies—has developed its techniques sufficiently for them to be applied in a variety of ways. It will be applying a version of its job rotation and trolley system to a new American factory it is opening in Virginia next spring despite the heavy cynicism its ideas have met in Detroit. It is also reported to be trying to sell the electro-magnetic trolley system—it calls this its Automatic Carrier System—to other industries with materials handling problems such as air freight concerns, bottling plants and warehouses.

It has also co-operated with other motor companies, including Fiat and Peugeot, to see whether its ideas, which it has developed in its low volume factories, can be applied to the world's high-volume car producers. Peugeot has limited group working on the assembly of car doors and seats and has estimated that the full Volvo system adds 30 per cent to both investment and manufacturing costs.

Little general interest has been shown in either the U.K. or Sweden in the historic

of America but Fiat did try the idea at its Ternoli engine factory in Southern Italy but then abandoned it because it found the work produced was not up to the standard it wanted. Fiat was worried about the fact, confirmed in Volvo's Kalmar report, that the physical area and capital per employee is higher than in a conventional factory. Nevertheless Fiat is using a mixture of group assembly techniques, together with a system not dissimilar to Volvo's trolleys, plus some additional assembly tracks and some robot machines at its Mirafiori plant which produce cars in high volume.

Suitably adapted therefore, there may well be a place for group assembly and self-governing work teams in parts of other motor factories and elsewhere. Interest in such schemes originated in Norway towards the end of the 1960s and experiments there in group assembly and the elimination of foremen were studied in 1968 and 1969 by Volvo, Saab, and other Swedish companies, as well as by the Swedish unions which were becoming concerned about the impact of increasingly large corporations and technological advances on their members.

Absenteeism

The specific problems by 1970 for Saab and Volvo were labour turnover figures reaching as much as 100 per cent in a year with absenteeism running at more than 20 per cent. The absenteeism figures generally are still bad, partly thanks to what is thought to be a general disenchantment with work, plus generous State sick pay benefits, and they can reach 30 per cent in the worst industries with a national average of 11 per cent.

In Volvo the absenteeism rate at its main traditional factory at Torslanda near Gothenburg was 19.3 per cent during the first half of this year. At Kalmar, presumably as a result of the different working environment, the figure was 14 per cent—a significant improvement compared with Torslanda but not as great as Volvo hoped for. Labour turnover at the two plants was also still bad—20.8 per cent at Torslanda and 16.3 per cent at Kalmar.

This can be as disruptive to the Swedish industry as the historic

British problem of widespread short unofficial strikes has been in the past to the output of U.K. factories.

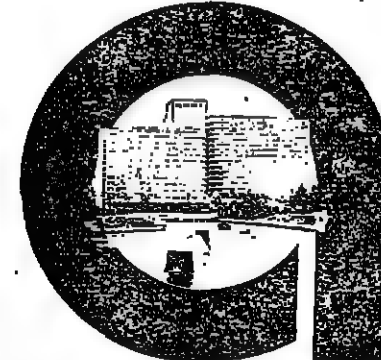
In Sweden the worst sort of absenteeism so far as employers are concerned is the tendency of young workers to go absent frequently for short periods and without much prior warning—a habit boosted by a curious State benefit rule that allows a worker to claim sick pay for his first day away from work providing he decides he will be sick in time to notify the authorities the night before.

Such erratic absenteeism (as opposed to older workers' less frequent but longer spells away from work) causes major production problems for Swedish companies, and the national employers' federation is proposing in its current wage talks with the Swedish unions that the Government ought both to drop the first sick day benefit and penalise large companies which have high absenteeism. The second idea reflects a view held by both the Swedish unions and the employers that figures balance in its own absenteeism is partly a problem

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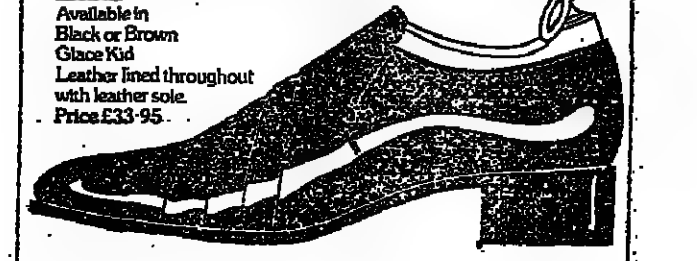


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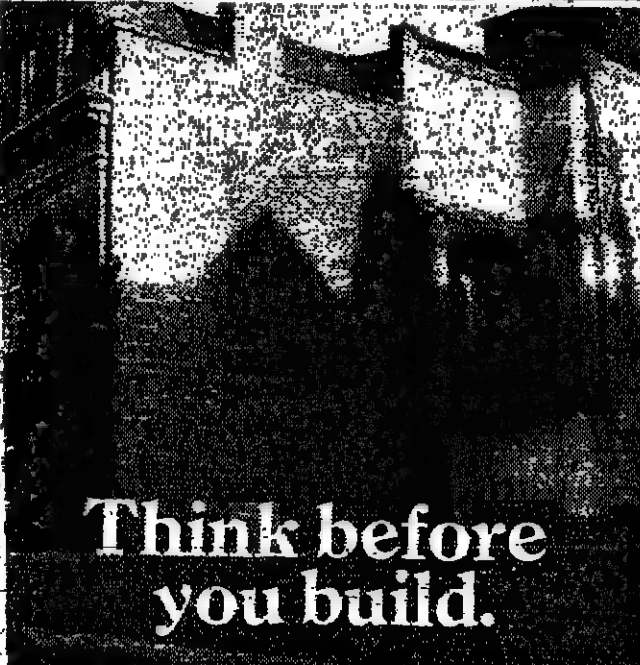
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TUESDAY, NOVEMBER 23, 1976

Local spending held back

BECAUSE OF the measure of freedom which local authorities have traditionally enjoyed in determining their own level of expenditure, despite the fact that an increasing proportion of that expenditure has come to be financed by central government, a Government seeking to reduce the growth of public expenditure as a whole finds this part of its task exceptionally difficult. This has been the case even more than usual over the past couple of years, since local authorities were geared up for a variety of reasons to a rapid expansion of expenditure in real as well as in purely money terms, and it has taken a good deal of time and pressure to bring about the necessary change in their expectations.

Continuous pressure has probably been the most important means that Ministers have used in practice to ram home the point that economies which were previously unthought of must now be made, and the excess of local current account expenditure over the original estimate (in real terms) for 1976/7 is now likely to be considerably less than seemed on the cards a few months ago. When it comes to the crunch, however, the important figure is the amount of estimated expenditure which the central government is willing to finance and the amount by which local authorities then feel politically able to increase their rates.

A fall

The decisions announced yesterday apply both to the present and the coming financial year. So far as the present financial year is concerned, the Government is refusing to revise its earlier assumption of the probable rise in local authority costs—through costs of materials, as opposed to wages, have risen somewhat above 4—and is assuming that expenditure has not (as it has in fact) exceeded the estimate. This procedure, though it has the not inconsiderable disadvantage of sharing the

How to create real confusion

THE Government's obstinacy over the House of Lords' amendment on ship-repairing has created an even bigger muddle, if that is possible, than there was before. No one now knows when, or even if, the full nationalisation Bill including ship-repairing will become law; given the likely political situation over the next few months, there must be a reasonable chance that it will never happen. In the meantime the practical difficulties facing the people who are trying to run the companies concerned are immense; on paper they must do the best they can for the existing owners, but their freedom of action is severely limited by the terms of a Bill which might (or might not) be enacted during 1977.

Exaggeration

The basic problem facing both aerospace and shipbuilding is a shortage of work. The problem would exist even if nationalisation had never been thought of. For Lord Melchett to claim, as he did in the House of Lords yesterday, that further delay in passing the Bill would have "catastrophic" effects on employment in the two industries is ludicrous exaggeration.

He suggested that the aircraft industry would miss out, wholly or partly, on the next round of civil and military collaboration. The fact is that it will probably be at least a year before major decisions on new civil airliner projects are taken. What share the U.K. gets of these projects depends principally on how much money the Government is prepared to put up in launching aid. This has nothing whatever to do with nationalisation. The uncertainty over ownership may be an embarrassment in international negotiations, but it does not prevent the Government and the industry from actively participating in them.

Nationalisation is not a magic wand which will create new orders for aircraft and ships out of thin air. With the possible exception of a few union leaders, virtually everyone

accepts that the shipbuilding industry (apart from the specialist warship builders) will have to contract over the next two or three years. The Government thinks that by sweeping up all the companies into public ownership it can carry through the necessary contraction more effectively and more humanely than if the yards were left to fend for themselves. Past experience of nationalisation suggests that, in practice, the Government would find itself stuck with a grossly excessive labour force which, because of union pressure, it would find extremely difficult to reduce. There would be demands to keep all the yards going through subsidy.

If, as is possible, some of the shipbuilders run into financial trouble during the next year, the right course might be not to rush in with Industry Act funds, but to allow them to go into receivership. The Government could then decide which of the assets, if any, it wished to purchase as part of a slimmed-down state-owned shipbuilding industry. The companies themselves might find their shareholders than Industry Act assistance, since the nationalisation Bill provides for a drastic reduction in the amount of compensation if Government assistance is made available.

Characteristic

The decision to invoke the Parliament Act for the sake of ship-repairing, an industry totally unsuited to nationalisation, is characteristic of the mindless way in which the Government has approached the whole issue. At all levels of Government there is agreement (in private) that the inclusion of ship-repairing in the Bill was a mistake. At any stage in the past year it could have been dropped, with minimal political consequences, but the Government did not have the guts to do so; it was, after all, in the Manifesto. If the end result is to save the two major industries from nationalisation, that is all to the good; the present shambles on no-one but itself.

The Geneva conference on Rhodesia's constitutional future is still deadlocked after four weeks.

Bridget Bloom, Africa Correspondent, gives her assessment of ways in which the complex issues might be resolved.

Britain's urgent dilemma over Rhodesia

FOR THREE of its formal four weeks' existence, the Geneva conference on Rhodesia has been deadlocked over the ostensible issue of a date for Rhodesia's independence as Zimbabwe. But as many people are now beginning to realise, the real issue is much more fundamental. As Mr. Richard, the conference chairman, who returned to Geneva last night after talks with British ministers, himself admitted, behind the apparently futile wranglings over two or three months lie deeper differences between the Africans and Britain itself.

These centre on Britain's own role, in the Conference itself, and in the interim period before independence. By holding out for a firm date of independence within 12 months of the end of the conference, Mr. Joshua Nkomo and Mr. Robert Mugabe, the two African leaders with the most militant supporters, are essentially attempting to commit Britain to a very positive role, now, and in the interim Government. By refusing to do what they are asking, Mr. Richard is fulfilling the mandate he has from the Cabinet, which is to keep British involvement to a minimum.

Whether Mr. Richard's mandate has been changed as a result of his talks yesterday with Mr. Anthony Crosland, the Foreign Secretary, remains to be seen. In all probability it has not. But few observers doubt that the question of Britain's role is now critical.

There is deep hostility in the Labour Party, in important sections of the Cabinet and, one suspects, in the country at large to Britain assuming its admitted residual colonial and moral responsibilities in Rhodesia. The reasons are not hard to find: the colonial era is past, and with Ulster and the economic crisis, there is neither the political will nor the economic means for Africa or any other foreign adventures.

Nevertheless, whether or not we have the political will to get involved in southern Africa at this stage, it is important that we should know what is at stake. The most important point is that probably only Britain at this stage has the potential power to impel both sides in Rhodesia towards a negotiated settlement. There

are two basic reasons for this. Successive British governments have maintained over the past eleven years that they have had responsibility without power in Rhodesia and they have been right. For as long as the Rhodesian Prime Minister, Mr. Ian Smith, insisted that there would be no majority rule in Rhodesia in his lifetime, without a single administrator or soldier on the ground, was powerless to do anything to bring about majority rule, short of a military invasion.

But that situation changed on September 24 this year, when Mr. Smith, pushed by Dr. Kissinger and Mr. Vorster, accepted majority rule in two years. In his negotiations with the U.S. Secretary and the South African Premier, Mr. Smith apparently declared that he was being asked to sign his "own suicide note." He certainly realised that September 24 spelt the ultimate if not the actual abdication of power by the whites in Rhodesia, just as he and the rest of the world know that Geneva is about its assumption by the blacks.

These events have created a potential power vacuum which Britain, because of its residual responsibilities, has the legal right—if not the political will—to fill.

Third party leadership

That it needs to be filled if there is to be a settlement is seen from the other major factor: there is such deep difference between black and white politicians and others in Rhodesia that the two sides are almost certainly incapable of reaching a settlement without some determined third party leadership.

Geneva, if it has done nothing else, has illustrated the depths of suspicion which the Africans (not without reason if one looks at the record of the past 11 years of failed settlements) feel towards Mr. Smith and his colleagues. For his part, Mr. Smith has hardly tried to conceal his contempt for African nationalist politicians over the past few weeks. Both sides to-day are in a highly charged, almost emotional state: the whites know that they have lost, and are fearful of their future

and the blacks scent victory, but are still unsure of it. In these circumstances, it is idle for Britain or anyone else to pretend that a settlement can be negotiated, let alone made, without strong and disruptive general elections, determined third party leadership, before independence?

Assuming that the political will existed, what should Britain do? First one must decide on the aim. Whatever the Government may now privately feel about the Kissinger initiative it must be presumed that a majority of politicians of all parties support its general aim of a settlement through negotiation, which would both end the guerrilla war and peacefully hand the country over to the majority.

Obviously however the Africans are going to win in the end, so Britain must be seen clearly on their side. This does not mean abandoning the whites, but it must mean encouraging them to agree to a settlement which is acceptable to all the Africans and not just the most moderate.

There are two main alternatives before the Government, both of which start from the assumption that Britain wants a settlement to come out of Geneva but recognises that it will be required to do more than provide a conference chairman and a super-diplomat to sit on the sidelines in Salisbury as the Rhodesians themselves try to run their interim government.

Both would involve Britain taking ultimate responsibility in the transitional period between the end of the conference and full independence over defence, law and order, foreign affairs, and possibly overall economic policy. This would have to be done by the appointment of a Governor General (or some similar figure under another name) who would have to have both an administrative and a military staff.

The first alternative is based on the premises that Britain (and the other parties involved) are being unrealistic in insisting that Rhodesia can only become independent after it has gone through all the processes—traditional to a normal—decolonisation. Rhodesia to-day, the argument runs, is not comparable to Ghana or Nigeria of 20 years

The last Governor of Rhodesia, Sir Humphrey Gibbs, with Lady Gibbs in the grounds of Government House, Salisbury. Will there be a Briton again in charge?

ago, nor even to Zambia, or any settlement is to be made to work is that the security forces—whether army or police—must somehow be made acceptable to both sides. A compromise must be found between the demands of the whites that control remains with them, and the demands of the most radical blacks that the white forces be immediately disbanded and disbanded and that a black army—made up from the guerrillas—be put in their place.

Dangers of disorders

Would it not be better to cut out some of these processes and shorten the period of transition, thus reducing to a minimum the dangers of disorder (and incidentally the dangers of long drawn out guerrilla war and peaceful handover of the country over to the majority)? The disadvantages of this sort of solution are of course that Britain would have to dispense with elections (perhaps on the "promise" that they took place after independence) and would, given the divisions within the African nationalists, have to supervise a ceasefire but would also help to reorganise both the present white controlled army and the guerrillas into a new force, acceptable to the new black government. But who would field such a force? Even were it to be accepted by both sides, after the Congo there is powerful resistance to any international force (both black and white) in the country.

The second alternative is for Britain to continue along the present path, with provision made for all the due constitutional processes, including an election before full independence is granted.

But if either of these courses were to be pursued, the central problems would be the same. These, as all those who oppose British involvement are fully aware, concern what happens in the transitional period to defence, law and order. The mistrust between the races is deepest here—not for nothing did Ian Smith, as a condition of "selling" majority rule to his electorate, insist that these portfolios should be in white hands (and by implication Rhodesian Front) hands. By the same token, the Africans have made it clear that they will reject any proposals which would leave the whites, and in particular the Rhodesian Front, in control of an unchanged, white commanded army. Clearly the key question, if

any settlement is to be made to work is that the security forces—whether army or police—must somehow be made acceptable to both sides. A compromise must be found between the demands of the whites that control remains with them, and the demands of the most radical blacks that the white forces be immediately disbanded and disbanded and that a black army—made up from the guerrillas—be put in their place.

What are the alternatives here? In many ways the "best scenario" would be for both black and white forces to be disbanded and disbanded and for several battalions of British troops, with a firm date of departure and a limited peace-keeping-cum training role, to hold the ring in the interim.

The next best—since that can be ruled out immediately—might be for a completely neutral, well organised force which would be able not only to supervise a ceasefire but would also help to reorganise both the present white controlled army and the guerrillas into a new force, acceptable to the new black government. But who would field such a force? Even were it to be accepted by both sides, after the Congo there is powerful resistance to any international force (both black and white) in the country.

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his service two or three military missions. The responsibility of these, almost entirely British staffed, would be to "neutralise" the present white army by providing British officers in key posts. Another mission, perhaps staffed by African Commonwealth countries, would retrain and reorganise the guerrillas into the nucleus of a new army—an "Independent Rhodesian" army.

Even with such an apparently limited involvement, there would be hair-raising problems. The Governor General would have no independent troops at his command; by replacing selected serving Rhodesian officers with British personnel he would be gambling on the loyalty of the majority of Rhodesian soldiers to the Queen.

This is by no means impossible for most army officers at British or British trained. There are all sorts of other danger points, most notably that of the ceasefire itself. Any agreement reached in Geneva would have to be the strongest backing from a frontline African president who alone has power to stop the guerrillas fighting, while the process of neutralising the white army would probably have to take place before the installation of the interim government, not only to allay African suspicions.

Theoretically limited

No doubt it is the contemplation of these and other problems which has set the face of the British Government firmly against any involvement in Rhodesia. But we should know that the question of a theoretical, limited British involvement would be central to a settlement in Geneva, and that it would be a settlement which would be at least partly because we were already putting aside the question of political will at Westminster, it is possible to envisage an agreement where, by a British appointed Governor General would have overall control of defence and law and order. He would work through the transitional government (in the case of Rhodesia, the Rhodesian Front in Council) in an endeavour to make all decisions have proved a costly waste of agreed ones. He would have at time.

MEN AND MATTERS

Money in copiers

Photocopying machines have obviously speeded office life, but also opened up some greyish legal areas on the subject of copyright. Now, according to American reports, a new generation of copiers has led to an outbreak of forgery, though the scale of the problem is, predictably enough, pooh-poohed by the manufacturer concerned.

The machines involved are the Xerox 6500 series of colour copiers. There are only about 1,000 in use in the U.S., the outright purchase price per machine being about \$26,000. The Los Angeles Times has claimed that the 6500's introduction has led to forgeries of paychecks, salary cheques, share certificates, travellers' cheques, food stamps — and, would you believe, bank notes.

Rank Xerox, distributor of Xerox products in the U.K. and on the Continent, said yesterday that very few examples of the range were in use in Europe, and a spokesman stressed some of the 6500's drawbacks, for forgers and anyone else.

He said most potential customers tended to marvel at the idea of a colour copier, but then quickly question the real benefits. The machine has three tones — magenta, cyan (pale blue), and yellow — which gave, the Rank Xerox man declared, a "fairly crude colour range." He added: "Also, it is not a fast machine. In fact, it is quite painfully slow. You can push the button and think it has broken down." The end result is three copies a minute.

Down the years, companies like Rank Xerox have issued strict instructions to their copy bureaux not to permit reproduction of in-copyright sheet music and books, and doubtless those wanting to dash off a few bank notes would get short shrift too.



... and all who sail in her!

Seriously, the Rank Xerox man doubted whether duplicated banknotes would look remotely like the real thing. Much better, as he observed, to stick to the offset litho machine and a handy plate maker in the privacy of your own basement.

More(?) on the malt puzzle

Question time in the European Parliament continues to be something of a puzzling performance, and it also seems a very drawn-out business. A question was put down in June by an MP who had noticed in various publications that a report had been prepared on the overpayment of roughly 72m. units of account in export refunds on malt.

The questioner wanted to know whether the EEC Commission was prepared to disclose the content of the report and whether it was true that the

overpayment was partly the result of the activities of former Commission officials. He did say tactfully that he would be content with the Commission giving the information "with-out going into personal details." The answer, only just given, is a frosty one. The Commission said it did not know how outsiders had found out about the "classified" document and there was no intention of disclosing the contents. It added this beautifully laconic piece of information: "The amount of the refund fixed corresponded to the situation on the market in barley and malt at the time of the fixing."

Spanish wine muscles

Spain has a highly fragmented wine industry, and of course one which has to grapple with the difficulties of life outside the EEC. Total British imports lately have shown the growing strength of Italian producers, and this sort of tough competitive atmosphere has persuaded Spain's second largest bank, Banco Hispano Americano, that the country's wine trade lacks marketing muscle.

The bank has 40 per cent. of Carbonell, one of Spain's major food groups, with annual turnover equivalent to £150m. Carbonell built its operations round olive oil products and has 20 per cent. of the world market. Prompted by the bank, it has been developing its wine interests and is now backing a new company called Viniberia, which is headed by a Briton, Peter Dauthieu. This group will be handling the international marketing of six wine concerns owned by Carbonell, and will also have a close working relationship with Spain's largest wine producer, the 2,000 member Yecala Co-operative. The name Dauthieu is a famous one in the U.K. liquor

business. The Viniberia boss's father, the late Paul Dauthieu, built up from scratch the successful Peter Dominic chain of shops which was merged into International Distillers and Vintners in 1962.

Peter Dauthieu trained with Dominic and in nearly all the European wine regions before he came to the States at business school, then with a management consultancy. Viniberia will be based in Jersey; Dauthieu has been in Spain since 1972 as international marketing director of Domecq, the sherry and brandy concern.

In London, making his contacts with the U.K. agents, he was naturally enthusiastic about the prospects for upgrading the image of Spanish wine in the U.K. and of selling much more of it through restaurant outlets. "All you need for a sales force is four former Spanish waiters," he says, only half joking. "With their contacts and ability to speak the same language as so many people in the restaurant trade they could not go wrong selling Spanish wines, even to Italian restaurants because as far as I can tell most of the waiters in Italian restaurants in London are Spanish."

As she is turned

English, I am glad to say, seems to dominate the business scene internationally. But watch out for Japanese tactics. Japan's Ministry of International Trade and Industry has just published a 54-page booklet called White Paper on the International Trade 1976 (sic). Though it is all in English, page 28 is suddenly followed by an upside-down page 29. Subsequent pages then "retreat" to 29 before the booklet can be turned round for the rest of the story.

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Observer

SOCIETY TO-DAY: THE HOUSE OF LORDS

BY JOE ROGALY

Reformation of the absurd

THE HOUSE of Lords should be reformed — but then so should the entire constitution. This argument is not divisive; the second proposition follows directly from the first. You can see why if you work backwards from the immediate squabble about the Lords amendments to the Labour Government's ideological legislation. Once this is done, it becomes plain that nothing rational, or fair, or workable is possible without a complete overhaul.

Let us begin, then, with what happened yesterday. The peers, as expected, persisted in their exclusion of ship-repairing from Labour Government's nationalisation Bill. Their behaviour was legal, but not democratic. It was perfectly all within the law because the Parliament Act gives the Upper House powers to amend and delay; it was non-democratic because the members of that House acquired their position by inheritance or, possibly worse, in favour of a past Prime Minister.

Such a definition is inescapable. It does not become less so if, like me, one believes in the less nationalisation here is the better. Those on the Right who do not like to see this fact will no doubt point out the external evidence at most people disapprove of management of industries by governments: the opinion poll is so every time the question asked. But when a body imposed of persons who have democratically-based right to behave in the manner the House of Lords in recent

months, it is acting non-democratically, even if what it does is believed to be in time with the popular will.

Those on the Left of the Labour Party, who are angry with the Upper House for its emasculation of some of their favourite Bills, would no doubt concur with this argument so far. The will of the people, expressed through the democratically-elected Commons, is being frustrated, they say — so abolish the Upper House.

Such a statement is of course pure bunkum. The will of the people is no more democratically expressed in the Commons than in the Lords. Once again the distinction is between what is legal and what is in truth democratic. Legally, the party that won the general election is perfectly entitled to put its Bills to the House, but an honest democrat must accept that since the Labour Party won only 39.2 per cent of the votes cast and a mere 28.6 per cent of the votes of those eligible to go to the polls, the theory of the mandate has been made a nonsense by recent practice.

On the other side the Conservatives, who fared even worse in October, 1974, may protest that the by-elections of three weeks ago indicate the genuine will of the people — the will that the House of Lords is attempting to suppress. This, too, is humbug. The arithmetic of those famous victories at Workington and Walsall North shows why. At Workington the victorious Conservative won 48.2 per cent of the votes cast. Counting stay-at-homes, that represents 55.8 per cent of the electorate of that constituency. At Walsall North the figures were 48.3 per cent and 52.3 per

cent — down to nearly a fifth of those on the voters' roll. (At Newcastle Central the Labour "winner" scored less than a fifth of the potential vote.)

Many things may be said by the non-democratically elected House of Commons and about those results. It is true that some former Labour voters

representatives of the people's therefore mainly members of the Labour Party who regard the Lords as an obstacle to the aircraft nationalisation Bill is a creation of a socialist Britain. It is not a very formidable obstacle: if the Labour Government could manage the economy cut about by the non-elected with more competence it might

overcome the Lords' powers of delay. But it is a stone in the path, and ideologues naturally wish to see it removed.

One such ideologue is Mr. Eric Heffer, the Labour Left-winger, who is chairman of a committee of his party that is trying to devise a fresh scheme for the Lords. His recent threats against the Upper House are all in the abolitionist spirit, although he does not rule out a replacement second chamber. Those who it would be surprising if Mr. Heffer and his colleagues come

in office for long enough to delay the Lords' powers of delay. But it is a stone in the path, and ideologues naturally wish to see it removed.

The reason is that the battle with the House of Lords is party political. The peers have always favoured the Conservatives; they do not treat Tory Governments as they are treating the present Labour one. Those who want abolition or reform are

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Taxing social security

from Mr. J. Watts.
Sir—Colin James' excellent article (November 17) covers the problems of applying income tax to the whole range of social security benefits, including many which are in kind. May I suggest that this is a classic case illustrating the danger of factors which are incommensurable with the "total" problem and discarding the possibility of any action, while it might be relatively easy to tackle the root problem, which is this instance, I suggest, unemployment benefit.

After all, this latter benefit is paid to the non-working population, that is, to persons who are unable or unwilling to find work. The expense of this working population. It is this area of benefit (and not the others) which is rightly in my opinion, has solved into the present emotive issue. I do not believe that in general, the working population (who are paying) are particularly concerned about either sick benefit, going to the doctor, or persons of the other benefits which are mostly means-tested "in-kind".

Is there really any reason at the local Social Security office could not apply PAYE deductions to basic and earnings-related unemployment benefit associated rest allowances? Every employee who leaves employment is handed a "P45" which contains all the information needed by his new employer. (Of course, if he becomes unemployed, to set an ordinary employer, deduct tax and account for it to the Inland Revenue for the exact same way as any other employee.)

Would it really be too much to work for Social Security to learn to use tax tables 1 to account to their fellow in Inland Revenue for such deductions? (This would also automatically adjust the income-tax rates normally applicable upon coming unemployed.)

B. Watts, The Green, Alkettree, Derby.

Reduce the value

from Professor S. Eilon.
Sir—It would not be much to pay (and save a great deal of administration) if, instead of posing a tax levy, unemployment benefits were reduced in line and paid tax free!

Barclay of Management Science, College of Science and Technology, Winton Road, S.W.7.

Natural gas reserves

from Mr. J. Goodland.
Sir—Mr. J. A. Buckley (October 20), who I identify with the member for the British Gas Corporation, should check his facts. The arguments are just so much hot air.

The annual Brown Book is quite clearly that the gas reserves mean which are estimated to be better than a 50 per cent of being technically and economically producible.

It is not possible to estimate "those which at present are estimated to have a significant but less than 50 per cent chance of being technically and economically producible."

It is possible to estimate the half of the field under contract British Gas (deducting the

half-share in Frigg which is not indigenous to the U.K.), comes to just over 1,000bn. cubic metres instead of the 1,430bn. quoted.

Should Mr. Buckley now care to consult Hansard of November 18, he will find that the Minister of State predicted that the market value of the U.K.'s 1977 production of gas and oil will be over £400m. A clear indication that the Treasury's July estimates are based on notional import savings, rather than balance of payments.

In my letter of November 9 I suggested that the rapid depletion of indigenous natural gas for crude heating purposes was damaging the country's economy and debilitating the coal, nuclear and electricity industries. I now go further: the burning of this wasting natural resource in present cheap prices should be heavily taxed so as to reserve it for truly premium uses.

John Goodland, Down House, Fyfield, Taunton, Somerset.

Subsidy for syrups

From The Secretary, British Maize Refiners Association.
Sir—The report of November 18 under the heading "EEC Subsidy for Maize Syrups to End" needs some correction. I believe it contains a number of errors raised in the European Parliament on November 17, when in answer to a question Mr. Pierre Lardinois stated the present levels of production refund payable to maize wet millers.

For the past two years these refunds have been determined annually for each crop year beginning on August 1. For the year from August 1, 1976 the level of refund has been set at 14 units of account but in respect of high fructose glucose syrup only ten units of account have been allowed, which means that manufacturers have to repay 4 units of account in respect of each tonne of maize used to produce this product. The Commission has further proposed that there shall be no refund in respect of HFCS (but this does not apply to syrups) from August 1, 1977.

I would also stress that it is a misstatement to refer to maize-based syrups as artificial sweeteners. The only artificial sweetener at present available—Broadway, 2, Manor Street, on the U.K. market is saccharin. Glucose syrups and high fructose glucose syrups are derived from processing of maize or potatoes and are just as natural as sucrose derived from sugar beet or cane.

Bernard Wheeler, 4 Southampton Place, W.C.1.

Investment and housing

From Mr. R. Kirby.
Sir—At the time the Chancellor is reviewing his borrowing requirement and industrial strategy, why is such scant attention paid to one of his obvious means of reducing the question—electoral sensitivity—of the interest rate for owner-occupiers, which Hansard reported (PQ October 20) is expected to reach £11bn. this year? Indiscriminate or sudden changes are obviously out of the question—electoral sensitivity apart—but there are ways of modifying the present system without adding to the (just increased) commitments of

recent, especially first-time, buyers and without harm to the building industry.

It would be unwise if the equally unpopular and equally justified reduction of subsidies to local authority housing were to be planned in isolation.

The evidence seems to indicate that, coupled with the consumption induced boom of the 1960s and early 70s, a comparative taxation advantage has encouraged reduction of all industrial shares have stagnated in the space of 18 years of the average proportions of personal wealth held in dwellings and the halving of that held in company securities (Diamond Report No. 4, 1976); the increase by a third within a decade of the annual proportions of U.K. financial institutions' funds devoted to private house purchase loans net (NEDO Pottery Bar, Herts. "Finance for Investment" 1975).

The present operation of mortgage interest relief is just inefficient on housing criteria alone. It is usually defended as aiding the first-time buyer and the producer. Yet within seven years its annual cost in revenue forgone has more than doubled (in real terms) while owner-occupation has only increased by 18 per cent and output has actually fallen by some 15 per cent. Is it to the national advantage that its benefits are mostly absorbed by established owners either settled in houses already built or through the process of exchanging one house for another?

Bernard Kirby, 104, Princes House, Kensington Park Road, W.11.

The decimal point

From Mr. D. Appleby.
Sir—Down the old £1 is worth only one sixteenth of the Edwardian £1 is it not high time that the decimal point was shifted one place to the left, as the French did? The expense of the new farthing is not more than 4,000. The Germans enjoy a wide variety of fresh baked bread. We constantly complain at its poor quality.

George Orlin, The Bakery, Commerce Way, Leighton Buzzard.

The British shirt

From Mr. N. Jones.
Sir—It is quite possible that H.M. Government may find itself obliged to impose additional restrictions upon the importation of shirts into the United Kingdom at the present time. The fact that the shirts will be the pressure exerted by Mr. Len Murray and others who claim that employment in shirt manufacture in the United Kingdom is suffering through imports.

If Her Majesty's Government accedes to this pressure and assumes that any purchaser of a shirt in the United Kingdom is likely to have to pay more in the future. This will reduce the amount of purchasing power left in the hands of the general public and thus reduce the total volume of all other purchases which the consuming public are able to make. Is it not, therefore, the case that any aid given to shirt manufacturers must also be at the expense of any other trade of industry which supplies goods for consumption in the United Kingdom?

Slow mail deliveries

From Mr. D. Buckman.
Sir—I believe that the amount of mail handled by the Post Office has been declining recently. Could the reason in that it now regularly takes at least two days for a first-class letter to cross central London and why it also regularly takes up to ten days for an airmail letter from London to reach the east coast of the U.S. (I imagine the American Post Office will be blamed for the latter)?

David Buckman, Buckman and Cranfield Press Services, 30, Cowport Road, Canonbury, N.1.

New child tax allowances

From Mr. M. Deller.
Sir—Your Economics Staff reported (November 17) on a written answer. Mr. Joel Barnett, Chief Secretary to the Treasury, concerning the new child benefit scheme, in which he commented that the proposed accompanying changes in child tax allowances, etc., will leave the great majority of taxpayers including those at higher rates, in the same position as they would have been under the Government's earlier proposals.

What he failed to add, however, was that in comparison with the present system, and in the case of the new proposal, an ordinary mortal to make head or tail of these latest Westminster proposals, it would seem that they represent yet another stage of the fiscal screw for any wage or salary earner with a child, and 60 per cent, or over in

the case of second and subsequent children.

State owned industries

From Mr. R. Ansley.
Sir—You leading article on the State owned industries (November 19) rightly says that the NEDO study gives in too easily before the difficulties of disconnecting these corporations from politics. It seems worth while to consider what changes could achieve this. The most profound and perhaps the most desirable change would be to make these corporations financially independent of the Government.

Two basic questions need to be asked. Can we ever expect to see them achieve the efficiency of independent businesses if their managements know that they can rely upon the Government to fund their losses? Can we ever expect to see effective commercial management if they are subject to sudden cuts in their spending plans imposed by the Government?

I suggest therefore that these industries (with the exceptions mentioned below) should not be able to draw money from the Government, but should have to depend upon the market for finance. Their borrowings should carry no form of Government guarantee repayment. Their capital expenditure plans should be subject to cuts imposed by the Government. The industries that do not qualify for the "new deal" would be the railways, the postal service and possibly the bases, all of which are or have become government services in character.

Financial independence would not be incompatible with Government supervision, but this must be on a reformed basis. This is not a job that the civil servant is trained to do. If there is to be carried out by a permanent specialised secretariat. Better still would be a decision on what criteria are to be exercised in vetting the activities of the industries, followed by a decision on who are the best sort of people to do that. There are many other points to be considered, but the most important must be to give financial independence to these industries. If they ever are to be commercially sound, it amazes me that this point seems never to have been considered seriously.

R. Ansley, Platt Farm, Long Mill Lane, St. Mary Platt, Nr. Sevenoaks, Kent.

Letters to the Editor

Present session of Parliament

Labour Party National Executive meets.

National Union of Mineworkers Executive holds special meeting on early retirement.

EEC Agriculture Ministers end two-day meeting, Brussels.

European Programme Group ends two-day meeting on arms co-operation, Rome.

Duke of Edinburgh chairs House General Council of his Award Scheme, combined with its London Overseas Conference, Guildhall, E.C.2.

Mr. Roy Hattersley, Prices Secretary, speaks at Marketing Society annual conference, Wembley Conference Centre (until November 25).

PARLIAMENTARY BUSINESS

House of Commons: Consideration of Lords amendments (if necessary).

House of Lords: Consideration of Commons messages (if necessary).

OFFICIAL STATISTICS

New vehicle registrations (October).

COMPANY RESULTS

Associated Newspapers Group (half-year). Bank of Ireland (half-year). Comet Radiovision Services (full year). Hambros (half-year). Powell Duffryn (half-year).

COMPANY MEETINGS

Strother and Pitt, Bath, 12. Wombwell Foundry and Eng., Sheffield, 12.

To-day's Events

Purell Room, SE1.

City of London Corporation dinner in honour of Sir Carlos Andueza, President of Venezuela, and Sen. Pérez Mansion House.

CBI London and South Eastern Regional Council meets.

Sir Robin Gillies, Lord Mayor of London, receives Speaker of Tunisian Assembly, Mansion House.

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COMPANY NEWS + COMMENT

J. H. Fenner jumps £1.25m. to peak £7m.

AFTER RISING from £3.2m. to £2.8m. in the first half, pre-tax profits of J. H. Fenner and Co. (Holdings) finished the year to August 28, 1976, ahead by £1.25m. at a record £7m. on turnover of £82.4m., compared with £59.7m. in 1975.

Earnings are shown at 11.5p per 25p share, on capital increased by last year's 3-for-10 rights issue, against 13.1p on the old capital. As forecast the dividend total is up (5p) net with a final of 8.5p.

Following the sale of 20 per cent. of the share capital of Pioneer-Laura B.V. of the Netherlands, this company has been created as an associated company and the comparative figures for 1975 have been amended.

In view of continuing losses the value of this investment has been written down to nil in the accounts by charging the appropriate proportion of the loss to the profit and loss account.

The profit increase was derived largely from operations overseas; profit earned in the U.K. was similar to that of the previous year.

Given the conditions of depressed business activity throughout the world, the group has proved its ability to maintain and improve its position even though several sectors were obliged to operate at different times at significantly reduced volume levels.

The directors say the present U.K. order book is higher than at this time last year and is better than could have been forecast at mid-summer. They see the short term outlook as moderately encouraging.

Overseas, they cannot as yet record any particular advance in the volume of business. Trading results are, however, being maintained.

The group manufactures power transmission equipment, industrial conveyor belt, fluid seals, and package handling conveyors.

comment

The weakness of sterling has given Fenner's second half an unexpected boost, and pre-tax profits growth has accelerated from 15 per cent. in the first half to 28 per cent. in the second. Full-year profits are up 23 per cent. to £7m. against outside estimates of £5.8m. which were pitched nearer £6.1m.

The U.K. held its own but it was the overseas operations which provided most of the profit advance, and U.K. sales now provide under half overall group profits. The result is not without its weak areas, the most important of which is the low level of sales of conveyor belt to the U.S. mining industry. Turning to this year, prospects look reasonably encouraging and Fenner could be in line for between 25m. and 29m. pre-tax. Meanwhile after a high tax charge—90 per cent.—the p/e at 44p is 7.1, which is a fairly high rating, but it is backed by a yield of 10.2 per cent. covered twice.

Borrowings have dropped from £9.8m. to around £8.3m. after a rights issue a year ago, but profits fell from £57,700 to

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Brooke Bond	23	1	Safeguard Industrial	20	7
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Fundinvest	22	4	Tate of Leeds	20	2
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Tate of Leeds progress

FIRST-HALF 1976 turnover of main Ford dealers, Tate of Leeds, increased from £4.6m. to £5.3m., and pre-tax profit expanded from £1,023 to £14,257.

Plans outlined last June have progressed as forecast, says the chairman, Mr. P. A. Tate.

The directors are confident that these actions will result in a better long-term future for the group and the trends of the first six months of 1976 are beginning to show this, he adds. For the year 1975 the company incurred a loss of £145,749.

Half year 1976

Standstill at Allied

comment

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£10,200 before tax of £5,300 compared with £30,400.

The directors state that since July 1 the sales performance has materially improved, consequently they expect second half profits will be substantially restored to their normal level, although the full year's results are not expected to reach last year's level, when pre-tax profits were £140,201.

First half earnings are shown at 0.31p (7.4p) per 10p share. The interim dividend is lifted from 0.548p to 0.605p net. Last year's final payment was 0.730p.

Profits were achieved on a smaller turnover reflecting the growing importance in the company of sales, particularly overseas of mature whisky, members are told.

comment

Better margins on increased whisky exports have more than offset the effect of the overall 11 per cent. sales decline at Invergordon Distillers. Coupled with a 16 per cent. reduction in interest charges, this has meant pre-tax figures up 52 per cent. to £1.1m. against last year's £1.5m. But they could be worse if the Chancellor's mini-budget in December raises VAT or excise duty to the point where there is an immediate fall in demand for Scotch. A maximum dividend would yield 10.6 per cent. on a share price of 30p.

comment

An 88 per cent. rise in interim pre-tax profits continues Rowlinson's recent history of rapid growth. But the rate of increase is now beginning to slow down; growth in the previous two half years was respectively 210 per cent. and 122 per cent. In fact the forecast that second half profits will be slightly larger than those of the first six months implies that the second half pre-tax level will be roughly unchanged at around £700,000 and suggests that growth is drawing to a halt. Despite this, though, the group appears to be in a stronger position than most of the construction sector. Last year it was working off about £13m. of local authority housing contracts and it is continuing to do well on its industrial building side, an area which so far has been showing the greatest resilience against the current

comment

Manufacturers and distributors of materials for artists: Winsor & Newton reports sales up from £2.7m. to £4.4m. for the first half of 1976 and an increase in profits from £248,000 to £268,000 subject to U.K. tax of £121,000 (£126,000) and overseas tax of £53,000 (£47,000).

comment

The weakness of sterling has given Fenner's second half an unexpected boost, and pre-tax profits growth has accelerated from 15 per cent. in the first half to 28 per cent. in the second. Full-year profits are up 23 per cent. to £7m. against outside estimates of £5.8m. which were pitched nearer £6.1m.

The U.K. held its own but it was the overseas operations which provided most of the profit advance, and U.K. sales now provide under half overall group profits. The result is not without its weak areas, the most important of which is the low level of sales of conveyor belt to the U.S. mining industry. Turning to this year, prospects look reasonably encouraging and Fenner could be in line for between 25m. and 29m. pre-tax. Meanwhile after a high tax charge—90 per cent.—the p/e at 44p is 7.1, which is a fairly high rating, but it is backed by a yield of 10.2 per cent. covered twice.

Borrowings have dropped from £9.8m. to around £8.3m. after a rights issue a year ago, but profits fell from £57,700 to

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building industry depression. Both net cash currently in excess of £1m. the balance-sheet is strong, and at 40p the shares must gain some support from a higher-than-average prospective yield of 8.6 per cent. which should be covered about nine times.

Advance by Invergordon Distillers

DESPITE LOWER sales of £1.39m. compared with £5.17m. pre-tax profits of Invergordon Distillers (Holdings) advanced from £254,800 to £798,700 for the six months to September 30, 1976.

The directors say that the trading climate throughout the industry remains uncertain but full year profits are expected to exceed the record £1.53m. achieved for 1975-76.

The interim dividend is lifted from 0.55p to 0.65p per 25p share. Last year's final payment was 1.2946p.

Profits were achieved on a smaller turnover reflecting the growing importance in the company of sales, particularly overseas of mature whisky, members are told.

comment

Better margins on increased whisky exports have more than offset the effect of the overall 11 per cent. sales decline at Invergordon Distillers. Coupled with a 16 per cent. reduction in interest charges, this has meant pre-tax figures up 52 per cent. to £1.1m. against last year's £1.5m. But they could be worse if the Chancellor's mini-budget in December raises VAT or excise duty to the point where there is an immediate fall in demand for Scotch. A maximum dividend would yield 10.6 per cent. on a share price of 30p.

comment

An 88 per cent. rise in interim pre-tax profits continues Rowlinson's recent history of rapid growth. But the rate of increase is now beginning to slow down; growth in the previous two half years was respectively 210 per cent. and 122 per cent. In fact the forecast that second half profits will be slightly larger than those of the first six months implies that the second half pre-tax level will be roughly unchanged at around £700,000 and suggests that growth is drawing to a halt. Despite this, though, the group appears to be in a stronger position than most of the construction sector. Last year it was working off about £13m. of local authority housing contracts and it is continuing to do well on its industrial building side, an area which so far has been showing the greatest resilience against the current

comment

Manufacturers and distributors of materials for artists: Winsor & Newton reports sales up from £2.7m. to £4.4m. for the first half of 1976 and an increase in profits from £248,000 to £268,000 subject to U.K. tax of £121,000 (£126,000) and overseas tax of £53,000 (£47,000).

comment

The weakness of sterling has given Fenner's second half an unexpected boost, and pre-tax profits growth has accelerated from 15 per cent. in the first half to 28 per cent. in the second. Full-year profits are up 23 per cent. to £7m. against outside estimates of £5.8m. which were pitched nearer £6.1m.

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PRE-TAX PROFITS for the nine months to September 30, 1975 of Company came to £28m. The published figure for the same period of last year was £17.7m, but because of a significant increase in sterling the figure has been restated at £17.7m. At exchange rates prevailing on September 30, 1974, for all 1975 there was a published pre-tax loss of £10.2m.

	1976	1975	1974
Premium Income	£84.9	£83.3	£83.3
Net income	11.1	27.4	7.7
Operating costs	(73.8)	(66.3)	(75.6)
Dwelling loss	(0.8)	58.1	46.7
Interest	(1.2)	1.8	1.8
Net interest	1.0	1.8	1.8
Profit before tax	28.0	12.7	25.7
Taxation	(10.2)	—	—
Attributable	17.8	12.7	25.7

The business cancelled at the end of last year has continued to run off much as expected, and in arriving at the world-wide underwriting loss of £28m, claims of £10.2m have been deducted from the business have been charged to the provision of £28m, set up at December 31, 1974. This does not affect the stated results.

In Australia following a programme of expense reduction the level of underwriting loss is much lower than last year's. Improve-

Shares per share 5.53p 2.50p 2.65p
 Shareholders' funds 779 209 271
 £ million

As expected the underlying growth in premium income has started in fall off as the cancellations of policies have had a more ailer effect and this trend will continue, say the directors, subject to further movement in the market.

The improvement in the worldwide underwriting results has been maintained this year has been maintained.

In the U.K. the number of large contracts increased in the third quarter and subsidence claims have been reported following the big summer. These factors, together with the effect of inflation and Court awards, have increased the underwriting loss.

Despite this, substantial progress has been made in achieving rate increases and together with savings in commissions and expenses the statutory operator has reduced further from

near break-even result and in Western Europe, experience during the last three months has been largely negative for the first half of the year.

Marine business particularly in the London Market continues to suffer from competition, resulting from a world-wide over capacity for marine business.

According to a number of estimates total subsidence claims in the U.K. as a result of the drought, could range between £100 million for the whole industry.

The Commercial Union is expecting a rise in investment income in the third quarter with the normal trend, plus an improvement in the U.S. underwriting position. The company has sufficient post-tax profits to cover the cost of the dividend (£21.3m.).

See Lex

Statement, Page 22

of turnover of multiple tailors. Hardy added concessionaries, Carlington Vissela in relation to shirts and Michelson in relation to ties.

A pilot scheme is under way to test the company's ability to retail shoes in the larger branches and a franchise agreement has been concluded with Lotus-Shoe. Similar pilot schemes are being handled in handkerchiefs.

Capital expenditure during the

As reported on October 30, 1976, the company's net assets for the year to August 31, 1976, was \$23.8m (\$3.41m) on a turnover of \$5.55m (\$20.42m), excluding VAT.

The difficulties of the year stem entirely from the lack of demand for the company's products, especially in relation to major articles such as suits, made to measure suits in particular.

This lack of demand is general to the trade and continued throughout the whole of 1976 and was particularly aggravated by the long hot summer.

The company's net assets at the year totalled £1,964,000 but sales of assets, mainly properties, contributed £423,000 to reduce the net figure to £1,541,000. Year-end commitments were £1.5m (\$6.7m).

The cash position was helped by the outside financing of part of the credit trading operations and the debt to Bepworth from credit customers was held steady. There was a net cash inflow of £1.19m (infer \$8.5m).

Meeting, Leeds, December 17 at 11.15 a.m.

Chairman's statement, Page 23

On sales higher than at \$138m. (\$119m.) Anderson's Rubber products, clothing and industrial products manufacturers and distributors, has made a pre-tax profit of \$70,500 (\$66,518) for the six months to July 31, 1976.

The interim dividend, already known, is held at 0.5p net per \$100 share. Last year's total was \$1,750p on profit of \$14,663.

The Board states that if sales and margins continue at present levels, the Board expects the figures for the full year to be satisfactory. Overseas sales are particularly encouraging.

EQUITIES

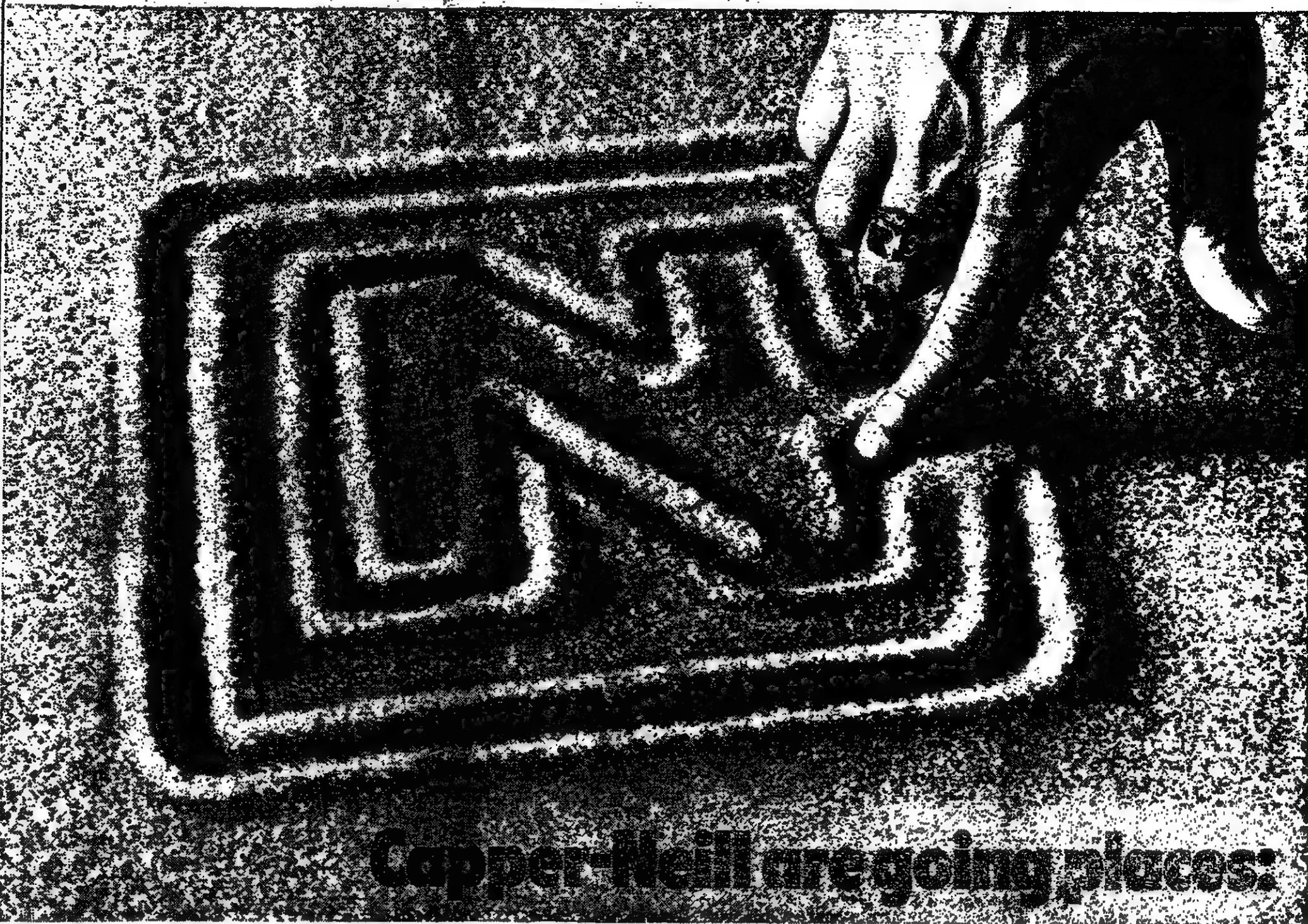
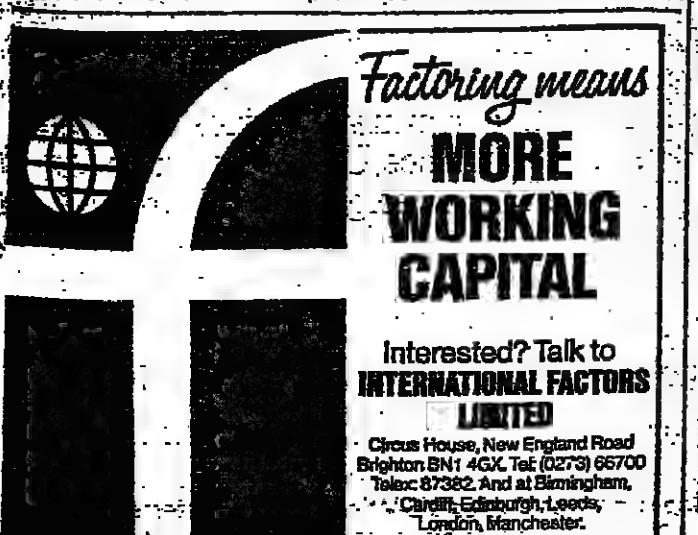
Sec Type	Symbol	Annual Div Up	1976 Div Rate	1976 High	1976 Low	Stock Price	Yield on Price	% Chg	Div. Rate on Price	Times Covered	Price Upside	P.E. Ratio	Index
Common	Amgen	10/1	2.10	50	40	48 1/8	4.4	+8	4.6	1.1	15	15	-
Common	Genentech	10/1	1.50	25	20	24 1/2	6.2	+8	6.2	1.0	15	15	-
Common	US Tech Corp	7/1	20%	18 1/2	15 1/2	17 1/2	11.4	+2	11.4	1.0	15	15	-
Common	Waltel	1/1	1.57	23 1/2	19 1/2	21 1/2	7.0	+2	7.0	1.0	15	15	11.0

FIXED INTEREST STOCKS

[illegible]

“RIGHTS” OFFERS

Year	Accident	Latest Return Date	1976		Stock	Closing Price	%
Price	Up	1	High	Low			
64	KU	5/12	266	230	Amco Engineering	41pm	
64	KU	5/12	266	230	Boson Mt. Prop.	200pm	
64	KU	5/12	266	230	City Westport	1pm	
64	P.P.	22/10/11/12	31	26	Palmer Levee	21	
64	P.P.	11/17/12	138	110	General Accident	126	-
64	P.P.	10/10/12	138	101	Hewlett (Hawker)	128	-
64	P.P.	10/10/12	138	101	National Steel Aust.	128	-
64	P.H.	7/12	141	80	Western Mining	82	+2

[illegible]

Copper-Heil are going places:

We made a 45% bigger mark overseas last year.

When your markets are in the oil, gas and petrochemical industries many of your biggest opportunities lie overseas. In Capper-Neill's case, the latest half yearly figures prove it.

During the past year, we have increased our overseas business by 45%. And we won this business against tough, international competition.

A special blend of expertise, drive and enterprise has put Capper-Neill up with the leaders. We're busy designing, fabricating and erecting storage tanks, pipework and

process plant in the Middle East, Canada, Europe, Africa, South East Asia and, of course, here in the U.K.

Our prospects for continued progress look bright. Like we said, we're going places.

**Capper-Neill Limited, Woolston, Warrington, Cheshire
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Capper-Neill

Storage tanks, pipework and process plant for world industry.

FENNER GROWTH MAINTAINED BY INCREASED OVERSEAS EARNINGS

- **Turnover up by 23% to £62m**
- **Group pre-tax profit increased by 22%**
- **Capital expenditure in UK £2.2m**
- **Final dividend increased to 3.5p per share**

	1976	1975	1974	1973	1972
	£000's	£000's	£000's	£000's	£000's
External turnover	62,235	50,774	37,940	27,268	21,662
Profit before taxation	7,006	5,752	4,501	3,242	2,639
Profit after taxation	2,806	2,572	1,951	1,732	1,480
Earned for ordinary shareholders	2,389	2,302	1,773	1,557	1,387
Dividends to ordinary shareholders (*gross)	1,301	834	745	456	621
Retained profits	1,088	1,468	1,028	1,101	766
Shareholders' funds	24,676	18,051	15,676	11,644	10,453
Earnings per share (pence)	11.57p	13.11p	10.82p	10.72p	9.55p

**To The Secretary, J. R. Fenner & Co.
(Holdings) Ltd., Marfleet, Hull HU9 5RA.
Please send me a copy of the Report and
Accounts of the Group for 1976 on publication.**

Name _____
Address _____

The Fenner Group is principally concerned with the manufacture of power transmission equipment, industrial conveyor belting, fluid seals and package handling conveyors.

Fenner

Brooke Bond forecasts profit rise

SUBJECT TO whether Brooke Bond's profit will be allowed to rise to offset rising costs and to the movement of the monetary exchange rates, forecasts show that there should be a satisfactory increase in trading profit for the current year, says the chairman, Sir Humphrey Pridoux.

Against the background of the results to June 30, 1976 and prospects for the current year, the dividend is raised to the maximum permitted 2.745p net.

Reported on November 3, group pre-tax profit for the year ended June 30, 1976, at 26.9m, on external sales up from 473.7m to 539.3m.

The value of goods exported from the U.K. increased from 11.5m to 11.6m. The benefits of the major reorganisation of production, sales and distribution were reflected in the results, it is stated.

An analysis of sales and profits (2000s omitted) shows tea, coffee, and other food products 324.29 and 23.16m; plantations 13.22 and 15.42m; ranches 23.81 and 17.94m; other activities 4.83 and 11.00m, less intra-group and 25.01m. Profit on sales of 25.01m.

The ratio of total net borrowings to shareholders' funds improved from 52 per cent to 41 per cent. There has also been a significant improvement in the ratio of short term to total borrowings. Closing net short term borrowings were 10.98m.

Fixed assets increased from 5.1m to 10.75m, and capital expenditure contracted was 0.5m, (5.44m) in 1975 and 0.5m, (5.44m) in 1976.

A professional valuation of U.K. properties at end June showed a deficit of 2.8m. This amount, less credit of 2.1m, in respect of a plus on the revaluation of properties overseas, has been charged to reserves.

The directors are of the opinion that market values in local currency of assets and certain other properties overseas are in excess of book value.

With certain reservations, they are of the opinion that the sterling equivalent of the excess of market value over book value is of the order of 22m.

Meeting, 7th, Shoe Lane, E.C.4, December 17 at 11.30 a.m.

E. J. Riley down to £278,174

MANUFACTURERS and repairers of billiard tables etc. E. J. Riley private company reports a turnover down from 24.5m to 24.3m, for the year to July 31, 1976, and a fall in pre-tax profits from 235,710 to 227,817.

At a tax of 226,899 (£226,112) earnings are shown at 13,620 (13,179) per 10p share. The dividend is lifted from 1.45p to 1.75p net with a final of 1p. The retained balance is 213,047 (£137,889) after extraordinary credits of 23,492.

Results for the first three months of the current year show an improvement on same period last year, say the directors. However, because of the problems facing the country, they do not speculate on the outcome for the year beyond saying that results for the first six months should be very satisfactory.

A new reinsurance brokerage firm—Gras Savoye Willis Faber—is being formed jointly by Willis Faber and Dumas of Paris.

The company, based in Paris, will handle both inward and outward reinsurance in France.

The chairman of the new company will be Mr. Patrick Lucas.

Mr. Nicholas Davenport, who has been concerned with Willis Faber's French reinsurance business for some time, will be in charge of the new company's management.

Investment trusts now fighting back

BY CHRISTOPHER HILL

AFTER A year of heavy attack from investment commentators, investment trusts are now starting to fight back. Yesterday at the annual general meeting of the Association of Investment Trust Companies, Mr. David Hunter Johnston, chairman, said that the asset management of investment trusts had outperformed unit trusts and shares over most periods ranging from 6 months to 10 years, ended September 30, 1976.

These figures relate to the 30 companies which constitute the FT Actuaries Investment Trust Index, accounting for about 60 per cent of the market capitalisation of the whole sector. The comparison presented is between these 30 companies, the FT All Share Index and the Unitholders Index (the average performance of unit trusts). They have been in the process of compilation for some time.

Mr. Hunter Johnston said that these figures demonstrate beyond dispute the merits of collective investment in diversified portfolios under professional management. He added that the investment trust concept was not obsolete, for the figures also demonstrated the quality of that investment management and that in this respect investment trust companies had "no reason" to fear comparison with unit trusts.

But he admitted that the figures for share price performance presented "a sad picture." Here the 10-year record shows that the Investment Trust Index has underperformed the Unitholder Index for all periods except the two-year period to end March, 1976, and has underperformed the All Share Index for all periods. The difference between asset management performance and share price performance reflects the widening discount on net asset values.

The most puzzling aspect of the present state of affairs according to Mr. Hunter Johnston is that investors are willing to buy units of a unit trust at a price which can be 10 per cent or more above the value of the underlying securities at a time when the shares of investment trust companies are available at a price 40 per cent below asset value. He thinks that this is irrational, but that the paradox is at least partially explained by the fact that more than 25 per cent of all unit trust sales arise from assurance-linked schemes which attract tax relief.

One answer to the problems of investment trusts, in Mr. Hunter Johnston's opinion, is that the nature and merits of investment trust companies and their shares points to the need for "more and better publicity, not only by the Association... but by the member companies themselves." He did not expect any overnight results from such publicity, but felt that "in due course" investment trusts would regain popularity and status.

In the wider sense, Mr. Hunter Johnston felt that investment trusts should try to influence the course of public policy "in a more open and positive way than has been our custom hitherto." He predicted that during 1977 Association members would need to engage themselves more closely in the renewed debate on two-tier Boards, workers' representation and the functions and responsibilities of directors.

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39 companies wound up

Orders for the compulsory winding up of 38 companies were made by Mr. Justice Slade in the High Court. The companies were: Sutherland Mills, Radio Inter-m, Westward Circuits, Apple Fashions, Nidefinch, Britannia St. Andrews Wharves, Wine Estates.

Roman Securities, Baroness, Film Links, Ram Racing, Rryway, H.W. Holdings (Southern), Sotonian, Stanford Productions, FSC (Northern), Lin-Bel Holdings (Ship-nal), D. and Plastic Com-nents, Riley and Kemp, SBARP (th Ashtone, Constellation retch Covers).

CAN Trailer and Engineering Company, Henry Sherwood Productions, Fast Food Catering, Top-sat, Eurosystems (Shipping), Oddard and Brown, Heilm ELEC-tion, Hail Technology (Inter-national), Rayken Design and Construction.

R. D. Marsh (Carpenters and Builders), Dependable Roofing (ritol), Gem Hotels, Charlo-

Aberfoyle Plantations

Pre-tax profit of Aberfoyle Plantations decreased from 182,029 to 113,994 in the year to July 31, 1976.

The directors have recommended a dividend of 2.745p net, leaving 213,047 (£137,889) before extraordinary debts.

'FAGS' POSTPONES PREF. PAYMENT

Autofagasta (Chili) and Bolivia Railway, has postponed consideration of a further payment on account of the arrears of the dividend on the 8 per cent Cumulative Preference Stock until the results of working for 1976 are known.

HOME CONTRACTS

£4.5m. building work

MARSHALL CONSTRUCTION GROUP, Eland, West Yorkshire, has received orders totalling £4.5m. in Dunfermline, they will build a new store for the Littlewoods Organisation, valued at £1.5m, and at Glasgow a 2m. confectionery warehouse for Ian Yates, Newcastle City Council.

Yates awarded the group contract for 133 dwellings, worth £1.6m, while at Middlesbrough a £430,000 telephone engineering centre is to be built for the Department of the Environment, acting for the Post Office.

Marshall has also won a 2m. factory and offices contract at Blackburn, Lancashire, for Rem-ploy, and a £200,000 canteen and welfare project for United Biscuits at Ovensden, West Yorkshire.

HANWORTHY ENGINEERING, part of the Powell Duffley Group, has won an order to supply about £400,000 worth of equipment for 18 new vessels being built by Austin and Pickersgill, of Sunderland. The contract is for pumps, Department of the Environment, ment units for the ships, which Marshall has also won a 2m. are general cargo vessels in the SD14 series.

ADVERTISEMENT

BANK OF MONTREAL



P. G. K. Oosthuizen

The Bank of Montreal announces the appointment of P. G. K. Oosthuizen as Executive Vice-President and General Manager, International Banking, with headquarters at the Head Office of the Bank in Montreal.

Mr. Oosthuizen is a career banker and, immediately prior to this appointment, was Senior Vice-President and Deputy General Manager, International Banking. In his new position he will be responsible for the Bank's overseas divisions as well as domestic international banking operations.

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Extracts from the Statement of MR. DONALD S. TYZACK, the Chairman, presented at the Annual General Meeting held in Sheffield on 22nd November, 1976.

Although at this time last year I reported a shorter Order Book and a tougher year ahead, in fact the order position remained much stronger than expected, particularly on exports. The Manufacturing Profit for the year, exclusive of Bank Interest and Royalties, is approximately equal to the previous year due to an increase in Turnover of 1547,802 which has offset the considerable increase in our overhead expenses and the reduced Profit margins resulting from the observance of Price Restrictions.

We have continued our programme of Capital expenditure and development during the year and we are currently engaged on a development project at Horseman Works which will considerably enhance our productive capacity. It is a source of great satisfaction to me that we shall probably complete this without the necessity for even short-term borrowing.

The turnover for the year is £4,005,774 against £4,057,972 last year. The Profit before tax is £587,073 against £547,851 last year. The Profit after tax is £282,731 against £263,232 last year. We paid an increased Interim in May of 55p and a Final Dividend of 1.35p is proposed

which will bring the total to 1.90p against 1.72p per share which incorporates the maximum increase permitted.

An announced separately, a Scrip Issue of two shares for every three shares held is proposed which will bring our issued Capital and Shareholders' Funds more into balance with the large Reserves earned in recent years by the plugging back of Profits. I am particularly pleased that our Shareholders will be participating in this Scrip Issue which, although of no immediate cash benefit, is primarily a gesture to Ordinary Shareholders as evidence of your Board's confidence in the future of your Company with the sincere hope and belief that long-term benefits will accrue in due course.

As seen this past year, it is most difficult, if not impossible under present conditions, to forecast more than two or three months ahead. Once again, we enter the winter months with a markedly shorter order book but with our wide coverage of products for many industries and the special efforts we are making in exports, I am hopeful that the spring months will show an improvement in orders for which our increased Plant and Capacity will be ready and waiting.



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INTL. FINANCIAL AND COMPANY NEWS

Neckermann's suitor cools as Karstadt link approved

BY GUY HAWTIN

FRANKFURT, Nov. 22

THE FEDERAL Cartel Office has given the go-ahead for Karstadt, Europe's largest department store chain to unite with the ailing Neckermann Group. The surprise decision by the Berlin-based agency ends the recent uncertainty that surrounded the proposed link-up.

Proposals that would have led to Karstadt eventually taking a majority interest in the Frankfurt-based retailing group were enthusiastically adopted at Neckermann's annual meeting on July 1. The final decision, however, has been held up for almost five months while the Cartel Office examined the implications of the plan.

The Cartel Office's investigation has been a searching one. The bulk of Karstadt's operations lie in West Germany, while Neckermann is the country's third largest mail order house, in addition to having substantial department store interests and a large travel business.

Neckermann's travel business has been one cause of concern over the deal. Karstadt has an important interest in Touristik Union International and the Cartel Office investigation must be sold as quickly as possible if the merger is to go through.

A spokesman for Neckermann said, after the news, that the Cartel Office's decision cleared up the uncertainty which had

Essilor taking control of Optik

By David Curry

PARIS, Nov. 22

THE FRENCH optical equipment manufacturer Essilor has strengthened its position in the German market by taking 100 per cent. control of the distribution concern Optik of Hannover. The German company in 1975 had profits of DM50,000 for a turnover of DM19.98m.

Essilor's other German subsidiary, Ehinger, is taking control before the end of the year of the Austrian concern Emil Ehinger, which up to now has remained outside the group and which turned in 1975 profits of 680,000 Schillings of a 12.7m. Schillings turnover.

NYSE member profits

The New York Stock Exchange said earnings of member firms in the third quarter rose to \$30.4m. from a loss of \$1.9m. in the year earlier period, reports Reuters from New York.

It said for the first nine months, member firm earnings increased to \$385.5m. from \$330.2m. a year earlier.

Of 387 firms, 277 were profitable in the third quarter and 110 had losses. Of 465 reporting for the nine months, 362 were profitable and 43 had losses.

Nissan aims for Y84bn.

Nissan Motor Co. is hoping to increase net profit to Y84bn. in fiscal 1976 ending next March 31, from Y82.1bn. in fiscal 1975. Mr. Tadashi Ishihara, the company's executive vice-president, said in Tokyo yesterday.

At a Press conference Mr. Ishihara forecast gross sales in the year at Y1,000bn. against Y1,070bn., according to Reuters. First half results to end-September, already announced, showed net profit at Y41,970bn. against Y19,420bn. in the same year period and sales of Y1,040bn. against Y1,260bn.

Wing Tai earns \$2.62m.

Wing Tai Development, a property development concern, announced a profit of HK\$12.1m. (\$U.S.2.62m.) for the year ended September 30, an increase of 11 per cent. over the HK\$11.8m. (\$U.S.2.36m.) earned the previous year reports AP-DJ from Hong Kong.

Caltex takeover

AN AGREEMENT on the takeover of Caltex's 1.1m. tonne refinery and its marketing organisation was signed today, writes K. K. Sharma. Caltex will be paid 120m. rupees in dollars in five annual instalments as compensation. With the takeover nearly 27m. tonnes of refining capacity in India out of a total of 27.5m. tonnes comes into the public sector and paves the way for restructuring the Indian oil industry.

Booster order

Hitschi said it and Nishio-Iwai have jointly been awarded a \$20m. order by the Soviet Machinery Import and Export Corporation for a full set of equipment for a natural gas booster station in the Soviet Union. The equipment, comprising five gas turbines, five compressors and wiring for delivery by October, 1977, will be installed at one of 14 gas booster stations to be built in a 1,450-mile-long natural gas pipeline from Orenburg.

Stabilisation

So while the industry can make some marginal moves to improve profitability—increasing emphasis, for instance, on derivatives—the level of the domestic price remains the key. The Sugar Association has figures showing that had the price been allowed, since 1970, to inflate at the same rate as the Food Price Index, it would be \$261 per ton against the \$190 established last week. Ultimately, too, the industry hopes that the Price Stabilisation Fund will be used solely to stabilise export proceeds and be kept at arms length from the home market, which would then be free to break even.

Stabilisation

Mr. John Willscher of Illovo Sugar Estates, in which Tate and

Turnover rises at Aluisse

ZURICH, Nov. 22. SCHWEIZERISCHE Aluminium AG (Aluisse) said it expects consolidated cash flow this year to be some \$10m. more than the Frs.360m. reported for 1975.

Group turnover with third parties was nearly 80 per cent. higher in the first nine months than in the same period of 1975, said in an interim report. Aluisse said the increase in turnover of its aluminium division was in excess of one-third while sales of the chemical division rose by 11 per cent.

Production and services expenses increased in proportion to turnover but fixed costs were reduced through better use of capacities.

Overall, raw metal production of the company's smelters is currently being used at 80 per cent, it added.

Since spring this year aluminium demand has been lighter, but as a precaution Aluisse has only increased production slightly allowing it to reduce stocks.

Turnover in the group's Swiss plants increased by 65 per cent. during the first half of this year, but since August orders in hand have decreased slightly.

Aluisse said it is difficult to recast the future development of sales and prices.

In the chemical division Lonza AG is working at higher capacity while German plants are also showing better results, the company said.

Meanwhile the group's engineering and general contracting division have strengthened their position in developing countries, compensating for decreased assignments at home. Aluisse added.

Moroccan power

Ing Hassan of Morocco is quoted as saying that his country is considering purchasing a nuclear power plant from France, AP-DJ reports from Paris. An interview with Paris-Match, a king is quoted as saying that Morocco will seriously study the possibility of setting up its first nuclear power plant.

France will be a leading contractor, he said. King Hassan is to pay an official visit to France next week.

The Ministry of Economic Affairs, which controls the domestic sugar price, has delayed its decision on whether to allow a 10 per cent. increase in the hope that export prices, determined largely in relation to the London Daily Telegraph (LDP), would pick up.

In September, the domestic price was raised 18 per cent. to R128 as an interim measure, it at this higher level was still over than in 1975, there having been two price reductions in the term. Last week, however, the government bowed to the inevitable and sanctioned a really substantial further rise to R190 per ton which is just about in line with the present cost of production.

Depressed market

Despite the big price rise, with African sugar prices having maintained a depressed market, the average yield on the six noted stocks is 10 per cent. and king out Lorho's subsidiary, 221 Sugar which, with a handful of shares held by the public, yields only 2 per cent.

Favourable progress at Westland U.

BY MICHAEL VAN O'S

AMSTERDAM, Nov. 22

WESTLAND-UTRECHT, the large Dutch mortgage bank, reports a continuation of this year's favourable progress into the third quarter. The bank notes in its quarterly report its half net profit of Fls.13.5m. first to include a balance sheet and a profit and loss account.

Westland-Utrecht, which adds that the favourable development in business was expected to continue for the rest of the year, too, said in the report published here that the nine-months total revenue has amounted to Fls. 88.5m. (\$Fr.68.4m.), of which interest income accounted for Fls.81.6m. (\$Fr.64.3m.) and commissions etc. at Fls.6.9m. (\$Fr.5.1m.).

The statement adds that the mortgage bank's total costs in-

creased to nearly Fls.39m. from Fls.31.5m. On September 1 this year, the Westland-Utrecht company report a first half net profit of Fls.13.5m. (\$Fr.10m.).

In this week's statement, the company notes that its mortgage loan portfolio has exceeded the Fls.5bn. mark in the course of the third quarter. As at September 30, 1976, mortgages outstanding totalled Fls.5.18bn., which represented an increase of nearly Fls.1.1bn. on the same date a year before when the increase amounted to Fls.0.72bn. It is added that business in the property sector had continued to develop well in the third quarter.

As regards what the company calls "passive financing," it is stated that the quarter was characterised by a temporary strong rise in money and capital markets interest rates and that for a period of about 10 per cent. mortgage bonds had again been issued by Westland-Utrecht.

Banks act in Colombia

BY OUR OWN CORRESPONDENT

BOGOTA, Nov. 22

FOLLOWING legislation under which foreign banks must transfer at least 70 per cent of their ownership into Colombian hands, six out of seven banks affected have now announced plans to comply with the measure and begun conversion.

But the First National City Bank, the biggest foreign bank in Colombia and the one to have shown greatest antipathy towards the Colombianisation procedure, has not so far announced its proposals for conversion.

The bank of London and South America—a subsidiary of Lloyd's Bank International—will keep a forty-nine per cent. share in the newly-formed "Banco Anglo Colombiano" and the remaining 51 per cent. will be owned by Banque Francaise et Italienne.

Other banks converting are: Banque Paribas, Banque de Paris et des Pays-Bas, and the Banco de Colombia, which has previously transferred more than 51 per cent. of its ownership.

The new bank has an authorised capital of \$6.5m. of which \$3.5m. has already been paid in, but the transfer of ownership has not yet been completed until the end of 1978.

The Royal Bank of Canada's new venture is to be known as the Banco Royal Colombiano, with five Colombian shareholders taking 51 per cent. of the ownership and an authorised capital of \$3.5m. Likewise, the Bank of America becomes the Banco Colombia-Americano with an authorised capital of \$4m. and a group of Colombian shareholders, which includes the country's leading textile company, Coltejer.

Of the remaining banks, the Banco Real of Brazil is forming the Banco Real de Colombia, the 51 per cent. will be owned by Banque Francaise et Italienne.

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SOUTH AFRICAN SUGAR

Crisis point for the industry

BY RICHARD ROULE

TRADITIONALLY the 2m. tons a year South African sugar industry has relied on profitable export sales to subsidise the domestic market at well below cost of local production. But since 1975 the industry has fast been approaching a crisis point because of falling proceeds from exports and the inexorable rise in internal costs.

The Ministry of Economic Affairs, which controls the domestic sugar price, has delayed its decision on whether to allow a 10 per cent. increase in the hope that export prices, determined largely in relation to the London Daily Telegraph (LDP), would pick up.

Depressed market

Despite the big price rise, with African sugar prices having maintained a depressed market, the average yield on the six noted stocks is 10 per cent. and king out Lorho's subsidiary, 221 Sugar which, with a handful of shares held by the public, yields only 2 per cent.

One hope in the past was that the Price Stabilisation Fund, which export proceeds were transferred in years of high export prices, would reach a large enough figure to compensate for the low domestic price.

Over the four seasons up to 1974-75, a total of R102m. was contributed to the fund, but in the past two, massive withdrawals have led to its currently standing at a deficit of R14m.

However, the fund can at least be built up again if and when the LDP recovers. Current thinking in the industry, largely based on the market surveys of London dealers, is that a surplus will persist in the world sugar export market at least until 1978.

Meanwhile, the LDP is currently worth R166 per ton to the South African sugar producers, so that for the first time in many years it stands below the domestic price as well as below the cost of production.

In the longer term, too, some action will be needed to increase the surplus available for export. Domestic demand is growing at about 7 per cent. compound annually and eating into the 0.8m. tons now exported. Without higher output, the export surplus will be consumed locally within about 7 or 8 years at this rate of growth and export proceeds worth as much as R200m. in a good year will be lost.

Mr. John Willscher of Illovo Sugar Estates, in which Tate and

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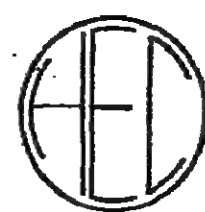
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Mr. John Willscher of Illovo Sugar Estates, in which Tate and



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18 NOVEMBER 1976

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November 1976

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ASIAC-Asian International Acceptances & Capital Limited

New Court Merchant Bankers Limited

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Manufacturers Hanover Asia, Limited

WALL STREET + OVERSEAS MARKETS

Index up 7 on falling interest rates

£ and \$ weaker

BY OUR WALL STREET CORRESPONDENT

THE RECENT ADVANCE resumed on Wall Street today helped by falling short-term interest rates and a growing feeling of the incoming Carter Administration will take a cautious approach towards economic matters.

The Dow Jones Industrial Average moved up 7.01 to 955.87 and the NYSE All Company Index rose 36 to 534.71, while gains were made by more than a two-to-one majority in trading volume, however, sharply decreased by 3.62m. shares to 203.3m.

Analysts attributed the market's rise primarily to the Federal Reserve Board's reduction in the U.S. Discount Rate to 5 1/2 per cent. from 6 per cent.

Another important move by the Fed was a policy-easing signal to the money market in which the Fed indicated it was lowering its interest rate target on Federal Funds—the reserves that banks lend one another.

Also First National Bank of Chicago cut its prime lending rate to 6 1/2 per cent. from 6 3/4 per cent., following a similar move

by New York's Morgan Guaranty Trust last Friday.

In addition, the market was helped by forecasts for higher Retail Sales.

Sears Roebuck put on \$1 to \$707 on sharply higher third quarter earnings.

RCA gained \$4 to \$232—its agreed on a new national contract and local contracts with the International Union of Electrical, Radio and Machine Workers.

Gray Drug Stores added \$5 to \$181 on a raised quarterly dividend.

Atlantic Richfield was up \$2 to \$571 and Phillips Petroleum \$3 to \$691—the Indonesian Government said it signed new Production-Sharing Agreements giving the Government an 83 per cent. share in production.

THE AMERICAN SE MARKET Value Index put on 0.20 to 100.23 and advancing issues led declines by 357 to 278.

Cornelius issued \$1 to \$101—its purchased about \$300,000 of its shares at \$101 each under its offer.

MONDAY'S ACTIVE STOCKS

Stock	Close	Change
Amstar	140.00	+
Amstar Corp.	140.00	+
Amstar Corp.	140.00	+
Amstar Corp.	140.00	+
Amstar Corp.	140.00	+
Amstar Corp.	140.00	+
Amstar Corp.	140.00	+
Amstar Corp.	140.00	+
Amstar Corp.	140.00	+
Amstar Corp.	140.00	+

Indices

NEW YORK—DOW JONES

	Nov. 22	Nov. 19	Nov. 18	Nov. 17	Nov. 16
Industrials...	865.87	848.80	868.12	886.03	855.84
Home B'nks	80.25	80.28	80.08	83.87	82.90
Transport	223.74	221.90	221.95	216.47	216.44
Utilities	101.10	100.24	102.40	100.85	98.48
Trading Cos.	20,980	24,556	24,000	18,908	21,020

FARMING AND RAW MATERIALS

Cold store ban causing concern

By Peter Butler

THE COLD STORE ban by freer traders in New Zealand which started on November 10 is continuing and causing concern about supplies of New Zealand lamb to Britain.

Supplies for the immediate future are not in jeopardy, but the dispute continues much longer the post-Christmas market could be hit by a drop in imports.

The New Zealand Meat Board said it was impossible to comment on the effects of the dispute on supplies as this depended on the length of the shut down but it would not affect the total supplies of New Zealand lamb sent to Britain this season. There would be 200,000 tonnes by the end of September 1977, only fractionally less than the 210,000 tonnes sent in the 1976-77 year.

What the Board did not say was that any disruption of supplies after the pattern of the market, giving rise to a shortage of New Zealand lamb early next year and causing some overlap, when home-killed supplies are being marketed.

Meanwhile from Christchurch, New Zealand, a letter reported that the freezing industry dispute over a NZ\$1.50 a day travelling allowance remained deadlocked with exports at a standstill and more than 15,000 men idle.

Brazil move brings new coffee price surge

By RICHARD MOONEY

COFFEE PRICES climbed to new peaks on the London terminal market yesterday in response to the announcement of higher export taxes and minimum export prices for Brazilian coffee.

The January futures position rose to £2,384 a tonne at one stage before closing £21 up on the day at £2,397.5 a tonne.

The Brazilian increases had been expected by the market but the \$3.70 a bag (50 kilos) rise in the export tax (contribution quota) and 20 cents a bag rise in the minimum export price were both sharper than expected.

The Brazilian Coffee Institute (IBC) also announced that a \$5 a bag non-refundable advance on the export tax would be required on export registrations, presumably to discourage exporters from taking out speculative registrations.

The most direct influence on world coffee prices is from the \$138 a tonne, which now stands at \$50 a bag, which is estimated 1978/77 crop at an average price of \$180 is expected to be passed on to buyers virtually intact.

The higher minimum export price simply consolidates the rise by underpinning the market.

A further substantial rise in Brazil's coffee export tax (followed by a \$5 a bag rise last month) had been generally expected in the market and frequently hinted at by Brazilian officials.

As a result, one London dealer noted yesterday, this latest move has been discounted several times over.

But with a basically bullish market tone prevailing, dealers had no hesitation in marking prices up to reflect the rise.

Yesterday's surge was also aided by the renewed weakness of sterling.

In Managua meanwhile the Nicaraguan Coffee Institute said exporters have sold 400,000 bags of coffee at an average price of \$138 a tonne, which is said to represent about one-third of the estimated 1978/77 crop at an average price of \$180 is expected to be passed on to buyers virtually intact.

COFFEE PRICES climbed to new peaks on the London terminal market yesterday in response to the announcement of higher export taxes and minimum export prices for Brazilian coffee.

The January futures position rose to £2,384 a tonne at one stage before closing £21 up on the day at £2,397.5 a tonne.

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Currency fears lift metal prices

By John Edwards, Commodities Editor

THE DECLINE in sterling, and strength in gold, boosted copper prices on the London Metal Exchange yesterday.

Cash wirebars gained £10.5 to £78.5 a tonne.

There was a general reluctance to deal in view of the sudden, unpredictable changes in exchange rates which confuse fundamental supply-demand influences.

Another rise in warehouse stocks up to 2,000 tonnes to a record 588,725 tonnes, had little impact in these circumstances, especially since the increase was in line with market forecasts and had already been discounted.

A fall in tin stocks by 90 tonnes to 6,470 tonnes, was offset by the drop in the Penang market at the weekend. Prices were initially firm, but a decline in sterling, and falling sales in late trading brought prices marginally lower at the close.

The bullion spot quotation was raised 45p to £225.50 an ounce at the morning fixing, and in the afternoon moved further ahead to close at £265.50.

U.S. MEAT MARKET

Cattlemen face bleak winter

By ARTHUR JONES

FROM THE Texas Panhandle to the Omaha, Nebraska headquarters of the National Livestock Feeders Association, the U.S. cattle industry is facing a bleak winter.

The U.S. cattleman, who only five years ago was gearing up production to provide ever-increasing quantities of red meat and more expensive lamb, is now barely staying off bankruptcy in the face of continuing market prices below production costs.

Cattlemen have lost money in 25 of the last 35 months. They have been losing from \$40 to \$140 a head of cattle.

As if to confirm this dramatic picture, the Black Angus quality yearling bull sale during the annual American Royal Livestock Show and Rodeo here in Kansas City this week cast gloom over local breeders.

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EEC dairy surplus talks fail

By ROBIN REEVE

AGRICULTURAL Ministers of the Nine tonight gave up efforts to reach an immediate agreement on measures to eliminate the Common Market's costly and politically embarrassing dairy surpluses.

Before the meeting was the Brussels Commission's controversial proposal to cut the EEC's present chronic milk market imbalance in the next four years by cutting milk production 5 per cent—about 1.2m of the EEC herd of 25m cows would be encouraged out of production and increasing consumption 6 per cent.

But after several hours of intensive discussion, ministers concluded that the differences between them were still too great to bridge by the time-honoured device of an all-night horse trading session.

They will return to the fray at their December meeting allowing the European Parliament, in the meantime, to voice its opinion.

The Commission calculates the structural over-production of milk at some 10 per cent a year, in spite of the fact that demand is falling. It estimates that by 1980, surplus milk will reach 1.2m tonnes and surplus butter stocks totalling 350,000 tonnes.

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U.K. grain import rise forecast

By Our Commodities Editor

U.K. GRAIN imports are expected to rise 8 per cent to 9,250,000 tonnes in the 1978/79 season, mainly as a result of the drought, according to the latest estimates by the Home-Grown Cereals Authority.

The U.K. grain crop is forecast to fall to a lowly 13,450,000 tonnes, 3 per cent below the previous year's crop.

The drought has also led to a decline in yields of the increased acreage planted.

At the same time the drought has raised demand for feedgrains to make up for the shortage of grass during the summer months.

Malta imports are expected to reach a record 4,200,000 tonnes in 1978/79. Wheat imports are forecast to fall 5 per cent to 3,700,000 tonnes from last year's 3,880,000 tonnes.

U.K. grain exports are also projected to fall sharply from the abnormally high figure reached in 1976/77.

Dismay

Highly rated yearling bulls were led into the auction ring. The bidding opened at \$600 and stayed there. Only eight of 31 bulls were sold, much to the dismay of one of the auctioneer's assistants who, as yet one more bull went for \$600, called out in frustration: "You just stole a bull."

The rapid decline of the U.S. beef industry, with its drastic consequences for thousands of investors as well as ranchers, has taken less than three years.

In the early 1970s it was said there would never be sufficient meat for a hungry world. That supply never exceeded demand was the conventional wisdom. Statistics supported such hopes—increasing per capita meat consumption has provided a yardstick for measuring the growth of the industry. And world meat consumption

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Changes

Beef producers may be faced with major changes in their most important market, the home market. The steak, at one time regarded as a treat, was not an exceptional meal in the 1970s. Today, however, it is a hamburger society. That fact is reflected in the low prices of the better cuts of meat, those which usually carried the best profit margins. This year prime tenderloin has been selling as low as \$2.18 a pound, compared with \$4 or more 36 months ago.

Americans simply have not the disposal income they once had. Here, too, beef is competing in an inflation-prone, oil-expensive world.

That leaves the U.S. beef farmer, like all U.S. farmers, looking back in longing to the halcyon days of the early 1960s. A quarter-century ago the U.S. farmer received 50 cents for each dollar the consumer spent on food in the supermarket. Today the U.S. farmer is getting only 40 cents of that dollar.

To the U.S. cattleman, however, losing money with every animal he raises, even 40 cents would look good.

Tungsten talks end in disarray

By DAVID EGLI

THE TUNGSTEN Committee concluded its week-long session in disarray, having failed to reach agreement on any key issues.

The scheduled consideration of major alternative approaches to a tungsten stabilisation arrangement was effectively blocked by the emergence of divergent proposals concerning future action, and particularly on the terms of reference of an export group

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COMMODITY MARKET REPORTS AND PRICES

BASE METALS

OFFER	Official	Unofficial	Official	Unofficial
Aluminium	781.5-782.5	782.5-783.5	783.5-784.5	784.5-785.5
Copper	217.5-218.5	218.5-219.5	219.5-220.5	220.5-221.5
Lead	765.5-766.5	766.5-767.5	767.5-768.5	768.5-769.5
Nickel	201.5-202.5	202.5-203.5	203.5-204.5	204.5-205.5
Silver	765.5-766.5	766.5-767.5	767.5-768.5	768.5-769.5

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Aluminium	781.5-7			

Innovation in practice

Irvine is the head office of Ailsa Bus Ltd.

It was in Irvine that the original idea for a modern front engined double decker suitable for one-man operation was conceived, the designs finalised and a production plant established.

For an investment of £3.5 million.

By introducing a new industry and further job opportunities, the Ailsa Group has made a valuable contribution to the commercial and social life of Irvine.

And by directly employing some 140 people in the production of the Ailsa bus, they have built up a substantial investment in a workforce which is, traditionally, very strong in engineering and manufacturing industries.

It has an unrivalled record for hard work and industry and an enviable record of labour relations.

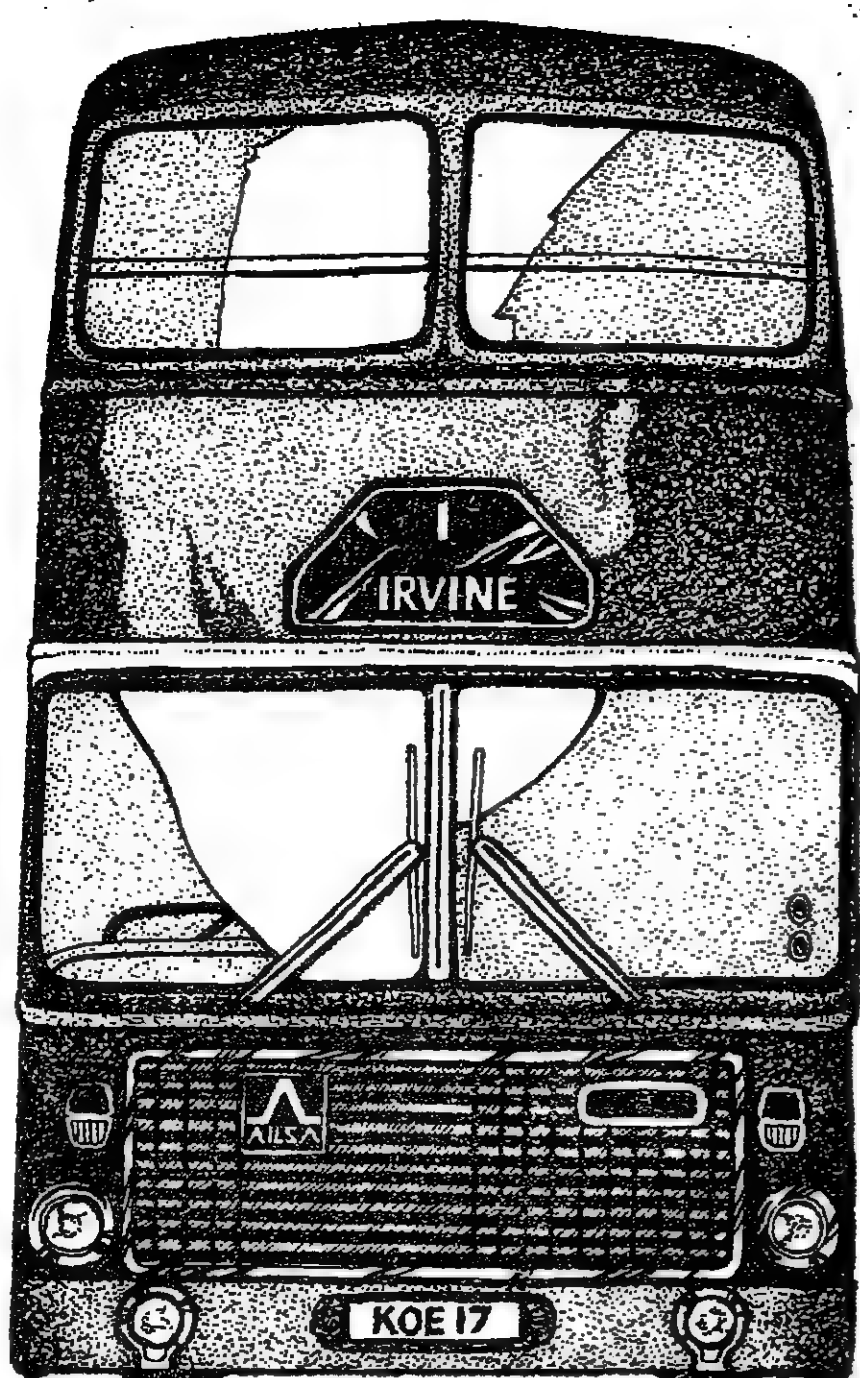
A fact which goes some way to explaining why over 120 other manufacturing companies have moved to Irvine.

But it is not the complete story.

Because these firms were also attracted to Irvine by the financial and administrative assistance we could offer them.

By the Regional Development Grants of 22% towards the capital expenditure on new buildings.

By the 100% first year tax allowance on investment in machinery and plant.



By the ready availability of factory space which can be bought or leased.

And by the perfect environment offered in Irvine, the only new town in Britain which is by the sea, and surrounded by beautiful countryside in which you can breathe clean fresh air and watch your children grow in open,

civilised surroundings.

What more can we say? Except that there's plenty of room inside.

For further information, please contact: Michael S. Thomson, Commercial Director, Irvine Development Corporation, Perceton House, Irvine, Ayrshire KA11 2AL. Tel: Irvine 74100 Telex: 778984

London Office: The Scottish New Towns, 10 Cockspur Street, London SW1Y 5BL. Tel: 01-930 2631 Telex: 28405

THIS IS AN ADVERTISING VEHICLE FOR IRVINE NEW TOWN.

AN AMERICAN businessman respects a progenitor of the "new technology" based firm or NTBF, an industrial concept that "it's largely a matter of attitude."

Hewlett-Packard, the U.S. electronic instruments group which has a turnover of £2.5m, a payroll of 160 and its own research programme, is a case in point. It has won a Queen's Award for its innovation. The parent company had fulfilled the three roles of university, finance house and adviser. The sibling operates as a highly autonomous company, and is now self-financing, with an engineering team at South Queensferry near Edinburgh specialising in test instruments for the communications industry. South Queensferry is Hewlett-Packard's design and manufacturing centre for communication test instruments for the world market.

Joint venture

In the event, Packard was recruited by U.S. General Electric, and Hewlett by the Massachusetts Institute of Technology. But their professor would not give up and by 1938 had lured both back to Stanford in the hope of persuading them to launch a joint venture. This began in Hewlett's garage, in Palo Alto, with a single product—an audio oscillator. Hewlett had invented at Stanford—"and no grand design." They slipped a coin to decide whose name should come first.

To-day the company makes about 3,400 different instruments, from "noise" that can detect traces of toxic chemicals or narcotics in "air" that can be listened to the heartbeat of an unborn baby. Packard, a generous tribute to the help and encouragement the venture received from his university.

This close affinity of interests between university and industry must be to-day be a belief that is responsible for the employment of hundreds of thousands of people in California, estimates Packard. But he adds that it is a better product, innovation at its heart—the company wants from Britain.

Hewlett-Packard is currently spending about 10 per cent of its turnover on research and development, a proportion he says is high for the instruments industry. It is research—right through to product engineering—highly of which Hewlett-Packard is confident that there are no enough to have it directly under

the control of Bill Hewlett, a president.

Its British NTBF maintain its share of that effort. Of 70 employees at South Queensferry, 30 are engaged on product development. The operation includes a laboratory designing and manufacturing "hybrid" circuits to its own instrument concepts. This technology is the key to what Americans call the "smart" or thinking instrument, the instrument with a built-in microprocessor or to provide computing logic.

South Queensferry has placed a design project with the University of Edinburgh, which is carving itself a niche in a new "solid-state" electronics technology called the surface acoustic wave (SAW) device. Its use as a board member is the University's Wolfson Microelectronics Ltd., part of a national exercise sponsored by Lord Shackleton and the Wolfson Foundation to direct non-university engineering science towards U.K. industrial needs and problems. It is Professor William Parvill, Edinburgh, who has its own dedicated principle of close university industry relations, and NTBF.

Uncommon meeting

What, then, of the industrial democracy by which the Government have set such a stop—apparently at the expense of the entrepreneur? "We do not really want nations of common men," Packard told the Avonmore conference. "We want nations of men with enterprise. We can only improve the lot of the common man by doing everything that can be done to make him uncommon man."

The story is not against unions, says David Packard. When the entrepreneur believes that unions have more to offer them than their management then will be the time to well come unions. But he has been spending much of his time in the last year or two travelling to every part of the company, re-emphasising the principles on which Hewlett-Packard was founded to try to ensure that neither before his retirement, nor during the reign of his successor, is the company's brand of industrial democracy likely to be displaced.

U.K. output

In Britain, Hewlett-Packard has expanded steadily from sales of £300,000 in its first year to over £26m last year. Altogether it employs over 1,100 people and—in common with all but one of the group's divisions—has its own independent research and development effort. According to David Packard, it has been responsible for developing new products selling worldwide so successfully that over four-fifths of U.K. output is now exported.

Hewlett-Packard is in many

ENTERTAINMENT GUIDE

OPERA & BALLET

COLISEUM, (01-536 3161) Evening, 8.00. Mat., 2.30. P.M. Opera. "The Barber of Seville" (Daily Mail). "More good laughs than any other play in London." Observer.

COVENT GARDEN, 240 1066. Evening, 8.00. Mat., 2.30. P.M. Opera. "The Barber of Seville" (Daily Mail). "More good laughs than any other play in London." Observer.

THE ROYAL OPERA HOUSE, 240 1066. Evening, 8.00. Mat., 2.30. P.M. Opera. "The Barber of Seville" (Daily Mail). "More good laughs than any other play in London." Observer.

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THEATRES

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CINEMAS

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FINANCIAL TIMES REPORT

Tuesday November 23 1976

Trading with Yugoslavia

After two hard years Yugoslavia has begun its 1976/80 Five Year Plan on an optimistic note, based on an improvement in some aspects of its economy. Among them are a substantial reduction in inflation so far this year, and improving industrial production.

Planning
or
future
growthby David Lascelles
East Europe
Correspondent

EW ECONOMIES in Europe are harder to pin down than the Yugoslav. Perhaps this has something to do with its unique management system which is little understood abroad. But the fact is that Yugoslav key indicators have a bit of swinging sharply from extreme to the other; the future is always changing, and predictions are difficult.

Nothing illustrates this better in recent trends in the country's foreign trade. Exports in the first nine months went up 10 per cent, and imports actually shrank by 9 per cent, compared with the corresponding period in 1975. Anyone who forecast sharp developments at the beginning of the year would have been laughed out of court.

This turn round was admittedly due in part to the economic measures which the government adopted a year ago to improve the country's balance of trade. But these measures cannot have been responsible for such a sharp swing.

It is clear that the government is keen to keep an open mind about Yugoslavia's prospects.

The Yugoslavs themselves are approaching the end of 1976 in mood of cautious optimism.

They have behind them two of the toughest years from the economic point of view that they have ever had to cope with.

Industrial production at one time dropped down virtually to zero, annual percentage with well into two figures, inflation soared to the highest in Europe, and the trade balance was extra problems.

Uncovered investment, and massive credit which upset the annual monetary balance.

On the social point of view, there was cause for concern in

the growth in unemployment and stagnation in wages.

But judging by the recent report to the Federal Assembly by Dr. Borislav Sefer, the vice-president of the Federal Executive Council responsible for the economy, the Government feels it now has the situation under better control.

The growth in wages and investment in more in line with the economy's ability to pay, industrial production is picking up, albeit slowly, and inflation in the first nine months was 4.3 per cent, compared with 15.5 per cent last year.

But though Dr. Sefer felt able to describe the economic situation as "more settled" than a year ago, he said the tasks ahead were still "complicated and challenging". And the strategy he outlined for 1977 indicates that the Government intends to keep a tight rein on the economy, which in turn implies a continuing strictness in the foreign trade regime.

One of the most important tasks, he said, was to keep a check on public and business spending, which rose 22 per cent in the first nine months. He declared: "Personal incomes, revenues and taxes on general and common expenditure can only be increased if, on the basis of business results, it is found that funds are available for this purpose. This should ensure that—as in the case of investments in basic assets—only money that has been earned can be spent."

Production

On the other hand the Government wants to improve the country's productive base and clearly faces a dilemma over how far investment and import curbs should be relaxed to achieve this.

There is admittedly considerable spare capacity in Yugoslav industry just now, and company stocks are reported to be large, which suggests that an increase in production could be achieved without importing extra resources. But the Government is also concerned about the qualitative aspects of industrial output because of the need to raise sales on the lucrative but discerning hard currency markets.

Any lasting upsurge in industry's performance must, therefore, put a strain on the balance of payments because of

BASIC STATISTICS	
Area	98,766 sq. miles
Population (1975 est.)	21.35m.
GDP (1975)	497.3 bn. dinars
Per capita (1975)	19,077 dinars
Currency: New Y. dinar	£1 = 29.97
TRADE (1975)	
Imports	133.75 bn. dinars
Exports	70.87 bn. dinars
Imports from U.K.	£94m.
Exports to U.K.	£24m.

ORGANISATIONS WHICH OFFER INFORMATION
AND ADVICE ON TRADE WITH YUGOSLAVIA

Yugoslav Economic Chamber 142/147 Regent Street London W1 Tel: 734 2581	Yugoslav Section London Chamber of Commerce 69 Cannon Street London EC4 Tel: 249 4444
Anglo-Yugoslav Trade Council 21 Tothill Street London SW1 Tel: 930 6711	

the demand for up to date equipment and technology. Industrial production for the whole of 1976 is now expected to grow by only 3-4 per cent, which should keep demand for imports down. But longer term plans demand a growth rate of at least twice this level, if only to sustain a high rate of exports of manufactured goods.

Dr. Sefer also expressed concern at the fact that employment has been rising faster than production. Although this was a good thing from the social point of view, he said, it indicated a declining rate of labour productivity which should be checked.

The poor price competitiveness of Yugoslav goods on the international market has been criticised in the past, despite periodic devaluations of the dinar.

Rather dramatically, Dr. Sefer concluded that Yugoslavia will not achieve the targets of the Five-Year Plan, either this year or in 1977, in so far as growth rates and structural changes to the economy are concerned. But, he added, "caution dictates that we plan realistically."

Whether or not this admission throws doubt on Yugoslavia's medium term prospects, such failures are not new in Yugoslavia. Most of the last Five-Year Plan (1971-75) targets remained unfulfilled, largely

because of the effects of the world recession.

Complex

But if performance does not match plan, the blame must also lie to some extent with the Yugoslav planning system which is extremely complicated and slow-moving. (The plan's implementation was, in fact, delayed several months pending repeated re-consultation). Unlike the Soviet-type economies where targets are largely centrally dictated, Yugoslavia tries to build its plan from the bottom up by starting with mutual delivery agreements between individual enterprises.

The pyramid thus started rises through local levels, to republican and finally federal level where growth possibilities and weaknesses are identified. The final picture is then used as a basis for state policy, though obviously the Government already has a good idea of what the plan will take before the procedure even starts.

The Yugoslavs maintain that this method is more democratic than the Soviet because it allows more participation at the grass roots. Whether or not this is so, the Yugoslav Plan should be viewed more as a general

statement of policy than as a certain types of energy, and not a strict schedule which spells disaster if it is not kept to.

The main provision of the 1976-80 Plan is that GNP shall rise by some 7 per cent a year, which is slightly more than the 6.3 per cent average achieved in the last Plan. Of greater significance, though, are the sector targets.

Industry leads the way with planned annual growth of 8.8 per cent, which is roughly the rate achieved in the last plan, but the sector will be on producer rather than consumer goods. Due to the excessively large processing industry, built up at the expense of primary industries, the main emphasis is to be on the power, raw material and other basic industries like steel.

There will be a parallel emphasis on infrastructure, particularly transport which has long been neglected. Agriculture, also neglected, comes to the fore as well due to its large unexploited potential, and the need to reduce imports of food which Yugoslavia could perfectly well produce itself. Agriculture's 4 per cent growth target compares with the 3 per cent achieved annual in the last plan.

The rate of investment growth, 8.5 per cent a year, will keep up with the rise in industrial output. The planned growth in earnings of 6 per cent a year is perhaps the most ambitious target, considering that real earnings grew less than 10 per cent during the whole of the last Five Year Plan.

The plan is clearly a sensible one since it aims to cure two of the basic weaknesses of the Yugoslav economy, the low level of exploitation of the country's resources, and the lopsided structure of industry. Whether these aims will be achieved is a different question. There is nothing essentially new in the identification of these weaknesses, and past efforts to cure them have not been very effective. (The target for investment into primary industry remained conspicuously unfulfilled in the last Plan).

On the other hand no permanent solution to Yugoslavia's chronic trade deficit will be feasible until these weaknesses are corrected. As officials in Belgrade point out, Yugoslavia should be a net exporter of food, raw materials and

PLAN TARGETS (% annual average growth 1976-80)	
Gross production	6.5-7.5
Industry	8-9
— producer goods	8
— consumer goods	8.5
Agriculture	4
Investments	8.5
Wages	6

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Participations:
LBB Internationale Handelsbank AG
Frankfurt/Main Germany
Friedenstrasse 11
Telephone: 239-251. Telex: 413-813

International Investment Corporation for
Yugoslavia, Luxembourg.
Development Bank of Zambia, Lusaka.

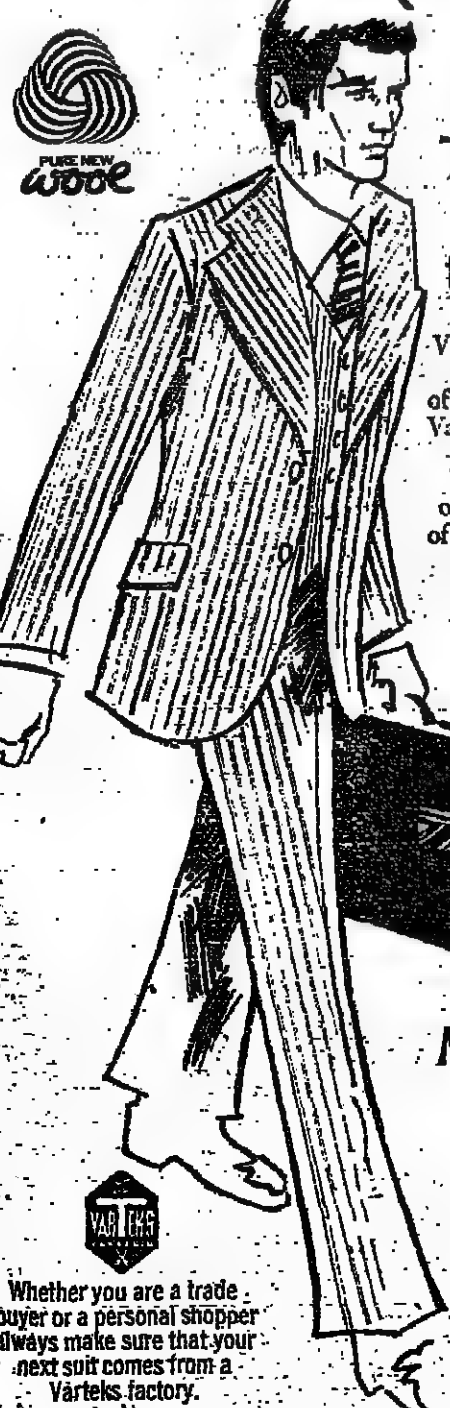
CONSOLIDATED BALANCE SHEET
as at June 30, 1976 in '000 dinars

Assets		Liabilities	
Short-term credits	18,514,340	Founders fund	3,487,015
Other short-term claims	807,134	Reserve fund and other funds of the Bank	2,308,760
Consumer credits	2,280,883	Sight deposit	25,081,445
Investment credits	33,945,182	Time deposit	8,737,388
Credits for housing and public utility projects	10,578,515	Domestic sight savings deposits	3,386,095
Credits to other banks	5,941,481	Domestic time savings deposits	3,584,822
Due from banks and companies in foreign exchange	5,080,984	Bonds and other securities	1,588,219
Business for account of socio-political communities	5,888,208	Due to Banks and socio-political communities	17,357,992
Drawing accounts of the Bank	1,940,176	Foreign exchange credits and deposits	12,372,085
Compulsory reserves with the National Bank of Yugoslavia	5,937,382	Socio-political communities funds	6,967,150
Other assets	1,563,920	Other sources of granting credits	6,382,291
Sub total	92,739,104	Other liabilities	886,249
Credit relations among branches	6,103,671	Sub total	92,739,104
TOTAL ASSETS	98,842,975	Credit relations among branches	6,103,671
		TOTAL LIABILITIES	98,842,975

With the total potential of Dinar 98,843 million Beogradska Banka is the biggest commercial bank in the country and one of the 150 biggest banks in the world.

Beogradska Banka renders complete banking services through the large network of nearly 250 operating units in the country and abroad.

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On the industrial front one of the more notable Multihold activities concerns the TLM Sibenik aluminium plant, also with an impressive record of growing sales in the British market.

If you want to know more about new sources of supply from various other Yugoslav industries please contact us first. Yours could be a Varteks success story too.

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Developing
friends

DEVELOPING countries are Yugoslavia's privileged foreign trade partners. And if there is any determined effort to shift patterns of trade, it will be in their direction.

This stems from the fact that Yugoslavia is a non-aligned and developing country itself, and an active member of the Group of 77. Having contributed to the elaboration of the economic policies of this group of countries, it has naturally been striving to implement the resolutions of the Colombo summit of the non-aligned last September, and the Manila meeting of the Group of 77 in February.

It would, however, be wrong to view Yugoslavia's interest in the developing countries as purely political. It is considered that sound economic reasons as well as the country's vital interest dictate fuller economic relations with the developing world. Since it is precisely there that Yugoslavia can find markets for its growing and increasingly sophisticated industrial production. These countries also offer opportunities to buy fuels and raw materials which cannot be produced locally in sufficient quantities (though Yugoslavia does not intend limiting its imports to these).

In the first nine months of 1976, out of total exports of \$3,560m., the developing countries' share was \$520.24m. or by the end of this decade (the 14.6 per cent. Last year's figure for the same period was \$500.59m. which was 17.1 per cent. of the total. Thus while the value of exports increased upon resolutions and recommendations of the fifth non-

total was reduced.

This is explained by the fact that in 1975 the recession in Western countries led to a reduction in Yugoslav exports to them, and consequently it looked as if exports to both developing and socialist countries were gaining in significance. When the trend was reversed this year, that is, exports to the West were restored, percentages regained some of their pre-recession appearance.

Imports from developing countries in the first nine months dropped from \$528.05m. in 1975 (14.6 per cent. of the total) to \$370.66m. This was a 7 per cent. decline but their share increased slightly to 14.6 per cent., as there was a sharp cut in imports from the West. But Yugoslavia still had a deficit in its trading with developing countries of \$250.42m. in the first nine months of 1976 (\$327.5m. in 1975) mainly because of its oil imports (it imports two-thirds of its needs from the Soviet Union and from Opec countries).

Although the share of developing countries in overall trade has risen considerably in the last few years and will probably be some 15-18 per cent. for the whole of 1976, this is still not considered to be satisfactory. Quite apart from the political will, it is thought realistic to try and increase it to 20 per cent. by the end of this decade (the end of the medium-plan period) for the same period was some 20 per cent. of the total. Next year the plan "based on the value of exports increased upon resolutions and recommendations of the fifth non-

(CONTINUED ON NEXT PAGE)

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Mr. Dragutin Kosovac, President of the
Managerial Board of "Energoinvest."

At the end of July this year the Workers' Council of Energoinvest—the large Yugoslav industrial organisation, which associates labour and capital of over 32,000 workers—has appointed Mr. Dragutin Kosovac as the President of its Managerial Board.

Mr. Dragutin Kosovac was born in 1924 in Sarajevo. He participated in the Yugoslav national liberation movement during the last World War from its very beginning and was awarded the "Partisan Decoration 1941". He graduated in law at Sarajevo University. All his working life he has occupied top positions performing various governmental duties. He was the President of the town of Sarajevo and was twice a Minister in the Government of the Republic of Bosnia and Herzegovina. Also he was twice a Minister in the Yugoslav Federal Government, as the Minister for Trade and the Minister for Social Security. During the last mandate he was President of the Republic of Bosnia and Herzegovina. Mr. Kosovac takes up the new appointment as

President of the Managerial Board of Energoinvest as an existing member of the Presidency of the Republic of Bosnia and Herzegovina (the highest constitutional body in the Republic).

Due to his public services in the town of Sarajevo, the Republic of Bosnia and Herzegovina and the Yugoslav Federal Government, Mr. Kosovac has already contributed in a very concrete form to the work and growth of Energoinvest and he is extremely familiar with the present and future development of this company. This will make even easier the task of successfully managing the organisation which has production units spread over 46 Yugoslav towns consisting of the production of machinery and installations in four wide areas: electrical machinery building, the processing industry, oil and chemical industry and non-ferrous industry.

The previous President of the Managerial Board of Energoinvest, Mr. Emerik Blum, remains in the company as a member of the Managerial Board.

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TRADING WITH YUGOSLAVIA II

Export efforts begin to show returns

THE YUGOSLAV trade picture has changed radically this year, largely for the better from Yugoslavia's point of view. But the improvement has still not gone far enough, in most people's opinion, to bring about a relaxation in the strict import policy introduced in 1975 when the trade gap reached alarming proportions.

This time last year, Yugoslav exports were worth only 51 per cent of imports, and the position was even worse in trade with the western world, where the proportion was as low as 30 per cent. It was these alarming figures that forced Belgrade to impose curbs on imports of certain non-essentials and tighten Yugoslav companies' obligation to export before they could import.

The curbs were later relaxed, but not the obligation to export, and the effects are now beginning to show. In value terms, imports are down 9 per cent, and exports up 22 per cent, with the result that exports now cover 68 per cent of imports and the dollar deficit has been almost halved.

Encouraging

The turnaround has been particularly encouraging with the West, where exports rose 44 per cent, to cover over half of imports and cut the deficit in two to some 24bn, dinars (\$1.4bn). Since this region accounts for over half of Yugoslavia's trade turnover, Belgrade feels that this improvement has gone some way towards curing one of the basic weaknesses of the country's foreign trade performance.

It is not altogether satisfactory, of course, for improvements in the trade balance to be achieved largely by cutting back imports—and in volume terms the drop here must be larger than the value figures suggest. Many western exporters have been discouraged by the recent difficulty of winning new orders from Yugoslavia, and it cannot have been to Yugoslavia's advantage to suffer such a sudden and large drop in the inflow of foreign

pounds. In fact, since the total turnover so far this year has risen only 2 per cent, Yugoslavia's role on foreign markets must have diminished considerably.

This is characteristic of the Yugoslav economic system which lacks the means for constant fine tuning, and instead needs to be regulated by sweeping measures.

But the import curbs are not wholly responsible for recent trends. In the first nine months, for instance, Yugoslav importers used up only two-thirds of their allocations. In other words there has been a noticeable reduction in internal demand, due partly to the high level of stocks built up earlier.

Similarly, the sharp rise in exports cannot be due to import curbs. The precise reasons for this increase are still being analysed, but they are no doubt linked with the growth of demand in the West as well as by Yugoslavia's better organised export effort.

Whatever the reasons, Yugoslavia's balance of payments looks healthier. According to leading Government officials, foreign reserves have risen to \$2.8bn, which has removed any need for credits to tide the country over payments problems. The foreign debt is also below total foreign exchange revenue.

Thanks to invisible earnings like tourism and the remittances of Yugoslavs working abroad, the overall balance of payments showed a surplus of \$350m. in the first nine months. Even so, the prospects over the next year or so are being viewed with caution.

It is still too early, many Yugoslavs believe, to say trade, but the overall picture shows changes which are fairly lying improvement, especially

Unlikely

For all these reasons, it seems unlikely that the present import policy will be relaxed in the foreseeable future. The country's exports would have to cover well over 70 per cent of imports, with upward trends in invisible earnings, before this could be contemplated. Any way, the long term plan demands that exports rise 2 per cent faster than imports.

Nevertheless, Yugoslav officials point out that the prospects for trade on a co-operation basis are as good as ever, especially if it gives Yugoslavia access to new markets. Other measures are also being contemplated to broaden the scope for foreign investment in Yugoslavia, particularly in sectors favoured by the First Year Plan. New regulations on foreign exchange are also being examined.

Other articles in this Survey examine the regional orientation of Yugoslavia's foreign trade, but the overall picture shows changes which are fairly lying improvement, especially

YUGOSLAV FOREIGN TRADE

First nine months in billion dinars (D17=£1)

	1975	1976	% growth
Total turnover	147.5	150.2	1
Exports	49.7	60.6	22
Imports	98.1	89.6	-9
Balance	-48.4	-29.0	
With Socialist countries	47.4	53.1	12
Exports	23.3	26.1	12
Imports	24.1	27.0	13
Balance	-0.8	-0.9	
With developing countries	22.6	21.9	-3
Exports	8.5	8.8	4
Imports	14.1	13.1	-7
Balance	-5.6	-4.3	
With Western countries	77.5	75.3	-3
Exports	17.9	25.7	44
Imports	59.6	49.6	-17.5
Balance	-41.7	-23.9	

Friends

CONTINUED FROM PREVIOUS PAGE

aligned conference in Colombo Africa, Asia and Latin America. Yugoslavia has joined the Inter-American Development Bank and will probably join other regional development banks. It will be one of the founders of the bank of the developing countries decided on at Colombo.

Yugoslavia already grants preferential treatment to imports from developing countries, especially the least developed ones. It has concluded several preferential agreements with some of those countries, like the tri-partite agreement with India and Egypt, and is party to the preferential agreement signed within the CATT between some of those members considered to be developing countries.

There is increased interest in establishing various forms of industrial, technical and other co-operation, joint ventures, etc. with developing countries. There are numerous examples of successful operations in

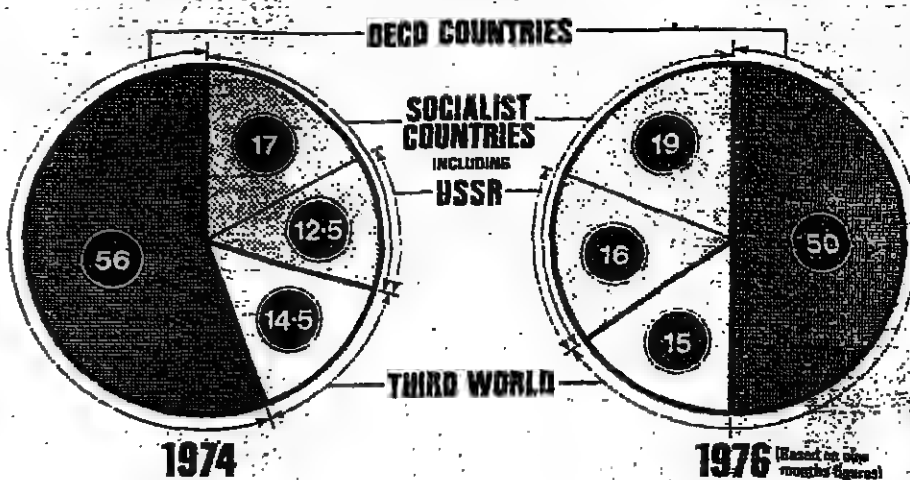
Following the Colombo summit Yugoslavia is now studying ways of implementing its documents, especially the Programme of Action for Economic Co-operation, which was also accepted by the Group of 77 in Mexico less than a month after Colombo. As Mr. Bilos Minic, vice-premier and foreign secretary, stated in the Federal Parliament concluding his account of the non-aligned summit, "The implementation of the decisions of the Fifth Conference should become the daily practice of our social, economic, political, self-management and state organisations and institutions. It should be our orientation at all levels."

Other trade partners should bear in mind the importance Yugoslavia attaches to its links with the developing countries. They could for instance try to include Yugoslavia in their dealings with those countries, or co-operate with Yugoslav manufacturers, construction groups, scientific institutes and banks. They will find in this country a keen interest and a will to participate in projects in developing countries, to make financial and human contributions.

Further, since Yugoslavia's political relations with most developing countries are good and its prestige high, having Yugoslavs as partners could in many cases be an asset. On purely economic grounds, many Yugoslav firms have the experience and technology needed to work in developing countries, and their participation could be of advantage by itself.

THE CHANGING PATTERN OF YUGOSLAV FOREIGN TRADE

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STOCK EXCHANGE REPORT

Equity markets sustain another widespread setback
Share index down 14 points at 293.2—Gilts give ground

Account Dealing Dates

*First Declared Last Account
Dealings Dates
Nov. 11 Nov. 12 Nov. 23
Nov. 15 Nov. 25 Nov. 26 Dec. 7
Nov. 29 Dec. 9 Dec. 10 Dec. 21

*New time dealing may take place
from 9.30 a.m. two business days earlier.

Still overshadowed by last week's measures to restrict credit, equity markets sustained another sharp setback yesterday. The further jump in last month's money supply figures also served to undermine sentiment, while a marked reaction in sterling in the early afternoon also had an adverse impact. The latter reason had a noticeable effect on Gilts-edged securities which had recovered from lower opening levels, but reacted to close with losses of 1 and sometimes more. The Government securities index fell 0.22 to 38.22.

Small attempted recovery movements in leading equities soon faded and in most cases closing falls, which ranged to 14, were around the day's lowest. The FT 30-share index closed with a loss of 14 points at 293.2, making a fall of 55.8 since the last two trading days. Selling was generally light, but with the market unwilling to absorb stock, losses were out of proportion to the amount of business transacted.

Once again, Banks and Property were hard hit as reflected in falls of 5 and 5.5 per cent. In the respective sectors of the FT-Actuaries indices compared with a loss of 12 per cent. in the FT-Actuaries index. Other sectors to show above average falls included Shires and Durable Consumer Goods. Bright spots were few and far between and falls led rises by 11-2 in FT-quoted Industrials. Official markings of 4,078 compared with 3,307 last Friday and 4,745 a week ago.

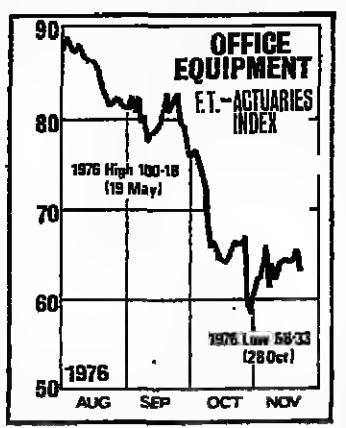
Gilt-edged were initially unperturbed by the latest money supply figures which were worse than had been expected; the effects were tempered to some extent by favourable influences such as further reductions in U.S. Prime rates and a report that the pending U.K. economic package may be more severe than generally expected. Small early falls among the mediums and longs were soon regained following a respite in demand which included switching deals with the Government broker for long "tap" Treasury 15½ per cent., 1984, surpluses at 98. Sterling's subsequent gyrations, however, led to a reactionary tendency and the market retreated in the afternoon to the extent of 1 among medium-dated issues. The shorts had to contend fairly early with selling described as switching longer and were more vulnerable although here too, closing losses were not large, being rarely more than 1.

The setback in sterling failed, unusually, to make any great impression on the investment currency market. Nevertheless, the premium edged forward, helped by a small institutional demand, to close 1½ higher at 121½ per cent. Yesterday's SE conversion factor was 0.7158 (0.7023).

Banks dull again

After last Friday's inevitable sharp decline on news of the further squeeze on bank lending, the big four clearing banks remained under a cloud yesterday, clearly depressed by the resulting prospect of all earnings growth over the coming months. Down last Friday, Barclays were again severely treated, falling 12 more at 183½, while Midland were a like amount lower at 207½. National Westminster lost 7 at 173½ after 173, but Lloyds were 5½ easier at 165½, after 161½. Bank of Scotland, at 184½, fell 11.

Ahead of their interim statements, due to-day and to-morrow respectively, Bank of Ireland gave up 3 at 233½ and Allied Irish cheapened 2 to 78½. Boistered last week by the recent performance of gilts, Discounts reacted yesterday, in a thin market. Seconline Marshall and Campton fell 20 to 100.



OFFICE EQUIPMENT INDEX

210½, while Allen Harvey and Reed 300½, and C. Hyder, 185½, both closed 10 easier. The general dull trend and the slightly disappointing third-quarter profits performance from Commercial Union set the seal for a dull day in Insurances. CUI touched 89½ after the figures before closing a net 4 down on the day at 87½, while losses of 8 and 15 respectively were recorded in "Royals", 236½, and Sun Alliance, 300½. C. Hyder, 185½, declined 15 to 165½ in Broken where Alexander Howden ended 5 off at 122. In Breweries, publicly given to the boardroom troubles, upset the share which fell 4 to 108½, while Allied received 21 to 47½. Ahead of Thursday's interim figures, Whitehead "A" shed 2 to 32½. Elsewhere, Distillers ran back 3 to 80½ and

Interconversion eased a penny to 30½, the latter despite higher first half earnings. Contracting issues, a firm market of late, provided some of the most noteworthy losses in Building. R. Colman shed 9 to 114½ and Taylor Woodrow 8 to 203½. Elsewhere APC dipped 7 to 130½ and BPE Industries were 3 cheaper at 95½. Despite the sharp increase in the interim profits, Comben Group eased 1 to 133½, while the proposed sale of four building groups within the company led Reed and Malik failed to keep Benfield and Loxley which lost 2 to 173½. Shellharbour Price eased 1 more to a fresh 197½ low of 17½. Among Timbers, losses of 2 or 3 were recorded in International 67½, Magnet Southern, 100½, and Wm. Mallinson, 25½.

Among Chemicals, ICI closed a shade above the worst at 286½, down 14, after 285½, ahead of the third quarter figures, due on Thursday. Plastics were also on offer at 248, down 12. Against the trend, Blagden and Noakes hardened a penny to 124½ in response to a Press comment. The prospect of an early increase in VAT rates and the reported fall in consumer confidence coming on top of the tightening of the money supply led to a depressed Shares sector. Falls extended to 10 and occasionally more with falls of about that much seen in Gussies "A", 125½, W. H. Smith "A", 255½, and British Road 182½. M. J. Spencer closed 4 off at 79½ and other dull spots took in House of Fraser down 8 at 51½. Electricals were adversely affected by the same factors. Stores and showed similar losses: EMI, 200½, Thorn "A", 150½, and Decca "A", 184½, all being about 10 off at the end. GEC, save for a small recovery, fell 8 to 124½, while British Leyland, 124½, shed 3 to 121½, and Ultra, 47½, trailed profit-taking and lost 8 and 2 respectively, while Revolve were prominent at 98½, down 4, following a Press comment.

Leading Engineerings were caught in the surrounding malaise and none more than Hawker, which fell 14 to 372½. Tube Investments, 266½, and GKN, 222½, both came back 8, while John Brown slipped 4 to 37½. Secondary issues were generally less affected, although Walsley-Hughes closed 6 down at 84½ and Weyburn 7 off at 305½. Other industries being that cheaper at 740½, and Spear and Jackson similarly easier at 740½. Of the few to rise, Elliott gained 4 to 222½, and Elliott improved 1 to 50½. News that the House of Lords would make no concessions on the Shipbuilding Nationalisation Bill provoked further uncertainty in the sector and Robb Caledon fell 7 further to 33½, while Swan Hunter lost 3 to 33½.

Foodstuffs were dull, apart from Carvenham, 4 off at 90½, and Tate and Lyle, 5 down at 220½. Losses were generally modest. Kinloch figured among the few firm spots with a rise of 4 to 188½ awaiting fresh developments following the company's rejection of the bid from Booker McConnell; the latter were a penny harder at 107½. Grand Metropolitan came back 3 to 46½, while losses of 2 were recorded in Trust Houses Forte, 5½, and Warner Holidays, 12½, the last mentioned on disappointment with the sharp setback in half time pre-tax profit.

Misc. leaders dull The Miscellaneous Industrial leaders remained depressed yesterday, still upset by last week's latest credit squeeze. Assurance prices started to wilt from the start in this trading and the relapse in sterling sped the fall with closing prices at, or near, the day's lowest. Unilever, 376½, Glaxo, 345½, Beecham, 376½, Reckitt and Colman 308½, Metal Box, 215½, all recorded losses of between 12 and 14, while Boots lost 8 at 91½ and did Secondaries issues were not so harshly treated, but displayed numerous losses. Ozalid shed 8 at 72½ and Robert McBride 6 to 126½. English China Clay reacted to 50½, while British Dry Ice, 3 to 107½; the latter's half-year figures are due to-day. By way of contrast, Johnson Matthey edged forward 2 to 282½ in front of to-morrow's interim results and the local half-year figures due on Thursday, added a like amount to 58½.

The tighter squeeze on credit left Motor and kindred issues with appreciable falls. Dunlop giving up 6 to 62½, Lucas 10 to 17½, and Group Lotus 4 to 15½. British Leyland and Rover, 124½, shed 3 to 121½, and Royce, 48½, shed 3 to 31½ respectively, while losses in Garages and Distributors ranged to 2 with the exception of T. Cowie which put on 2 to 37½. Moving with the general trend,

Newspapers and Printings sustained losses extending to 5½. Thomson fell that much to 325½, and Pearson Longman shed 3 to 389½, while Jefferson Smith gave up 4 at 81½. Bond Poly slipped 3 to 85½, but Collier Group Bridge resisted with a rise of 1½ to 14½.

BP boil over Wall Street influences caused jobs to open British Petroleum lower and ensuring small profit, which brought a close of 10 on the London at 709½. Scattered nervous selling in the absence of any worthwhile support, however, made an impact on Shell, down 1 to 314½, while similar consequences among secondary issues accounted for losses of about 6 in Ultramarine, 86½, and Triolent, 69½. "Stones" the 14 per cent. "Ecof" hardened further to 534½. Overseas stocks, while Ranger picked up 1 to 51½, Weeks Natural Resources lost 7 to 55½. Stebens (U.K.) were marked down 10 to 85½.

A return of old worries about the Property market's sensitivity to continuing high interest rates shrouded the sector in gloom. A fair amount of stock was offered by nervous holders which brought losses of around 8 in Land Securities, 105½, Stock Conversion, 120½, and Great Portland Estates, 170½, while Hammond "A" fell 15 to 235½. Few resisted the downturn and MEPC closed 3 cheaper at 172½, and English 2 down at 231½. Samuel, despite the forecast of a return to the dividend list next week, gave up 21 to 289½, while Imry, 118½, Property Holdings, 142½, and Warrford Investments, 142½, all sustained falls of about 6. Harrison and Crofted continued a dull market in Overseas, falling 13 to 88½, while Thomas Northwick shed 4 to 65½.

The Board's decision to go into voluntary liquidation proved beneficial to Lamps Securities, which touched a 1976 high of 145½ before closing 10 higher on the day at 140½; the company, having recently fought off a 1200 per cent. takeover bid from the Overseas share offer from OSE Industrial Group, a subsidiary of Royal Group, Banknote Trust hardened a shade to come into line with the 16 per share cash bid offered by Gresham House Estate, but fell from there, arm's length, investment trusts contributed to the surrounding gloom. Capital and Finance were vulnerable, Dualvest losing 6 at 98½ and Triplevest, 10 to 78½.

Shipings gave ground in this trading with the biggest declines seen in the leaders. Furness Withy shed 3 to 189½ and Ocean Transport 7 to 155½, while British Leyland and Rover, 124½, shed 3 to 121½, and Royce, 48½, shed 3 to 31½ respectively, while losses in Garages and Distributors ranged to 2 with the exception of T. Cowie which put on 2 to 37½. Moving with the general trend,

FINANCIAL TIMES STOCK INDICES									
	Nov. 17	Nov. 18	Nov. 19	Nov. 20	Nov. 21	Nov. 22	Nov. 23	Nov. 24	Nov. 25
Government Secs.	58.88	58.44	58.00	57.97	57.82	57.82	57.82	57.82	57.82
Fixed Interest	57.97	57.95	57.95	57.95	57.95	57.95	57.95	57.95	57.95
Industrial Ordinary	293.2	307.8	317.0	311.1	310.2	312.8	312.8	312.8	312.8
Gold Mines	141.8	138.8	136.8	137.2	140.6	141.0	141.0	141.0	141.0
Ord. Div. Yield	2.44	2.18	2.00	2.04	2.04	2.04	2.04	2.04	2.04
Shareholders' Yield	23.25	23.55	21.48	21.92	21.92	21.92	21.92	21.92	21.92
Yield (net of tax)	4.978	4.978	4.978	4.978	4.978	4.978	4.978	4.978	4.978
Equity turnover £m.	62.84	60.50	64.57	66.18	65.98	65.98	65.98	65.98	65.98
Equity margin %	10.68	10.68	10.68	10.68	10.68	10.68	10.68	10.68	10.68

HIGHS AND LOWS									
	High	Low	High	Low	High	Low	High	Low	High
Govt. Secs.	58.88	58.44	58.00	57.97	57.82	57.82	57.82	57.82	57.82
Fixed Int.	57.97	57.95	57.95	57.95	57.95	57.95	57.95	57.95	57.95
Ind. Ord.	293.2	307.8	317.0	311.1	310.2	312.8	312.8	312.8	312.8
Gold Mines	141.8	138.8	136.8	137.2	140.6	141.0	141.0	141.0	141.0
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Equity margin %	10.68	10.68	10.68	10.68	10.68	10.68	10.68	10.68	10.68

agreed increased offer from International Freight. Courtlands led the retreat in Textiles, falling 4 to 73½. Davis International Ord. gave up 2½ to 31½, the common level of 44½ despite Press comment predicting favourable first-half profits when the company report on Thursday. In a two leading days of 35-25, John Hargis shed 10 at 270½, while further consideration of the profits setback left David Dixon a penny more at 52½. By way of contrast, "Stones" put on 1 to 100½. Tobacco leaders closed at the day's lowest. B&W Industries, 248½, and the Deferred, 205½, both declined 5 and 1½, lost 31 at 51½.

Gold edge higher South African Gold began the week on a firm note following the improvement in the bullion price which closed \$330 higher at 134½ per ounce—a gain over the last two trading days of 35-25. Business in shares, however, remained subdued, with prices being marked higher initially, in late trading a modest demand was reported from overseas investors. The U.S. and prices consequently closed at the day's best levels. The Gold Mines index gained 3.00 to 141.0.

Improvements in the heavier priced issues ranged to a half-point as in Western Union, 124½, and Vauxhall, 141½, and Free State, 141½, all being 1½ higher at the common price of 111½. Kinross were outstanding in the lower priced stocks, being 30 to the good at 278½. The overseas-based Financials generally followed the Gold. American registered a rise of 10 at 43½, while Union Corporation, but on 5 to 200½. On the other hand the home-based Finance (House) were sharply lower, losing 3 to 100½, and 100½ in further response to the

F.T.—ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, The Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS		Monday, November 22, 1976										Friday, Nov. 19		Thurs. Nov. 18		Wed. Nov. 17		Tues. Nov. 16		Year ago approx.		Highs and Lows Index		
GROUPS & SUB-SECTIONS		Index No.	Day's Change	Est. Yield %	Gross Div. Yield %	Net Div. Yield %	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	
Figures in parentheses show number of stocks per section																								

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"Recent Issues" and "Rights" Page 21

Government outlines Secrets Act reforms

BY RUPERT CORNWELL, LOBBY STAFF

THE GOVERNMENT plans a wide-ranging reform of the much-criticised Official Secrets Act, under which most unauthorised disclosures, covering home and economic policy would cease to be criminal offences. The proposals, which were outlined in the Commons yesterday by the Home Secretary, Mr. Roy Jenkins, mean in effect that prosecution will only be considered in cases where defence, national security, or international issues are involved. They are broadly based on the findings of the Franks Committee, which reported on the matter in 1972.

However, the Government has made some modifications and Mr. Jenkins claimed that the new scheme would not only give the fullest protection to national interests but be more liberal than the original recommendations.

The overriding aim is to streamline the Act's Section 2, which by making the unauthorised disclosure of all official information a crime has been regarded as too sweeping to be workable.

The Government will not be able to introduce the Bill in the new session of Parliament opening on Wednesday, which is

already crowded with Devolution and European Assembly legislation. But Mr. Jenkins indicated that the Attorney General would consider the proposals when he was considering any proceedings under the Act from now on.

The centre-piece of the scheme is a new security category called "Defence and International Confidentiality", wider than the existing one of a special defence classification.

This will make a criminal offence all disclosures which cover military weapons and equipment, certain areas of defence policy, and international matters where a leak would damage British interests or endanger a British citizen.

The Government has retained the Committee's suggestion that these regulations should embrace disclosures of certain police activities, of confidential data on an individual.

Disclosures for gain will also be liable to criminal sanction—an inclusion which reflects the present official concern over the whole problem of standards in public life.

However, the economic field will be excluded completely. Although Franks had proposed that leaks involving the cur-

GEC optimistic about £150m. Brazilian order

BY DAVID WHITE

RIO DE JANEIRO, Nov. 22

GEC IS on the point of winning a contract worth £150m. part of a railway-building programme for Brazil.

GEC's deal is the first big contract to follow the Anglo-Brazilian agreement signed earlier this year, when President Ernesto Geisel visited London.

Under the contract, GEC is to provide equipment and services for a 250-mile rail link between Sao Paulo and Belo Horizonte.

The line, being built at an estimated total cost of £850m., has run into financing difficulties in recent months, and the Brazilian Government last week promised £110m. to pay contractors in anticipation of an International Bank loan of \$250m., which is still in the negotiating stages.

The railway is the most important project in a large rail expansion programme in Brazil.

but the target for completion is reported to have been postponed by two years to 1982 under a series of economies in Government spending, announced last week.

Another British company, the Scottish McDermott & Oceanic, is hoping to win an order worth \$2m. for an offshore production platform for the Brazilian State-controlled oil company Petrobras.

The 6,000-ton steel platform will be towed in its completed state to the South Atlantic for use on Brazil's continental shelf.

The Scottish group is understood to be competing for the order with two French companies, U.I.E. and E.T.P.M. However, McDermott is believed to stand the best chance of getting the order because of a \$15m. line of credit which Petrobras has from Lloyds Bank.

THE LEX COLUMN

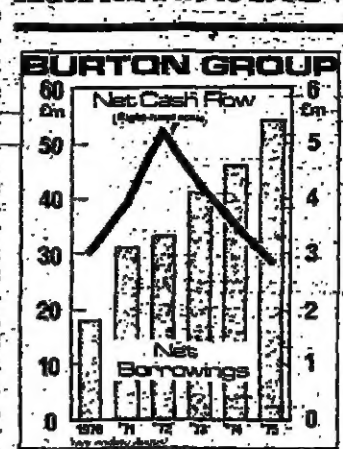
Crucial times for Burton

The management shakeup announced yesterday at Burton Group has to be seen in the context of the forthcoming results, due in the middle of next month. They are going to make unpleasant reading. In the first half Burton earned only \$0.4m. from trading, with profits from property disposals taking the total up to just over £1m. pre-tax. Since then the meanswear operations have had to cope with a sharp fall in business volumes at least up to the August year-end—and a dip into losses seems inevitable, with City estimates hovering around the £4m. mark for the full year. The dividend—the "A" shares at 25p, up 1p, nominally yield 26 per cent—is obviously in grave danger. So after a lengthy period of gradual profits decline and plummeting institutional discount, the Burton Board has finally decided to bring to an end the seven-year reign of Mr. Ladislav Ríce as chief executive.

For the incoming managing director Mr. Cyril Spencer the challenges are very much as they were for Mr. Ríce in 1969, though the starting point is much less favourable. Fortunately Burton has had a great deal of fat to live off. At the date of the last balance sheet rather more than a year ago the debt-equity ratio was still under 50 per cent, despite rising debt in recent years. But the current market capitalisation is under £10m. against book shareholders' funds of well over £100m.

The question is whether outside shareholders should once again accept what must amount to the Burton family's management selection. It is not just Mr. Ríce who is in the spotlight here. According to the company there have been no formal discussions with the institutions since the spring. But the decisions now being taken are crucial to the chances of Burton being restored to health. And the capital structure—through which the Board controls 57 per cent of the votes but only 23 per cent of the equity—stands out as an ever more glaring anachronism in such an unsuccessful company.

Index fell 14.8 to 2932



crossed on the appearance of the bid. This initiative—which under the terms of its constitution must have had the prior approval of the whole ECI Board—casts an uncertain light on an organisation which has gone out of its way to stress that it does not want to compete with the present market mechanisms.

Given the apparently unattractive terms of the rights, the package could almost be presented as a counter offer to the Fifth Brown deal. Come to think of it, a blast of cold air from the Take-over Panel could be just what is needed.

Commercial Union

Commercial Union's U.S. underwriting losses after nine months are down from \$61.6m. to \$47m. on a statutory basis, with just \$5.5m. of that arising in the third quarter. On the usual seasonal pattern, the U.S. could actually make a small profit during the final three months.

The performance elsewhere has not been so positive. Although \$5m. of the U.S. loss has been charged to the special provision of \$15m. set up at the end of last year, overall underwriting losses are only down from \$58.5m. to \$49.5m. on the basis of comparable exchange rates. Loss elimination in Australia has been worth several million. But after seven years of good profits (\$10m. in 1975) the U.K. has swung into the red, and its problems have been aggravated by subsidence claims and fires through the long hot summer. Trouble spots elsewhere include the marine side, South Africa, and parts of the Continent.

CU hopes that its U.K. position may be stabilising. Its liability experience seems to have improved in recent months—and its overall underwriting losses might not be much higher after 12 months than they are after nine. An investment income might be picked up, as cash flow starts to improve. So CU should be able to meet its objective of covering the expense of the existing dividend (costing £21m.) and having a little left over to replenish its reserves. But in this case, however, these retentions of, say, \$5m. or \$6m. two institutions have underwritten terms which not only there in the context of £217m. had no basis in the recent of shareholders' funds, which is market price of the shares, but why the shares yield 12 per cent which were also sharply in-cent at 87p.

Ford sacks 10 at Halewood in bid to enforce discipline

BY ARTHUR SMITH

FORD MOTORS intensified its attempt to enforce discipline at the troubled Halewood plant in Merseyside by dismissing ten workers yesterday.

In spite of this, the unions have instructed the 4,500 employees who walked out in sympathy with their colleagues last week to report for work as normal.

Talks between the management and unions about discipline will resume to-day. Nearly five hours of talks last night failed to resolve the issues. Production yesterday almost came to a standstill and Ford said that disputes have already cost £9m. in lost output this month.

Eight of the dismissed men, who rub down the lead finish on car bodies, are accused of taking extended lunch breaks.

The management insists that the hour a day allowed under health regulations for clean-up and preparation should be taken as overtime outside normal working hours. The men claim they should be entitled to work only an eight-hour day now that the company has withdrawn overtime throughout the plant.

The other men dismissed are welders who, according to management, have been missing operations and not working to agreed practices.

The management want the welders to stand either side of body shells as they pass down the track, but the men say that they have always carried out the operation by standing on the track between the bodies.

A strike line has been taken on discipline by the management in a move to increase output, at present running 30 per cent below the scheduled 1,000 cars a day.

The company maintains that the main reason for this poor performance is that some employees are not doing their job properly in order to create unproductive time off the job for themselves. Some operators, by cutting corners on work, were causing unnecessary and expensive rework and disrupting production.

Mr. Eric Cooper, convenor at the body plant, insisted last night that any abuses of the system by the men had already been removed. He maintained that management was deliberately provoking a confrontation.

At a Press conference yesterday Mr. Cooper said the internal dispute position eased yesterday, but production remains threatened by the strike at Rothery Owen, Darlington, an important component supplier.

At the Rover engine plant in Acacia Green, Birmingham, 35 machinists called off a fortnight long strike over work study grievance which had halted Land-Rover production. Their action will permit the recall from to-day of 1,500 men made idle by the Rover strike.

However, 400 Range-Rover workers will still be laid off because of the Rothery Owen dispute.

Another dispute by 31 gear cutters at Leyland's engine factory at Radford, Coventry, also ended yesterday, but at the Courthouse Green engine plant—also in Coventry—143 men remained on strike in support of a workmate accused by the company of refusing to assist with training. Their action has made 700 other workers idle.

The Rothery Owen strike, by 120 maintenance engineers over a pay claim, is potentially very serious for car manufacturers, particularly Leyland. About 2,000 of the 2,300 Rothery Owen workforce were idle yesterday and a proposed visit to the factory next week by the Duke of Kent as part of Export Year has been cancelled.

Inter-union talks at Chrysler's Linwood, Renfrewshire, factory yesterday failed to resolve a strike by 400 men reading from the introduction of work-study engineers when production targets were not met. Car production was at a standstill yesterday but the company transferred men to temporary jobs and there were no lay-offs.

Efforts to resolve the dispute—which is complicated by a disagreement between unions over representation on the joint shop stewards' committee—will be made to-day when a full meeting of shop stewards considers proposals hammered out yesterday by their senior colleagues.

Mexico suspends foreign dealings

BY ALAN RIDING

MEXICO CITY, Nov. 22

THE MEXICAN Government today suspended foreign exchange dealings indefinitely after speculation against the peso late last week caused a serious outflow of capital.

Official banking sources estimated \$150m. left the country on Friday, amid widespread rumours of a "military" coup would take place over the weekend. The official morning fixing level of 24.32 pesos to the dollar—48.6 per cent below the value on August 31 before the currency was floated—was maintained throughout the day but several banks were forced to stop trading after they ran out of dollars.

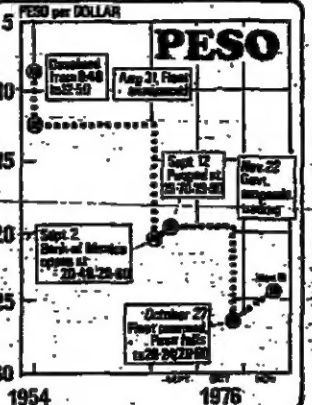
The week-end passed uneventfully, but with just eight days left of the government of President Luis Echeverría, the middle class and private sector remained gripped by uncertainty and many people indicated they would change all their liquid funds into dollars.

The Bank of Mexico has said that it would intervene to prevent erratic movements of the peso or blatant speculation, but this is the first time it has done so openly by suspending foreign exchange dealing. Inevitably, this decision has strengthened rumours that a change of control soon be imposed here.

Since the second devaluation of the peso on October 27, when it fell from 19.90 to 28.50 to the dollar, the currency has slowly drifted upwards due to profit-taking by speculators and loans exceeding \$5m. from the International Monetary Fund and foreign commercial banks. Before being floated on September 2, the peso was held at 12.50 to the dollar for 22 years.

Although the suspension cannot last long, above all since the major winter tourist season is about to begin, bankers here believe the Government is reluctant to re-open dealings until after President-elect Jose Lopez Portillo takes office on December 1.

In the meantime, private banks appear to be forming a parallel market here and were offering pesos at 28.50 to the dollar to-day. Dollars were not offered.



Lords reform may mean new membership basis

BY RICHARD EVANS, LOBBY EDITOR

A FAR-REACHING plan of reform for the House of Lords, involving drastic curtailment of powers and a novel new membership, has been drawn up by the Labour Party as pressure mounts for action.

The plan, in a confidential document drafted by the Transport House research department, will be considered by a committee set up to study the full national executive committee next month.

It could form the basis of proposals for reform which can be expected in the next election manifesto.

The proposal is to cut the delaying power of the Lords, reduced from two years to one by an amendment of the Parliament Act in 1949, by a new Bill.

1. Allowing the Commons to remove Lords' amendments by a simple vote, with no requirement to send them back.

2. Outright rejection of legislation by the Lords at any riding vote by the Commons in the same session. In this way, the "pin-point" between the two Houses, which killed the Aircraft and Shipbuilding Industries Bill yesterday, could no longer happen.

The discussion document, set in motion by Mr. Anthony Wedgwood Benn as chairman of the Home Policy Committee, a year ago, also suggests limiting voting in the Upper House to life peers only in addition to altering the composition.

It is suggested that people from organisations playing a major role in the life of the community, such as trade unions and representatives of industry and local government, should be made members of a new second Chamber.

They need not be created life peers but could take other titles such as Lord of Parliament or Parliamentary Alderman.

"This body would thus not be a directly elected Chamber as the elected House of Commons would rightly be unchallenged as the main legislative body."

However, this revised second Chamber would be a forum of some weight able to advise and complement the work of the Commons in an appropriate way, the document concludes.

Continued from Page 1

Shipbuilding

and the responsibility rested entirely with the Tory peers Lords decision on two grounds—sided and abetted by Conservative MPs.

Mr. Tom King, the Opposition frontbencher, described as "incalculable" the Government's decision to lose the whole Bill rather than accept the Lords' amendment.

It had been motivated by a personal sense of resentment and malice against Bristol Channel Ship Repairs, the one company that had the nerve to fight, he claimed.

The deep resentment among Ministers and Labour MPs over the Lords' defiance makes it certain that reform or abolition of the Upper House will feature prominently in the next Labour Party election manifesto, but there is little the Government can do to curb the Lords this side of an election.

All the other contentious measures that the Government has been determined to push through Parliament reached the Statute Book last night.

They include the National Health Service Bill, which places the Health Service in a statutory framework, obliges local authorities to introduce comprehensive education, the Dock Work Regulations Bill, the Race Relations Bill and the Rent (Agriculture) Bill, which abolishes rent cottages.

Britain may seek pause on Rhodesia conference

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

BRITAIN is considering an adjournment of the Rhodesia conference if new proposals designed to break the deadlock on the issue of the independence date are found unacceptable by the African delegations of the Patriotic Front.

It is understood that the proposals discussed in London yesterday by Mr. Ian Richard, the conference chairman, and Mr. Anthony Crosland, the Foreign Secretary, are a reformulation of earlier British ones which set the independence date on March 1 1978.

Though no official details were available, Mr. Richard, who returned to Geneva last night and is due to meet the Patriotic Front delegations to-day, has not apparently been empowered to accept the African demands of a firm independence date within 12 months of the end of the conference.

The new formulation may not be accepted, and Mr. Crosland and Mr. Richard discussed the advisability of adjourning the conference for a short while in the next day or two.

The objective of such an adjournment in the British view would be to give the delegations time to reflect on the consequences of failure in the hope that, in a week or two, they would be ready to move on to the main agenda item, the formation of an interim Government.

Adjournment would not be considered as admission that the conference had failed.

Whether the Africans would see it in that light remains to be seen. At a Press conference yesterday Mr. Joshua Nkomo, who with Mr. Robert Mugabe is one of the leaders of the Patriotic Front, repeated the Front's demand that Britain unconditionally set a binding date for independence.

"It is not true that Britain has given a date. It has not given any firm undertaking whatsoever," Mr. Nkomo said, adding that the Front would not discuss other agenda items until a date had been fixed.

British spokesmen continue to insist that the conference is not nearing breakdown, but the search for alternative courses of action suggests otherwise.

There is some speculation that an adjournment may lead to re-convening the conference in another place, and possibly with a British Minister as chairman.

Mr. Crosland, whom the Africans originally wanted to chair the conference, told Parliament last week that he would be prepared to go to Geneva if his presence could save the conference from collapse.

Another suggestion is that Mr. Richard might try to continue the conference with the two African delegations led by Bishop Munzira and the Rev. Ndabingi Sithole, who have agreed to the British formulation on the independence date.

This, the suggestions that Mr. Nkomo might be persuaded to leave the Patriotic Front and join in such discussions, hardly seems a credible course. Mr. Mugabe and Mr. Nkomo between them have the greatest following among the guerrillas whose support is essential if a negotiated settlement is to lead to an end of the war in Rhodesia.

Britain's dilemma—Page 18

Continued from Page 1

Town hall spending target

if inflation exceeds 10 per cent. The Government will not discriminate between individual local authorities according to whether they overspent this year. The grant settlement is likely to hit unfairly hard on authorities which kept to the Government guidelines for 1976-77.

Changes in the formula for distribution of grant will bear heavily on these authorities, mostly in non-metropolitan areas, whose share of the grant is reduced.

So some councils face increasing their rate calls in April by considerably more than Mr. Shore's average figure of "13 per cent" for household rates. According to the County Councils Association last night, some county precepts may be increased by 20-25 per cent. The Association of District Councils thought the increase in non-metropolitan district rates would range between 6 and 25 per cent.

In the Commons Mr. Shore announced that Mr. Derek Robinson, a senior research officer at the Oxford Institute of Economics and Statistics, had been invited to chair a committee to report on the system of attendance allowances claimed by local councillors.

Weather

U.K. TO-DAY

SHOWERS. Sleet or snow in N. London, S.E. Cent. S. and N. England, Midlands, I. of Man, S.W. Scotland.

Dry, sunny intervals. Max. 5C (43F).

E. Anglia

Scattered showers. Max. 7C (45F).

Channel Is., S.W. England, Wales: Dry and sunny. Isolated showers. Max. 9C (48F).

E., N.E. England, Borders, Edinburgh, Dundee areas, Highlands: Occasional showers of sleet or snow. Max. 5C (41F).

Aberdeen, Moray, Fifth area, N.E. Scotland, Orkney, Shetland: Occasional sleet or snow. Max. 3C (37F).

Argyll, N.W. Scotland, N. Ireland: Scattered wintry showers. Max. 6C (43F).

OUTLOOK: Dry, occasional wintry showers in N. and E. Cold. Lightning: London 18.51, Manchester 18.51, Glasgow 18.22, Belfast 18.41.

BUSINESS CENTRES

City	Time	City	Time
Alexandria	10.30	Madrid	10.30
Amsterdam	10.30	Manila	10.30
Antwerp	10.30	Mexico City	10.30
Bombay	10.30	Moscow	10.30
Buenos Aires	10.30	New York	10.30
Cairo	10.30	Osaka	10.30
Calcutta	10.30	Paris	10.30
Canton	10.30	Rome	10.30
Cebu	10.30	Sao Paulo	10.30
Hankow	10.30	Shanghai	10.30
Hong Kong	10.30	Singapore	10.30
Kobe	10.30	Tokyo	10.30
London	10.30	Yokohama	10.30
Lyons	10.30		
Manila	10.30		
Medan	10.30		
Memphis	10.30		
Mumbai	10.30		
Nairobi	10.30		
Rangoon	10.30		
Seoul	10.30		
Singapore	10.30		
Taipei	10.30		
Tokyo	10.30		
Yokohama	10.30		

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